

### TOWN OF ARLINGTON

## **CAPITAL PLANNING COMMITTEE**

**Report to Town Meeting** 

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#### REPORT OF THE CAPITAL PLANNING COMMITTEE

#### **The Capital Planning Process**

A capital plan is a blueprint for planning a community's capital expenditures. Capital expenditures provide the physical infrastructure upon which the town bases its delivery of services. This infrastructure includes roads and sidewalks, schools and other town buildings, recreational facilities, heavy machinery, and office, data processing and telecommunication equipment. It includes the facilities, the pathways, and the machinery for government services.

The Capital Planning Committee was established by the 1986 Arlington Town Meeting to assist the Town Manager in preparing a multi-year capital plan. The Committee consists of the Town Manager, Superintendent of Schools, Treasurer, Comptroller (or their designees), a representative of the Finance Committee, and four registered voters of the town appointed by the Moderator.

The Capital Planning Committee began work in the fall of 2010 on the five-year plan, FY2012-FY2016. The FY2012 Budget Request forms were reviewed and department heads met with the Committee through the month of January 2011. The Committee discussed each department's requests and general department needs at these meetings. Based on this information, the Committee presented its recommendations to the Town Manager for submittal with the Operating Budget. The Committee presented its plan to the Finance Committee in February 2011.

The Capital Planning Committee does not estimate the costs that appear in the Capital Plan. We obtain these cost estimates from the Department Managers and from the Office of the Town Manager. During the past 20 years, cost estimates have been reasonably accurate except in the case of reconstruction of school buildings. In the case of school buildings, the original cost estimates have been significantly below actual cost.

### Scope of this Report

The FY2012 Capital Budget (Exhibit I) and the five-year Capital Plan for FY2012-FY2016 (Exhibit II) are presented to you in this report. The recommended vote includes both "Non-Exempt" and "Exempt" debt service, the latter so-called because it is excluded from the limitations of Proposition 2½ by votes of the citizens of the Town in 1997, 2000 and 2001. In the course of this report we will refer to such debt and debt service as "Exempt", and all other capital spending debt and debt service as "Non-Exempt", because it is not exempt from the spending limits of Proposition 2½. This report also discusses a strategy, and its status, for addressing significant improvements at the Stratton and Thompson Schools in the light of the Town's current understanding of the position of the Massachusetts School Building Authority (MSBA). The MSBA has approved the Town's feasibility study for the Thompson School, and has requested that the Town provide design schematics for final approval of state reimbursement in July of 2012. This matter is addressed later in this report and under Article 5 of the Special Town Meeting.

The Five Year Capital Plan and the Capital Budget are proposed to you as an integrated document covering both Town and School requirements. However, Town Meeting is being asked to vote for Capital Budget items in both the Annual Town Meeting, in Article 57, and in the Special Town Meeting, in Articles 4 and 5. The reason for this segregation is to allow the Town to move forward with the MSBA for approval now, to avoid having to have a Special Town Meeting in the autumn of 2011. Despite this segregation, the Capital Budget is a unified document for all items, including the forecast debt service for the Thompson School.

#### **Capital Budget Items versus Operating Budget Items**

The Capital Planning Committee uses the following definitions when deciding whether a particular budget item shall be in the Capital Budget or the Operating Budget. Other communities may define these terms differently.

#### Capital Asset: An asset that

- 1. Has an expected useful life of at least two years and
- 2. Either has a unit cost of at least \$3,000 or is purchased in a program to gradually purchase a quantity of essentially identical units such that the total quantity price is over \$25,000.

### Capital Improvement: An improvement to a capital asset that may reasonably be expected to either

- 1. Adapt the capital asset to a different use or
- Appreciably lengthen the useful life of the capital asset beyond what may be expected with normal maintenance.

Some examples of Capital Improvements are new electric wiring, a new roof, a new floor, new plumbing, bricking up windows to strengthen a wall, and lighting improvements.

Interior painting is not considered to be a Capital Improvement unless the painting is part of a larger project that would be classified as a Capital Improvement if there were no painting.

A planned expenditure is included in the Capital Budget only when it is

- 1. For a Capital Improvement or
- 2. For the purchase or lease of a Capital Asset or
- 3. For Plans or Studies in preparation for the purchase of a Capital Improvement or the purchase or lease of a Capital Asset.

All other planned expenditures are in the Operating Budget.

#### Sources of Funding: Bonds, Cash, and Other

Each year , the Capital Planning Committee (the "CPC" or the "Committee") presents to Town Meeting the Capital Budget for the following fiscal year and a five-year Capital Plan, the first year of which is the Capital Budget for the following fiscal year. The Capital Budget and Capital Plan expenditures are described by type of expenditure and source of funding. The Committee uses the terms "Cash", "Bonds", and "Other" to describe the sources of funding for the Capital Budget and the five-year Capital Plan. Figure 1 Five Year History By Funding Source provides a recent history of funding sources compared to that in this year's proposed capital budget vote.

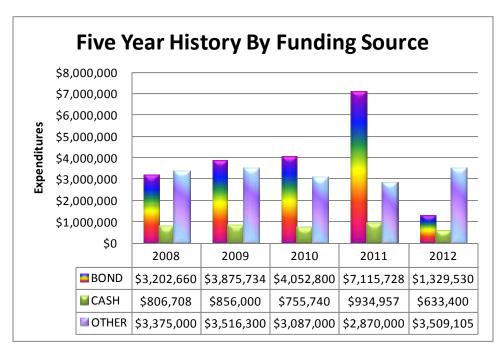


Figure 1 Five Year History By Funding Source

"Cash" refers to those expenditures that are paid for in their entirety in the next fiscal year directly from the general fund.

"Bonds" refers to those expenditures that are financed through borrowing. Payments to retire the bonds are required over an extended period of time, usually three to twenty years. Those extended payments, which include both principal and interest, are typically referred to as "debt service".

The requirement to make interest payments on bonded debt reduces the amount of money available to meet other needs of the Town. However, major expenditures such as the construction of a school or the purchase of a major piece of fire fighting apparatus would have a disruptive effect on other parts of the capital and operating budgets unless they were funded through bonds. Smaller capital expenditures may be treated differently in different years in order to adjust to contemporary financial constraints.

The recommendations of the Capital Planning Committee are intended to maintain a prudent balance between funding by cash and funding by bonds. Other constraints on excessive borrowing are provided by

- (a) laws and regulations of the Commonwealth and
- (b) analysis by the Bond Underwriting community (including rating services, Bond Counsel, and auditors) of financial reports (typically 100 pages each) created by the office of the Town Treasurer.

"Other" refers to those expenditures that are financed from sources that do not arise directly from the Town's tax levy. These sources may be state and federal grants, user fees, private donations, trust funds, and other non-tax sources. The Town Manager and all department heads are constantly alert to opportunities to fund some of the Town's needs by means of grants.

Table 1 provides a comparison of the current year proposed expenditure to last year's expenditures and their respective impact on the non-exempt budget.

Expenditure FY 2011 vs. FY 2012 **Expenditure** Expenditure **Change Amount** Change % FY 2011 FY 12 - FY 11 FY 12 - FY 11 FY 2012 **Prior Debt Service** Exempt \$2,836,327 8.34% \$2,618,094 \$218,233 Non-Exempt \$5,816,324 \$6,119,149 \$302,825 5.21% Less MWRA Debt 16.56% (\$627,721) (\$731,649) (\$103,928)5.34% Total Prior Debt Service \$7,806,697 \$8,223,827 \$417,130 New Debt Service \$123,424 \$43,673 (\$79,751)(64.62%)Less Ent. Fund Debt Service (\$416,375) (\$296,775)\$119,600 (28.72%)Total Debt Service \$7,513,746 \$7,970,725 \$456,979 6.08% Cash Expenditure \$934,947 \$633,400 (\$301,547)(32.25%)Less Transfer from Ambulance Revolving Fund (\$49,300)(\$49,300)Total Expenditure \$8,399,393 \$8,554,825 \$155,432 1.85% Non-exempt Expenditure \$5,781,299 \$5,718,498 (1.09%)(\$62,801)Less Capital Carry Forward (\$425,000) (\$110,000)\$315,000 (74.12%)Adjust for Ottoson (\$436,717)(\$436,717) Adjusted Non-Exempt **Expenditure** \$4,919,582 \$5,171,781 \$252,199 5.13%

**Table 1 Comparison to Prior Year Expenditure** 

#### **Vote by the Town Meeting Under Article 57**

In the vote for the capital appropriation for FY 2012, you will be asked to approve (in six separate votes):

- 1. Payments for the current year acquisition for new projects using funds obtained directly from the tax levy, and payments for the debt service on capital acquisitions of prior years that are financed through bonds,
- 2. Acquisitions using sources of funds other than the tax levy,
- 3. Issuance of bonds to finance new acquisitions that will be paid for in future fiscal years,
- 4. Authorization of the Town to seek external grants and funds for capital purposes,
- 5. Carrying-over, in the capital budget, any unspent funds, to be used for capital appropriations in future years, and,
- 6. Authority for the Town Manager, in certain cases and under certain conditions, to transfer and spend unencumbered borrowed funds that are no longer needed for their original purpose.

Under Article 57, the Capital Planning Committee recommends the vote as printed in the report of the Finance Committee. You are only asked to vote on the Capital Budget for FY2012 under Article 57 (Exhibit III), and not on the Five-year Capital Plan. However, your vote to authorize the Town to finance acquisitions through borrowing encumbers future Town Meetings just as Town Meetings of the past have obligated this Town Meeting to pay the debt service for prior borrowings. These estimated future payments are included in the Capital Plan. You are also being asked to vote on a bond authorization to rebuild the Thompson School in Article 5 of the May 9, 2011

Special Town Meeting. A vote of No Action is recommended on Article 4 of the STM because the matter is being handled in the Annual Town meeting. A copy of STM Articles 4 and 5 are included as Exhibit VII.

**Table 2 Summary of Article 57** 

| FY2012   | Expenditures             |
|--|--------------------------|
| By Funding Source                                |                          |
| Cash   | \$633,400                |
| Bond   | \$1,329,530              |
| Other  | \$3,509,105              |
| Total  | \$5,472,035              |
| Calculation of Net Appropriation of Article      |                          |
| FY2011   | Capital and Debt Service |
| Prior Years Non-exempt Debt Service              |                          |
| Principal  | \$4,165,400              |
| Interest   | \$975,325                |
| Total Prior Non-exempt Debt Service              | \$5,140,725              |
| Plus W/S Enterprise Fund Debt Svc. Appropriation | \$246,775                |
| Plus MWRA Loan Payments                          | \$731,649                |
| Net Prior Non-Exempt Debt Service                | \$6,119,149              |
| New Non-exempt Debt Service                      | \$43,673                 |
| Less Veterans Memorial Rink                      | (\$50,000)               |
| Less Ambulance Revolving Fund                    | (\$49,300)               |
| Less Antennae Funds                              | (\$110,000)              |
| Current Year Cash Outlay                         | \$633,400                |
| Total Non-exempt Appropriation                   | \$6,586,922              |
| Exempt Principal                                 | \$2,189,730              |
| Total Exempt Interest                            | \$646,597                |
| Total Exempt Debt Service                        | \$2,836,327              |
| Less W/S Enterprise Fund Debt Svc Approp.        | (\$246,775)              |
| Less MWRA Loan Payments                          | (\$731,649)              |
| Total Tax Rate Appropriation                     | \$8,444,825              |

In this year's Capital Budget and in future years of the Capital Plan, different categories of expenditures combine to form the total non-exempt and exempt appropriation. This is summarized in Table 2 Summary of Article above. In FY 2012, Prior Non-Exempt Debt Service (\$5,140,725) is comprised of the current principal and interest for all previous borrowings of the Town that are still outstanding and that have not been excluded from the levy limit of Proposition 2½. This category, as shown, does not include money borrowed by the Water and Sewer Enterprise Fund that is paid not by taxes but by water and sewer fees. These amounts are shown immediately below the Non-exempt debt service in Table 2. Cash is the amount (\$633,400) of directly purchased (non-bonded) acquisitions. Article 57 also authorizes \$1,329,530 in new borrowing. An additional \$20,000,000 is being requested in STM Article 5. \$43,673 is the estimated tax impact of interest this year for borrowing in Article 57. These amounts are reduced by transfers from other available funds, such as Water and Sewer. \$2,836,327 is the amount needed to pay the principal and interest on bonds that have been authorized by Debt Exclusion referenda and that are exempt from the limits of Proposition 2½.

In the Special Town Meeting, under Article 5, you are being asked to authorize the Town to borrow additional funds to rebuild Thompson School in the amount of \$20,000,000. This amount is not included in the Capital Budget (Exhibit I) but the relevant debt service is included in the Five Year Capital Plan (Exhibit II). No funds for the

Thompson School are included in Table II above; this table applies only to Article 57 of the Annual Town Meeting. Table 3 below outlines the components of the five-year plan.

**Table 3 Components of the Total Expenditure** 

| Fiscal Year                      | 2012        | 2013        | 2014        | 2015        | 2016        | Total         |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|---------------|
| Prior Non-Exempt Debt            | \$5,140,725 | \$4,781,640 | \$4,519,891 | \$3,952,031 | \$3,455,666 | \$21,849,953  |
| Cash                             | \$633,400   | \$678,150   | \$630,500   | \$670,300   | \$789,500   | \$3,401,850   |
| New Non-Exempt Debt Service      | \$43,673    | \$438,546   | \$1,052,492 | \$1,406,540 | \$2,053,164 | \$4,994,415   |
| Total Non-Exempt Tax Burden      | \$5,817,798 | \$5,898,336 | \$6,202,883 | \$6,028,871 | \$6,298,330 | \$30,246,218  |
| Adjust for Rink Enterprise Funds | (\$50,000)  | (\$54,496)  | (\$77,660)  | (\$81,316)  | (\$104,405) | (\$367,877)   |
| Adjust for Ambulance Revolving   | (\$49,300)  | (\$47,600)  | (\$45,900)  | (\$47,600)  | (\$47,600)  | (\$238,000)   |
| Antenae Funds                    | (\$110,000) |             |             |             |             | (\$110,000)   |
| Adjust for Ottoson               | (\$436,717) | (\$436,717) | (\$436,717) | (\$436,717) | (\$436,717) | (\$2,183,585) |
| Net Non-Exempt Plan              | \$5,171,781 | \$5,359,523 | \$5,642,606 | \$5,463,239 | \$5,709,608 | \$27,346,756  |

#### **Planning and Controlling Capital Expenditures**

The Capital Planning Committee has long practiced five-year planning and, with the support of the Finance Committee and Town Meeting, has planned capital expenditures not to exceed 5% of annual revenues averaged over time. Implementing this practice is subtle, because the principal and interest for bonded expenditures have minimal impact on the current year but significant impact in future years. Table 4 Capital Planning and 5% Limit demonstrate that the expenditures in Article 57 and in the five year Capital Plan meet the Capital Planning Committee's 5% standard. The current year expenditures are 4.99% of the total Town revenue and over five years the plan estimate averages 5.04%.

Table 4 Capital Planning and 5% Limit

| Fiscal Year                      | 2012           | 2013           | 2014           | 2015           | 2016           | Total         |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|
| Prior Non-Exempt Debt            | \$5,140,725    | \$4,781,640    | \$4,519,891    | \$3,952,031    | \$3,455,666    | \$21,849,953  |
| Cash                             | \$633,400      | \$678,150      | \$630,500      | \$670,300      | \$789,500      | \$3,401,850   |
| New Non-Exempt Debt Service      | \$43,673       | \$438,546      | \$1,052,492    | \$1,406,540    | \$2,053,164    | \$4,994,415   |
| Total Non-Exempt Tax Burden      | \$5,817,798    | \$5,898,336    | \$6,202,883    | \$6,028,871    | \$6,298,330    | \$30,246,218  |
| Adjust for Rink Enterprise Funds | (\$50,000)     | (\$54,496)     | (\$77,660)     | (\$81,316)     | (\$104,405)    | (\$367,877)   |
| Adjust for Ambulance Revolving   | (\$49,300)     | (\$47,600)     | (\$45,900)     | (\$47,600)     | (\$47,600)     | (\$238,000)   |
| Antenae Funds                    | (\$110,000)    |                |                |                |                | (\$110,000)   |
| Adjust for Ottoson               | (\$436,717)    | (\$436,717)    | (\$436,717)    | (\$436,717)    | (\$436,717)    | (\$2,183,585) |
| Net Non-Exempt Plan              | \$5,171,781    | \$5,359,523    | \$5,642,606    | \$5,463,239    | \$5,709,608    | \$27,346,756  |
| Pro Forma Budget                 | \$ 103,539,548 | \$ 106,020,619 | \$ 108,391,438 | \$ 110,958,476 | \$ 113,489,477 | \$542,399,558 |
| Budget For Plan at 5%            | \$5,176,977    | \$5,301,031    | \$5,419,572    | \$5,547,924    | \$5,674,474    | \$27,119,978  |
| Plan as % of Revenues            | 4.99%          | 5.06%          | 5.21%          | 4.92%          | 5.03%          | 5.04%         |
| Variance From Budget             | \$5,197        | (\$58,492)     | (\$223,035)    | \$84,685       | (\$35,134)     | (\$226,778)   |

The "Adjustment for Ottoson" is an adjustment that recognizes Ottoson School debt service that is paid by the Capital Budget, but for which reimbursements go directly to the General Fund.

### An Overview of the Impact of Capital Spending

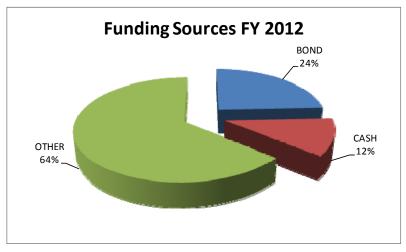


Figure 2 Funding Sources in FY 2012

In Fiscal 2012, as seen in Figure 2 Funding Sources in FY 2012, 24% of the planned acquisitions are funded by borrowing through the sale of municipal bonds. The Town carries debt service from year to year for bonds supporting both exempt and non-exempt projects.

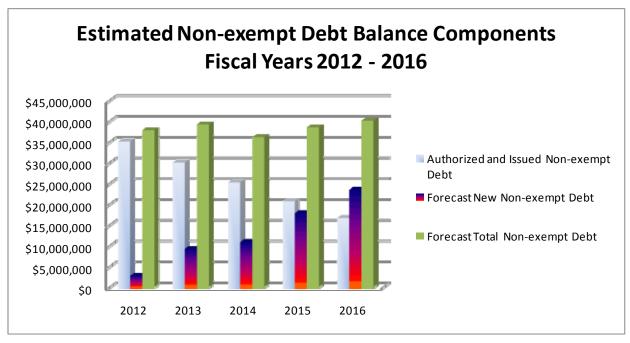


Figure 3 Forecast of Non-Exempt Debt Balance

Figure 4 Estimated Total Debt shows the estimated non-exempt debt that Arlington will carry in this and future years. Outstanding Non-Exempt Debt can affect the Town's ability to meet its operating budget requirements. This forecast shows a slight rise, then a decline followed by a rise representing the impact of the Fire Station infrastructure program and the non-exempt portion of the Thompson Project.

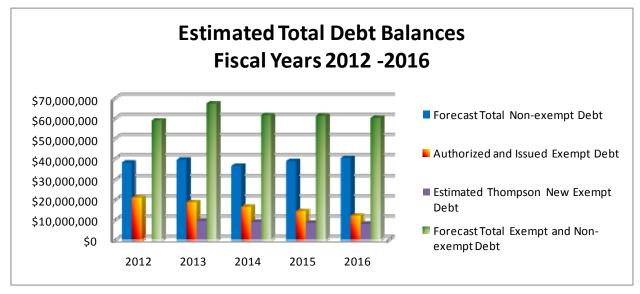


Figure 4 Estimated Total Debt

Exempt Debt and Total Debt are indicators of pressure on the ability of the Town to support all of its debt service, even outside of the limit of Proposition 2½. As can be seen from this chart, both exempt debt and non-exempt debt are reasonably level over the next five years. Total forecast debt levels decline moderately after 2013.

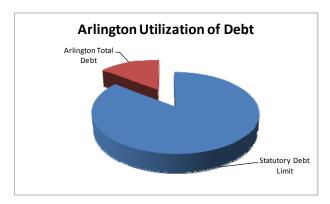


Figure 5 Arlington Statutory Debt Capacity

The statutory debt limit is 5% of the Mass Department of Revenue's Equalized Valuation (EQV) of the Town. Based on the 2010 EQV of \$6.9 billion, the debt limit is \$346 million. Arlington's estimated total FY 2012 debt of \$59 million (including incidental short term borrowing) is a conservative 17% of the limit.

#### **Implementing Previous Capital Plans**

Town Meeting in recent years has approved many capital projects essential to Town services and Arlington's future. Many of the acquisitions or projects approved by last year's Town Meeting have been purchased or their purchase or implementation is in process. At the Veterans Memorial Rink, the ice slab, refrigeration system and dasher boards have been replaced. Various roadways and sidewalks have been improved, and the water and sewer rehabilitation program continues. The dehumidification system in the local history room of the Robbins library is complete. The DPW offices have moved to Grove Street. Highland Fire Station is project is advanced and on schedule, and the exterior upgrade to Central Station is nearing completion. Wellington Tennis courts are in design and the Gibbs School boiler is in the bid phase. The Stratton School project is underway and being accelerated. The Community Safety Building Plaza Deck project is in process.

Progress on these acquisitions is monitored by the Comptroller and reported to the Capital Planning Committee.

### Planning Ahead in a Complex Environment

As has been well publicized, Town Finances are in difficult straights this year because of rising costs and decreasing state aid. This has impacted the capital budgeting process as well as operating departments. This year, cash appropriation request is reduced by 32%, and the requested non-exempt bond authorization is reduced by 81%. Other category expenditures, funded by grants, fees, and other sources not on the tax rate, have increased by 22%. Town-wide spending on copy machines and related equipment has been reduced by 37% from \$152,000 to 95,000. The Town Manager's office will develop a comprehensive document management strategy for consideration in next year's capital plan.

The Capital Planning Committee, with the Town Manager, the Board of Selectmen and the Finance Committee ask Town Meeting to approve expenditures that not only affect this fiscal year, but future years as well. We formulate these plans to be within 5% of the forecast Town Revenues. In this year's Capital Budget and Capital Plan, we have used the conservative and depressed forecasts in the Finance Committee's Exhibit D. The Capital Planning recommendations do not rely on increased state aid or new revenues from an override. In order to meet these constraints, many critical projects have been delayed through financial triage, and Town and School management recognize that these delays will affect the quality of service delivery. Nonetheless, this year's Capital Budget and Plan include important investments in Town and School infrastructure including the Stratton and Thompson Schools, and future work on Central Fire Station and the Community Safety Building. The Capital Budget also proposes increased funding for sidewalk ramps improvements for handicapped access.

The Capital Planning Committee is also developing a framework for the creation of a Town-wide infrastructure maintenance process. The Committee plans to report back to Town Meeting in 2012 with a concrete proposal for managing the Town's infrastructure maintenance that should result in avoiding expensive, unanticipated capital costs and provide more careful, planned and cost effective capital improvements for the future.

#### **Reconstruction and Renovation of Town-owned Buildings**

Exhibit IV provides a list of all buildings owned by the Town of Arlington. The year in which each building was constructed, or most recently renovated, gives some indication of when major additional investment will be

required. Buildings that have received substantial recent attention are the Community Safety Building, Fire Stations, and the Public Schools. The Community Safety Building (built in 1983) needs major renovation.

#### **The Stratton School Infrastructure Project**

The Capital Planning Committee worked closely with the School Facilities Working Group to develop a funding plan for infrastructure improvements at the Stratton School. An early review with the Town and MSBA indicated that Stratton would not qualify for full MSBA support for an extended period of time. The Committee then developed a policy to request annually that Town Meeting to authorize \$150,000 in spending for improvement of Stratton infrastructure. The first several years of these funds were used for projects that could be quickly implemented and would produce immediate results. The SFWG and the Capital Planning Committee recommended that the School Department conduct a formal architectural study with these funds to determine how to address more complex and expensive infrastructure improvements.

The School Department retained Turowski2 Architects, Inc. to develop a plan addressing the prioritized requirements within the constraints of available funding. Superintendent Bodie, Stratton Principal Alan Brown and School CFO Diane Johnson organized multiple meetings with the SFWG, Stratton parents and the Architects. The firm prepared a proposal that resulted in a requirement for approximately \$2.5 million in spending for infrastructure improvements. Last year's Annual Town Meeting and Special Town Meeting authorized all but \$200,000 of the expenditures for this program, which was scheduled for FY2013. The School Department has been informed that it will be given a "Green Grant" award by the MSBA in the amount of \$488,000 to support and enhance the Stratton project. Qualifying for this Green Grant has required additional expenditures by the Town, and also requires that the program be completed by the end of 2011. In order to comply with this requirement, the Committee has advanced the last \$200,000 authorization into FY2012. It is expected that this grant will provide the Town with a net savings between \$75,000 and \$150,000 on the total project.

#### **Rebuilding the Thompson School**

Over the last several years, the Town Manager, School Department, Schools Facilities Working Group, Finance Committee, the Thompson School Building Committee (TSBC) and the Capital Planning Committee have crafted a strategy for infrastructure renewal at the Thompson School. This has been discussed in previous Capital Planning Reports. After the School Department submitted a Statement of Interest to rebuild the Thompson, the MSBA authorized a feasibility study, which was funded by Town Meeting. The MSBA reviewed the Town's Feasibility Study and authorized the Town to proceed (with its project manager, PMA Consultants, and architectural team, HMFH Architects, Inc.) to prepare design schematics in close consultation with the MSBA. The Town has an agreement with the MSBA that provides for the MSBA to supply 47.2 1% reimbursement of all qualifying costs for the rebuilding of the Thompson School upon approval of the design schematics. The MSBA is expected to review the schematics at a meeting in late July 2011; the TSBC expects a favorable outcome of his review. There are three critical issues that have led to the Capital Planning Committee's recommendation for your favorable vote on Article 5 of the STM, which seeks a \$20 million bond authorization: 1) MSBA's requirement for the complete spending authorization; 2) TSBC's requirement to start demolition in the autumn of 2011 from an operating cost viewpoint; and 3) The Debt Exclusion vote of 2000 authorizing \$34.5 million in exempt debt for the rebuilding of the Peirce, Dallin, Stratton and Thompson Schools.

#### MSBA Authorization Requirement

The MSBA requires the Town to provide a full and unencumbered authorization for the project, with no contingencies. Therefore the vote may not be contingent upon MSBA reimbursement, any degree of debt exclusion or any other factor. Town Counsel has prepared the vote in accordance with MSBA and DOR requirements.

#### **Project Timing**

Closing the school and distributing teachers, classes and students has a deleterious effect on programs, students, families and staff, and has increased transportation costs. However, in combination with a range of factors, the School Department can benefit from a short-term one time savings in fixed costs of \$600,000. On the other hand, if construction can start in the spring or early summer of 2012, then the building can be enclosed for the work during the winter of 2012-2013, saving an additional \$200,000. In the aggregate, delaying the authorization to a Special Town meeting in the fall of 2011 will have a negative cost impact of over \$800,000. This is a principal reason for asking for your support on Article 5 of the STM now, as opposed to a later date.

#### The April 2000 Debt Exclusion Vote

In April 2000 a clear majority of the voting public voted to rebuild the Peirce, Dallin, Stratton and Thompson schools, with the promise that their tax dollars would be reimbursed by State reimbursement, at the rate of 63% for the early schools and approximately 50% for the later ones. Due to state fiscal problems, the rebuilding reimbursements were delayed, and the then managing organization the School Assistance Board (SBAB) was dissolved and replaced by the MSBA. The Peirce and Dallin were rebuilt. The Stratton did not qualify for reimbursement because it was relatively newer and in good condition. You are familiar with the Town Meeting funding of the Stratton program.

After a long and complicated process, the School Committee, School Management and the TSBC have brought the Town to the final steps of a successful reimbursement program for rebuilding Thompson School.

**Table 5 Summary of Funding Sources for Thompson Project** 

| \$249,446         |  | (Shortfall) or Reserve  |
|-------------------|--|---|
| \$20,000,000      |  | Estimated Project Cost  |
|                   |  |   |
| \$20,249,446      |  |   |
| \$8,497,800       |  | Reimbursement at Effective Rate   |
|                   |  | Accumulated by Town meeting Direction   |
| \$814,000         |  | Previously Voted by Town meeting  |
| \$1,500,000       |  |   |
| \$1,500,000       |  |   |
| ¥ 1, 2 1 3, 1 3 2 |  | 1 v o. 9220,000 per year previously planned   |
|                   |  | PV of \$120,000 per year previously planned   |
| \$6.301.153       | 52.8%  | Approximately x% of \$11.9 million  |
|                   |  |   |
| FY2012            |  | Comments  |
| \$8,497,800       |  |   |
| \$18,000,000      |  |   |
| \$2,000,000       |  |   |
| 47.21%            |  |   |
| \$20,000,000      |  |   |
|                   | \$2,000,000<br>\$18,000,000<br>\$8,497,800<br>FY2012<br>\$6,301,153<br>\$1,616,493<br>\$1,500,000<br>\$1,500,000<br>\$814,000<br>\$20,000<br>\$8,497,800<br>\$20,249,446 | \$20,000,000 47.21% \$2,000,000 \$18,000,000 \$8,497,800  FY2012  \$6,301,153 \$1,616,493  \$1,500,000 \$1,500,000 \$814,000 \$20,000 \$8,497,800  \$20,249,446  \$20,000,000 |

Table 5 summarizes the funding sources for the Thompson project. The Capital Planning Committee has previously proposed that Thompson School rebuilding be funded by a combination of an annual \$120,000 per year allocation from the Capital Plan, voter-authorized but yet unused Exempt Debt capacity, the funds already allocated for the feasibility study, state assistance from the MSBA and proceeds from the potential sale of the Parmenter and Crosby school buildings should the School Committee declare them surplus property. In April 2010, the School Department declared these properties to be surplus from the School Departments view, and released them to the Town for its action. Town Meeting is being asked in separate articles to approve the sale and/or long term lease of these properties.

While MSBA requires a full authorization, in practice only part of the full amount will incrementally impact the tax rate. Approximately \$8.5 million will be reimbursed by MSBA. Approximately \$1.6 million will come from the non-exempt capital budget (the present value of \$120,000 over 20 years), \$834,000 from previously authorized funds and, with the support of Town meeting, the balance will come from asset sales. Approximately \$6.3 million will be borrowed through exempt bonds, as voted by the voters in April of 2000, which represents 53% of the available amount authorized by the April 2000 vote.

**Table 6 Funding the Authorization** 

|                                    |             | Balance        |
|------------------------------------|-------------|----------------|
| Total Estimated Bond Vote          |             | (\$20,000,000) |
| Defined and Authorized Sources     |             |                |
| Rebuild Debt exclusion             | \$6,301,153 |                |
| School Capital & Interest Balances | \$834,000   |                |
| Annual CPC Program                 | \$1,616,493 |                |
| Balance                            |             | (\$11,248,354) |
| Asset Sales                        | \$3,000,000 |                |
| Balance                            |             | (\$8,248,354)  |
| MSBA Reimbursement                 | \$8,497,800 |                |
| Reserve/(Deficit)                  |             | \$249,446      |

Table 6 is a summary of the funding sources and projects a balance of \$249,446, or 1.25%. Since the precise timing of future borrowings or their interest rate are not fixed, this provides a small reserve against future financing fluctuations.

#### **Program Spending**

**Error! Reference source not found.** Table 7 summarizes Non-Exempt Town expenditures by program from 2009 (2009 through 2011 are actual) through the five year capital plan. The debt-excluded elementary school projects are exempt from Proposition 2½, and are not included in this chart.

**Table 7 Analysis of Spending By Program** 

| AMOUNT                         | FISCAL YEAR 🔐 |             |              |             |             |             |              |              |                    |
|--------------------------------|---------------|-------------|--------------|-------------|-------------|-------------|--------------|--------------|--------------------|
| PROGRAM                        | 2009          | 2010        | 2011         | 2012        | 2013        | 2014        | 2015         | 2016         | <b>Grand Total</b> |
| DEPARTMENTAL PROJECT           | \$138,300     | \$29,000    | \$39,000     | \$16,000    | \$51,500    | \$90,000    | \$72,000     | \$94,500     | \$530,300          |
| EQUIPMENT REPLACEMENT          | \$119,000     | \$240,000   | \$161,000    | \$562,105   | \$201,000   | \$283,000   | \$291,000    | \$683,500    | \$2,540,605        |
| INFORMATION TECHNOLOGY         | \$310,650     | \$282,500   | \$382,500    | \$376,700   | \$319,200   | \$318,700   | \$319,600    | \$742,750    | \$3,052,600        |
| INFRASTRUCTURE IMPROVEMENT     | \$3,364,300   | \$3,656,000 | \$7,315,000  | \$2,523,000 | \$3,122,000 | \$3,063,000 | \$7,835,000  | \$3,920,000  | \$34,798,300       |
| MAJOR REPAIRS                  | \$80,000      | \$10,000    | \$15,000     | \$30,000    |             | \$5,000     | \$15,000     | \$5,000      | \$160,000          |
| PARKS & PLAY GROUNDS           |               | \$25,000    | \$535,728    | \$40,000    | \$724,500   |             | \$656,250    | \$1,221,874  | \$3,203,352        |
| PHOTOCOPIER PROGRAM            | \$121,200     | \$146,740   | \$152,490    | \$95,400    | \$97,300    | \$11,900    | \$10,500     | \$8,500      | \$644,030          |
| PUBLIC BUILDING MAINTENANCE    | \$840,584     | \$1,916,300 | \$4,293,450  | \$526,830   | \$2,604,250 | \$264,800   | \$274,300    | \$2,701,000  | \$13,421,514       |
| ROADS AND PATHS INFRASTRUCTURE | \$1,500,000   | \$975,000   | \$975,000    | \$1,054,000 | \$1,090,000 | \$1,340,000 | \$1,115,000  | \$965,000    | \$9,014,000        |
| STUDENT TRANSPORTATION         |               |             | \$85,000     |             |             | \$124,000   | \$60,000     | \$40,000     | \$309,000          |
| VEHICLE REPLACEMENT            | \$1,304,000   | \$530,000   | \$494,000    | \$248,000   | \$429,000   | \$797,000   | \$709,000    | \$1,044,000  | \$5,555,000        |
| PARKS PLAYGROUNDS & FIELDS     | \$470,000     |             |              |             |             |             |              |              | \$470,000          |
| Grand Total                    | \$8,248,034   | \$7,810,540 | \$14,448,168 | \$5,472,035 | \$8,638,750 | \$6,297,400 | \$11,357,650 | \$11,426,124 | \$73,698,701       |

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The Capital Planning Committee requests that you support its recommendations on Article 57 of the Annual Town meeting and Article 5 of the Special Town meeting.

Respectfully submitted by

Stephen J. Andrew — Moderator Appointee
Adam Chapdelaine — Deputy Town Manager
John A. FitzMaurice — Moderator Appointee
Charles T. Foskett, Chairman — FinCom Designee
Stephen J. Gilligan, Vice-Chairman—Town Treasurer
Ruth Lewis—Town Comptroller
Anthony T. Lionetta, Secretary — Moderator Appointee
Diane Johnson—School Superintendent's Designee
Barbara Thornton — Moderator Appointee

### Town of Arlington Capital Budget FY 2012

| Sum of AMOUNT               |   |   | FUNDING SOURCE                               |           |   |  |
|-----------------------------|---|---|--|-----------|---|--|
| DEPARTMENT                  | PROGRAM   | EXPENDITURE   | BOND   | CASH      | OTHER                                       | Grand Total  |
| COMMUNITY SAFETY - FIRE     |   |   |  |           |   |  |
| SERVICES                    | REPLACEMENT   | Thermal Imaging Cameras   | \$24,000                                     |           |   | \$24,000   |
|                             |   | Replace fire alarm system   | \$75,000                                     |           |   | \$75,000   |
|                             |   | Amkus Tool cutters  | \$18,000                                     |           |   | \$18,000   |
|                             | PHOTOCOPIER PROGRAM   | Photocopier lease   |  | \$1,500   |   | \$1,500  |
|                             | EQUIPMENT   |   |  |           |   |  |
| POLICE SERVICES             | REPLACEMENT   | Bullet Proof Vest Program   |  | \$15,000  |   | \$15,000   |
| ı                           |   | Radio Upgrade & Replacement   |  | \$12,000  |   | \$12,000   |
|                             | PHOTOCOPIER PROGRAM   | Photocopier   |  | \$4,500   |   | \$4,500  |
|                             | PUBLIC BUILDING<br>MAINTENANCE  | C.C. Building Denougations DMCC 5 Very plan   | #222.000                                     |           |   | £222.000   |
|                             | VEHICLE REPLACEMENT   | C.S. Building Renovations DWGS -5 Year plan Vehicle Replacement Program   | \$232,000                                    | \$100,000 |   | \$232,000<br>\$100,000   |
| COUNCIL ON AGING            | VEHICLE REFLACEMENT   | Verlicie replacement i rogram   |  | \$100,000 |   | \$100,000  |
| TRANSPORTATION              |   |   |  |           |   |  |
|                             | VEHICLE REPLACEMENT   | Van Replacement Program   |  |           | \$10,000                                    | \$10,000   |
|                             | INFORMATION   |   |  |           | 7.0,000                                     | <b></b>  |
| INFORMATION TECHNOLOG       |   | Educational IT Program  | \$125,000                                    |           |   | \$125,000  |
| 1                           |   | Library MLN Equipment   | \$20,600                                     |           |   | \$20,600   |
| 1                           |   | School Dept-Admin Micro Program   | \$40,000                                     |           |   | \$40,000   |
| 1                           |   | Software Upgrades & Standardization   | \$30,000                                     |           |   | \$30,000   |
| 1                           |   | Town-Microcomputer Program  | \$60,000                                     |           |   | \$60,000   |
| 1                           |   | Library -PC Vend Printing/Photocopier Project   | \$5,100                                      |           |   | \$5,100  |
| 1                           |   | School - Software Licensing   | \$40,000                                     |           |   | \$40,000   |
| 1                           |   | DPW - Water/Sewer Plans & Records   |  |           | \$45,000                                    | \$45,000   |
| <u> </u>                    |   | Web-based GIS viewer  | \$11,000                                     |           |   | \$11,000   |
|                             | PHOTOCOPIER PROGRAM   |   |  |           |   |  |
| COMPENSATION                |   | Photocopier   |  | \$3,000   |   | \$3,000  |
|                             | PHOTOCOPIER PROGRAM   | Photocopier   |  | \$900     |   | \$900  |
|                             | PUBLIC BUILDING   | a. w  | ******                                       |           |   | *****  |
| 1                           | MAINTENANCE   | Storm Window replacement  | \$35,330                                     |           |   | \$35,330   |
| ,                           | DOADO AND DATUO   | Outdoor Lamp Stand and Fixture  | \$13,500                                     |           |   | \$13,500   |
|                             | ROADS AND PATHS<br>INFRASTRUCTURE   | Darking Lat Daving  | \$9,000                                      |           |   | eo 000   |
|                             |   | Parking Lot Paving Photocopier/Equipment  | \$9,000                                      | \$4,000   |   | \$9,000<br>\$4,000   |
|                             | DEPARTMENTAL PROJECT  | Friotocopier/Equipment  |  | \$4,000   |   | \$4,000  |
| ADMINISTRATION              | DEL ARTIMETATAL I ROOLOT  | Mall Lights   |  | \$16,000  |   | \$16,000   |
|                             | PHOTOCOPIER PROGRAM   |   |  | \$1,500   |   | \$1,500  |
|                             | EQUIPMENT   |   |  | ¥ 1,555   |   | ¥1,1000  |
|                             | REPLACEMENT   | Sander Body   | \$16,000                                     |           |   | \$16,000   |
| 1                           |   | Road Patch Heater (Durapatch machine)   | \$51,000                                     |           |   | \$51,000   |
| ı                           | ROADS AND PATHS   |   |  |           |   |  |
| 1                           | INFRASTRUCTURE  | Chapter 90 Roadway  |  |           | \$500,000                                   | \$500,000  |
| 1                           |   | Roadway Reconstruction  |  | \$350,000 |   | \$350,000  |
| 1                           |   | Sidewalks and Curbstones  |  | \$5,000   |   | \$5,000  |
| 1                           |   | Install Sidewalk Ramps  | \$65,000                                     |           | \$125,000                                   | \$190,000  |
| PUBLIC WORKS NATURAL        | VELUO E DEDI A DELLEVE  |   |  |           |   |  |
|                             | VEHICLE REPLACEMENT   | 1 Ton Dump Truck w/plow   | \$63,000                                     |           |   | \$63,000   |
|                             | INFRASTRUCTURE  | 0 0 15:110  |  |           |   |  |
| PUBLIC WORKS PROPERTIE      | EQUIPMENT   | Spy Pond Field Bleachers & Stairs   | \$75,000                                     |           |   | \$75,000   |
|                             | REPLACEMENT   | Small equipment   |  |           | \$5,000                                     | \$5,000  |
|                             | INFRASTRUCTURE  | опал одарион  | <del> </del>                                 |           | φυ,000                                      | φυ,υυυ   |
|                             | IMPROVEMENT   | Sewer System Rehabilitation   |  |           | \$1,500,000                                 | \$1,500,000  |
| i                           |   | Water System Rehabilitation   |  |           | \$700,000                                   | \$700,000  |
| i                           |   | Hydrant replacement program   |  |           | \$100,000                                   | \$100,000  |
| i                           |   | Lift Station upgrade  |  |           | \$50,000                                    | \$50,000   |
|                             | VEHICLE REPLACEMENT   | Utility Truck   |  |           | \$75,000                                    | \$75,000   |
| RECREATION                  | PARKS & PLAYGROUNDS   | Thorndike Field Dog Park  |  | \$25,000  |   | \$25,000   |
| , I                         |   | Robbins Farm Giant Hill Slide   |  | \$15,000  |   | \$15,000   |
| 1                           |   |   |  |           |   |  |
|                             | INFRASTRUCTURE  |   |  |           | \$15,000                                    | \$15,000   |
|                             |   | ARB - Central Library Interior baths, halls, lobby  |  |           |   |  |
|                             |   | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows  |  |           | \$3,000                                     | \$3,000  |
|                             |   | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows<br>ARB - 23 Maple Street Exterior Chimney/Porches/Trim   |  |           | \$3,000<br>\$55,000                         | \$55,000   |
|                             |   | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows<br>ARB - 23 Maple Street Exterior Chimney/Porches/Trim<br>ARB - Jefferson Cutter Mechanical/Electrica/Plumbing   |  |           | \$3,000<br>\$55,000<br>\$10,000             | \$55,000<br>\$10,000   |
| REDEVELOPMENT BOARD         | IMPROVEMENT   | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior   | 217.200                                      |           | \$3,000<br>\$55,000                         | \$55,000<br>\$10,000<br>\$15,000   |
| REDEVELOPMENT BOARD SCHOOLS | IMPROVEMENT REPLACEMENT   | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson   | \$45,000                                     |           | \$3,000<br>\$55,000<br>\$10,000             | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000   |
| REDEVELOPMENT BOARD SCHOOLS | IMPROVEMENT REPLACEMENT MAJOR REPAIRS   | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement   | \$45,000<br>\$30,000                         | 000 000   | \$3,000<br>\$55,000<br>\$10,000             | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000<br>\$30,000   |
| REDEVELOPMENT BOARD SCHOOLS | IMPROVEMENT REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM                     | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement   |  | \$80,000  | \$3,000<br>\$55,000<br>\$10,000             | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000   |
| REDEVELOPMENT BOARD SCHOOLS | IMPROVEMENT  REPLACEMENT  MAJOR REPAIRS  PHOTOCOPIER PROGRAM  PUBLIC BUILDING | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program   | \$30,000                                     | \$80,000  | \$3,000<br>\$55,000<br>\$10,000             | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000<br>\$30,000<br>\$80,000   |
| REDEVELOPMENT BOARD SCHOOLS | IMPROVEMENT REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM                     | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program  Stratton School Improvements   | \$30,000<br>\$200,000                        | \$80,000  | \$3,000<br>\$55,000<br>\$10,000             | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000<br>\$30,000<br>\$80,000   |
| REDEVELOPMENT BOARD SCHOOLS | IMPROVEMENT  REPLACEMENT  MAJOR REPAIRS  PHOTOCOPIER PROGRAM  PUBLIC BUILDING | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program  Stratton School Improvements High School - exterior painting   | \$30,000<br>\$200,000<br>\$20,000            | \$80,000  | \$3,000<br>\$55,000<br>\$10,000             | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000<br>\$30,000<br>\$80,000<br>\$200,000<br>\$20,000                        |
| REDEVELOPMENT BOARD SCHOOLS | IMPROVEMENT  REPLACEMENT  MAJOR REPAIRS  PHOTOCOPIER PROGRAM  PUBLIC BUILDING | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program  Stratton School Improvements High School - exterior painting High School - Replace ventilating rooftop units   | \$30,000<br>\$200,000<br>\$20,000<br>\$6,000 | \$80,000  | \$3,000<br>\$55,000<br>\$10,000             | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000<br>\$30,000<br>\$80,000<br>\$200,000<br>\$20,000<br>\$6,000             |
| REDEVELOPMENT BOARD SCHOOLS | REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM PUBLIC BUILDING MAINTENANCE     | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program  Stratton School Improvements High School - exterior painting High School - Replace ventilating rooftop units High School - Replace heating and ventilation units - INCREASE  | \$30,000<br>\$200,000<br>\$20,000            | \$80,000  | \$3,000<br>\$55,000<br>\$10,000<br>\$15,000 | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000<br>\$30,000<br>\$80,000<br>\$200,000<br>\$6,000<br>\$20,000             |
| REDEVELOPMENT BOARD SCHOOLS | IMPROVEMENT  REPLACEMENT  MAJOR REPAIRS  PHOTOCOPIER PROGRAM  PUBLIC BUILDING | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program  Stratton School Improvements High School - exterior painting High School - Replace ventilating rooftop units High School - Replace heating and ventilation units - INCREASE Streetlights - conversion high pressure sodium to LED | \$30,000<br>\$200,000<br>\$20,000<br>\$6,000 | \$80,000  | \$3,000<br>\$55,000<br>\$10,000<br>\$15,000 | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000<br>\$30,000<br>\$200,000<br>\$20,000<br>\$6,000<br>\$20,000<br>\$20,000 |
| REDEVELOPMENT BOARD SCHOOLS | REPLACEMENT MAJOR REPAIRS PHOTOCOPIER PROGRAM PUBLIC BUILDING MAINTENANCE     | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows ARB - 23 Maple Street Exterior Chimney/Porches/Trim ARB - Jefferson Cutter Mechanical/Electrica/Plumbing ARB - Jefferson Cutter Exterior Replace Fire Control Inst. Alarm Panels Ottoson High School - HVAC steam trap replacement Photocopier Lease Program  Stratton School Improvements High School - exterior painting High School - Replace ventilating rooftop units High School - Replace heating and ventilation units - INCREASE  | \$30,000<br>\$200,000<br>\$20,000<br>\$6,000 | \$80,000  | \$3,000<br>\$55,000<br>\$10,000<br>\$15,000 | \$55,000<br>\$10,000<br>\$15,000<br>\$45,000<br>\$30,000<br>\$80,000<br>\$200,000<br>\$6,000<br>\$20,000             |

| Sum of AMOUNT   |                        |  | FISCAL YEAR |             |           |                 |                 |   |
|---|------------------------|--|-------------|-------------|-----------|-----------------|-----------------|---|
| DEPARTMENT  | PROGRAM                | EXPENDITURE  | 2012        | 2013        | 2014      | 2015            | 2016            | Grand Total                             |
|   | PHOTOCOPIER            |  |             |             |           |                 |                 |   |
| BOARD OF SELECTMEN                                    | PROGRAM                | Photocopier lease  |             |             | \$5,500   | \$5,500         | \$5,500         | \$16,500                                |
| BOARD OF SELECTMEN Total                              | DEDARTMENTAL           | T  |             |             | \$5,500   | \$5,500         | \$5,500         | \$16,500                                |
| COMMUNITY SAFETY - FIRE SERVICES                      | DEPARTMENTAL PROJECT   | Automatic Difibrillators   |             | \$16,000    |           |                 |                 | \$16,000                                |
| COMMONTT OAI ETT -TIKE CERVICEC                       | TROOLOT                | Protective Gear Replacement  |             | \$32,000    | \$40,000  | \$40,000        |                 | \$112,000                               |
|   | EQUIPMENT              | Troceive Gear Replacement  |             | ψ32,000     | ψ40,000   | ψ40,000         |                 | ψ112,000                                |
|   | REPLACEMENT            | Amkus Tool cutters   | \$18,000    |             |           |                 |                 | \$18,000                                |
|   |                        | Breathing apparatus, SCBA  |             |             |           |                 | \$70,000        | \$70,000                                |
|   |                        | Replace fire alarm system  | \$75,000    |             |           |                 |                 | \$75,000                                |
|   |                        | Self Contained Breathing Apparatus   |             |             | \$70,000  | \$70,000        |                 | \$140,000                               |
|   |                        | Thermal Imaging Cameras  | \$24,000    |             |           |                 |                 | \$24,000                                |
|   | INFRASTRUCTURE         |  |             |             |           |                 |                 |   |
|   | IMPROVEMENT            | Fire Station - Central   |             |             |           | \$5,200,000     |                 | \$5,200,000                             |
|   |                        | Fire Station Plan - Central Station  |             |             | \$320,000 |                 |                 | \$320,000                               |
|   | PHOTOCOPIER PROGR      | Photocopier lease  | \$1,500     |             |           |                 |                 | \$1,500                                 |
|   | VEHICLE<br>REPLACEMENT | Ambulance replacement  |             |             | ¢170 000  |                 |                 | \$170,000                               |
|   | REPLACEMENT            |  |             |             | \$170,000 | ¢20,000         |                 | \$170,000                               |
|   |                        | Fire prevention vehicle  |             |             |           | \$30,000        | <b>#FOF 000</b> |   |
|   |                        | Replace 1 Engine   |             |             |           |                 | \$525,000       | \$525,000                               |
| COMMUNITY SAFETY - FIRE SERVICES                      |                        | Replace C2   |             |             |           |                 | \$40,000        | \$40,000                                |
| Total   |                        |  | \$118,500   | \$48,000    | \$600,000 | \$5,340,000     | \$635,000       | \$6,741,500                             |
| COMMUNITY SAFETY - POLICE                             | DEPARTMENTAL           |  | , ,,,,,     | ,           | , ,       | 1 - 1 - 1 - 1   | , ,             | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| SERVICES  | PROJECT                | Digital fingerprint imaging machine  |             |             | \$25,000  |                 |                 | \$25,000                                |
|   |                        | Laser Radar  |             | \$3,500     |           |                 | \$4,500         | \$8,000                                 |
|   | EQUIPMENT              |  |             |             |           |                 |                 |   |
|   | REPLACEMENT            | Bullet Proof Vest Program  | \$15,000    | \$15,000    | \$15,000  | \$17,000        | \$17,000        | \$79,000                                |
|   |                        | Radio Upgrade & Replacement  | \$12,000    | \$12,000    |           |                 |                 | \$24,000                                |
|   | BUIGTOOODIED           | Speed Trailer Replacement  |             |             |           |                 | \$15,000        | \$15,000                                |
|   | PHOTOCOPIER<br>PROGRAM | Photocopier  | \$4,500     | \$4,500     |           |                 |                 | \$9,000                                 |
|   | PUBLIC BUILDING        | Пососоры   | ψ4,500      | ψ4,500      |           |                 |                 | ψ9,000                                  |
|   | MAINTENANCE            | C.S. Building Renovations -5 Year plan   |             | \$2,200,000 |           | \$246,000       | \$2,214,000     | \$4,660,000                             |
|   |                        | C.S. Building Renovations DWGS -5 Year plan                                      | \$232,000   |             |           |                 |                 | \$232,000                               |
|   | VEHICLE                |  |             |             |           |                 |                 |   |
|   | REPLACEMENT            | Animal Control Van   |             | \$30,000    |           |                 |                 | \$30,000                                |
|   |                        | Vehicle Replacement Program  | \$100,000   | \$100,000   | \$100,000 | \$100,000       | \$100,000       | \$500,000                               |
|   |                        | Vehicle Replacement Program - Hybrid - Town Manager                              |             |             |           |                 | \$28,000        | \$28,000                                |
| COMMUNITY SAFETY - POLICE                             |                        |  | #000 F55    | 40.005.005  | #440.00°  | #000 000        | 40.070.755      | <b>05.040.555</b>                       |
| COMMUNITY SAFETY - SUPPORT                            | EQUIPMENT              | T  | \$363,500   | \$2,365,000 | \$140,000 | \$363,000       | \$2,378,500     | \$5,610,000                             |
| SERVICES  | REPLACEMENT            | High Speed Tire Balance Machine  |             |             |           |                 | \$10,500        | \$10,500                                |
|   |                        | Tire Changing Machine  |             |             |           | \$15,000        | ψ10,000         | \$15,000                                |
| COMMUNITY SAFETY - SUPPORT                            | <u> </u>               |  |             |             |           | <b>\$10,000</b> |                 | \$10,000                                |
| SERVICES Total  |                        |  |             |             |           | \$15,000        | \$10,500        | \$25,500                                |
| COUNCIL ON AGING TRANSPORTATION                       | VEHICLE                |  |             |             |           |                 |                 |   |
| ENTERPRISE FUND                                       | REPLACEMENT            | Van Replacement Program  | \$10,000    |             | \$10,000  |                 |                 | \$20,000                                |
| COLINCII ON ACINO TRANSPORTATION                      |                        |  |             |             |           |                 |                 |   |
| COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND Total |                        |  | \$10,000    |             | \$10,000  |                 |                 | \$20,000                                |
| HEALTH & HUMAN SERVICES                               | INERASTRICTURE IMP     | Whittemore Robbins House Window Replacement                                      | φ10,000     | \$8,000     | φ10,000   |                 |                 | \$8,000                                 |
| HILALITI & HOWAN JERVICES                             |                        | Robbins House Cottage beams, sill, siding  |             | φο,υυυ      | \$15,000  |                 |                 | \$15,000                                |
|   | I COLIC BUILDING WAIN  | Robbins House Cottage beams, slill, sluling Robbins House Cottage kitchen & bath |             | \$25,000    | φ10,000   |                 |                 | \$15,000                                |
|   |                        | Whittemore Robbins House - Stairwell 1st fl to Basement                          |             | φ25,000     | ¢4.000    |                 |                 |   |
|   |                        |  |             |             | \$4,000   |                 | £450.000        | \$4,000                                 |
|   | 1                      | Whittemore Robbins House kitchen   |             |             |           |                 | \$150,000       | \$150,000                               |

| Sum of AMOUNT                     |  |   | FISCAL YEAR             |                  |           |           |           |                         |
|-----------------------------------|--|---|-------------------------|------------------|-----------|-----------|-----------|-------------------------|
| DEPARTMENT                        | PROGRAM  | EXPENDITURE                                   | 2012                    | 2013             | 2014      | 2015      | 2016      | Grand Total             |
| HEALTH & HUMAN SERVICES Total     |  |   |                         | \$33,000         | \$19,000  |           | \$150,000 | \$202,000               |
| INFORMATION TECHNOLOGY            | INFORMATION TECHNO   | DPW - Water/Sewer Plans & Records             | \$45,000                |                  |           |           |           | \$45,000                |
|                                   |  | Educational IT Program                        | \$125,000               | \$125,000        | \$125,000 | \$125,000 | \$125,000 | \$625,000               |
|                                   |  | Library MLN Equipment                         | \$20,600                | \$19,100         | \$18,600  | \$19,500  | \$17,650  | \$95,450                |
|                                   |  | Library -PC Vend Printing/Photocopier Project | \$5,100                 | \$5,100          | \$5,100   | \$5,100   | \$5,100   | \$25,500                |
|                                   |  | Library RFID system                           |                         |                  |           |           | \$225,000 | \$225,000               |
|                                   |  | Replacement of Receivable Package             |                         |                  |           |           | \$200,000 | \$200,000               |
|                                   |  | School - Software Licensing                   | \$40,000                | \$40,000         | \$40,000  | \$40,000  | \$40,000  | \$200,000               |
|                                   |  | School Dept-Admin Micro Program               | \$40,000                | \$40,000         | \$40,000  | \$40,000  | \$40,000  | \$200,000               |
|                                   |  | Software Upgrades & Standardization           | \$30,000                | \$30,000         | \$30,000  | \$30,000  | \$30,000  | \$150,000               |
|                                   |  | Town-Microcomputer Program                    | \$60,000                | \$60,000         | \$60,000  | \$60,000  | \$60,000  | \$300,000               |
|                                   |  | Web-based GIS viewer                          | \$11,000                |                  |           |           |           | \$11,000                |
| INFORMATION TECHNOLOGY Total      | ·  |   | \$376,700               | \$319,200        | \$318,700 | \$319,600 | \$742,750 | \$2,076,950             |
|                                   | VEHICLE  |   |                         |                  |           |           |           |                         |
| INSPECTIONS                       | REPLACEMENT  | Vehicle - Plumbing                            |                         |                  |           |           | \$25,000  | \$25,000                |
| INSPECTIONS Total                 |  |   |                         |                  |           |           | \$25,000  | \$25,000                |
|                                   | PHOTOCOPIER  |   |                         |                  |           |           |           |                         |
| LEGAL/WORKERS' COMPENSATION       | PROGRAM  | Photocopier                                   | \$3,000                 |                  |           |           |           | \$3,000                 |
| LEGAL/WORKERS' COMPENSATION       |  |   | \$2,000                 |                  |           |           |           | \$2,000                 |
| Total<br>LIBRARY                  | PHOTOCOPIER PROGRA   | Photoconics                                   | <b>\$3,000</b><br>\$900 |                  |           |           |           | <b>\$3,000</b><br>\$900 |
| LIBRART                           | PUBLIC BUILDING  | Priotocopiei                                  | \$900                   |                  |           |           |           | \$900                   |
|                                   | MAINTENANCE  | Exhaust fans                                  |                         | \$5,350          | \$5,600   | \$5,800   | \$5,800   | \$22,550                |
|                                   |  | Hot Water Heater                              |                         | ψο,σσσ           | \$6,000   | φο,σσσ    | ψ0,000    | \$6,000                 |
|                                   |  | Outdoor Lamp Stand and Fixture                | \$13,500                |                  | ψ0,000    |           |           | \$13,500                |
|                                   |  | Repair Honeywell 3 way valves & controller    | Ψ13,300                 |                  |           |           | \$7,200   | \$7,200                 |
|                                   |  | Replace heating/cooling water pumps           |                         |                  |           |           | \$16,000  | \$16,000                |
|                                   |  | Replace roofs 1892 & 1931 buildings           |                         | \$300,000        |           |           | \$ 10,000 | \$300,000               |
|                                   |  | Replacement of roof covering - membrane       |                         | \$38,200         |           |           |           | \$38,200                |
|                                   |  | Repointing - 1990 Addition                    |                         | \$30,200         |           | \$22,500  |           | \$22,500                |
|                                   |  |   |                         |                  | ¢150,000  | \$22,500  |           |                         |
|                                   |  | Repointing of 1892 Building                   |                         | <b>60.000</b>    | \$150,000 |           |           | \$150,000               |
|                                   |  | Roof Drainage                                 |                         | \$3,200          |           |           |           | \$3,200                 |
|                                   |  | Roof Repairs - 1990 Addition                  | 005.000                 | \$6,500          |           |           |           | \$6,500                 |
|                                   |  | Storm Window replacement                      | \$35,330                |                  | ¢45.000   |           |           | \$35,330                |
|                                   | DO 4 DO 4 N D D 4 T 1 O 1 N E  | Windows- 1892 Building                        |                         |                  | \$45,200  |           |           | \$45,200                |
|                                   | ROADS AND PATHS INF  |   | \$9,000                 |                  |           |           | ***       | \$9,000                 |
|                                   | VEHICLE REPLACEMEN   | ,   |                         | ***              |           |           | \$20,000  | \$20,000                |
|                                   |  | Vehicle - Building/Plumbing/Wire Inspectors   | 450 500                 | \$25,000         | ****      | 400.000   | 440.000   | \$25,000                |
| LIBRARY Total                     | I  | I   | \$58,730                | \$378,250        | \$206,800 | \$28,300  | \$49,000  | \$721,080               |
| PLANNING                          |  | Comprehensive Master Plan                     |                         |                  |           |           | \$75,000  | \$75,000                |
|                                   | INFRASTRUCTURE IMPROVEMENT   | Retaining Wall adj to Town Hall & Library     |                         | \$50,000         | \$50,000  |           |           | \$100,000               |
|                                   | PHOTOCOPIER PROGRA   |   | \$4,000                 | \$2,500          | ψ30,000   |           |           | \$6,500                 |
| PLANNING Total                    | FHO TO COFIER FROGRA   | THOOCODIE!/Equipment                          | \$4,000<br>\$4,000      | \$52,500         | \$50,000  |           | \$75,000  | \$181,500               |
| PUBLIC WORKS ADMINISTRATION       | DEPARTMENTAL PROJE   | Mall Lights                                   | \$16,000                | φ3 <b>2</b> ,300 | φ30,000   | \$32,000  | \$15,000  | \$181,500<br>\$48,000   |
| I ODLIO WORKS ADMINISTRATION      | PHOTOCOPIER  | Iviali Lights                                 | \$ 10,000               |                  |           | φ3∠,000   |           | Φ40,000                 |
|                                   | PROGRAM  | Photocopier                                   | \$1,500                 |                  |           |           |           | \$1,500                 |
|                                   | VEHICLE REPLACEMENT  |   | 7.,230                  | \$30,000         |           |           |           | \$30,000                |
|                                   | The state of the s | A   |                         | +30,000          |           |           |           | \$30,000                |
| PUBLIC WORKS ADMINISTRATION Total | l  |   | \$17,500                | \$30,000         |           | \$32,000  |           | \$79,500                |
|                                   | INFRASTRUCTURE   |   |                         | <u> </u>         |           |           |           |                         |
| PUBLIC WORKS CEMETERY DIVISION    | IMPROVEMENT  | Water System Rehab                            |                         |                  |           |           | \$675,000 | \$675,000               |
| 1                                 | PUBLIC BUILDING  | Corogo Danovetion/ Debah Charatti N/AC        |                         |                  |           |           | #0F0 0C0  | #050 000                |
| ı                                 | MAINTENANCE  | Garage Renovation/ Rehab Chapel/HVAC          | I                       |                  |           |           | \$250,000 | \$250,000               |

| Sum of AMOUNT                                 |                          |  | FISCAL YEAR          |                       |                       |                        |                       |                          |
|---|--------------------------|--|----------------------|-----------------------|-----------------------|------------------------|-----------------------|--------------------------|
| DEPARTMENT                                    | PROGRAM                  | EXPENDITURE  | 2012                 | 2013                  | 2014                  | 2015                   | 2016                  | Grand Total              |
| PUBLIC WORKS CEMETERY DIVISION                | ROADS AND PATHS INF      | Roadway Improvements   |                      |                       | \$230,000             |                        |                       | \$230,000                |
|   | VEHICLE REPLACEMENT      | Backhoe  |                      |                       |                       | \$90,000               |                       | \$90,000                 |
| PUBLIC WORKS CEMETERY DIVISION Total          |                          |  |                      |                       | \$230,000             | \$90,000               | \$925,000             | \$1,245,000              |
| PUBLIC WORKS ENGINEERING                      | DEPARTMENTAL PROJE       | Roadway Consulting Services  |                      |                       | \$25,000              |                        |                       | \$25,000                 |
| PUBLIC WORKS ENGINEERING Total                |                          |  |                      |                       | \$25,000              |                        |                       | \$25,000                 |
|   | EQUIPMENT                |  |                      |                       |                       |                        |                       |                          |
| PUBLIC WORKS HIGHWAY DIVISION                 | REPLACEMENT              | 4WD truck w/sander 44,000 GVW  |                      |                       |                       |                        | \$132,000             | \$132,000                |
|   |                          | Backhoe/Loader 1.5 CY  |                      |                       |                       |                        | \$113,000             | \$113,000                |
|   |                          | Road Patch Heater (Durapatch machine)  | \$51,000             |                       |                       |                        |                       | \$51,000                 |
|   |                          | Sander Body  | \$16,000             | \$17,000              | \$17,000              | \$17,000               | \$17,000              | \$84,000                 |
|   | INTERACTOR OF IMPE       | Snow Plow - (1 per yr.)  |                      | \$12,000              |                       | \$12,000               | ***                   | \$24,000                 |
|   |                          | Replace Retaining Wall - Westminster Ave   | ¢500,000             | <b>#</b> F00.000      | <b>#</b> 500,000      | <b>#</b> F00 000       | \$99,000              | \$99,000                 |
|   | ROADS AND PATHS INF      |  | \$500,000            | \$500,000             | \$500,000             | \$500,000<br>\$190,000 | \$500,000             | \$2,500,000              |
|   |                          | Install Sidewalk Ramps   | \$190,000            | \$190,000             | \$190,000             |                        | \$65,000<br>\$350,000 | \$825,000                |
|   |                          | Roadway Reconstruction Sidewalks and Curbstones  | \$350,000<br>\$5,000 | \$350,000<br>\$50,000 | \$350,000<br>\$70,000 | \$350,000<br>\$75,000  | \$50,000              | \$1,750,000<br>\$250,000 |
|   | VEHICLE                  | Sidewalks and Curbstones   | \$5,000              | \$50,000              | \$70,000              | \$75,000               | \$50,000              | \$250,000                |
|   |                          | 2 Pickups 4WD w/ plow  |                      |                       |                       | \$114,000              |                       | \$114,000                |
|   |                          | 33,000 gvw dump truck  |                      | \$85,000              |                       |                        |                       | \$85,000                 |
|   |                          | 4WD Truck w/Sander   |                      |                       |                       | \$109,000              |                       | \$109,000                |
|   |                          | Compressor Truck   |                      |                       | \$20,000              |                        |                       | \$20,000                 |
|   |                          | Loader   |                      |                       |                       |                        | \$160,000             | \$160,000                |
|   |                          | Pickups 4WD w/ plow  |                      | \$58,000              |                       |                        |                       | \$58,000                 |
|   |                          | Street Sweeper   |                      |                       |                       | \$170,000              |                       | \$170,000                |
|   |                          | Truck w/welder unit, 350 amp   |                      |                       | \$90,000              |                        |                       | \$90,000                 |
| PUBLIC WORKS HIGHWAY DIVISION<br>Total        |                          |  | \$1,112,000          | \$1,262,000           | \$1,237,000           | \$1,537,000            | \$1,486,000           | \$6,634,000              |
| PUBLIC WORKS NATURAL RESOURCES DIVISION       | EQUIPMENT<br>REPLACEMENT | Miri Landar (Chid Char) w(Cidovalla Dlave & Caron Dlaves                               |                      |                       |                       |                        | £70,000               | £70,000                  |
| DIVISION                                      |                          | Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower<br>Small Equipment              |                      |                       | \$6,000               |                        | \$70,000<br>\$6,000   | \$70,000<br>\$12,000     |
|   | VEHICLE                  | Omaii Equipment  |                      |                       | ψ0,000                |                        | ψ0,000                | \$12,000                 |
|   | REPLACEMENT              | 1 Ton Dump Truck w/plow  | \$63,000             |                       | \$65,000              |                        |                       | \$128,000                |
|   |                          | 1 Ton Utility Truck  |                      |                       |                       | \$68,000               | \$68,000              | \$136,000                |
|   |                          | Landscaping Multi-Purpose Tractor, 4wd   |                      | \$50,000              |                       |                        |                       | \$50,000                 |
|   |                          | Pickup   |                      |                       | \$47,000              |                        |                       | \$47,000                 |
| PUBLIC WORKS NATURAL RESOURCES DIVISION Total |                          |  | \$63,000             | \$50,000              | \$118,000             | \$68,000               | \$144,000             | \$443,000                |
| PUBLIC WORKS PROPERTIES DIVISION              | INFRASTRUCTURE IMPR      | DPW Yard Bldg C Replace Spanish Tile Roof  |                      |                       |                       |                        | \$396,000             | \$396,000                |
|   |                          | High School Parking lot culvert  |                      | \$225,000             | \$225,000             |                        |                       | \$450,000                |
|   |                          | Spy Pond Field Bleachers & Stairs  | \$75,000             |                       |                       |                        |                       | \$75,000                 |
|   |                          | Town Hall Renovation Program   |                      |                       |                       |                        | \$100,000             | \$100,000                |
|   | PUBLIC BUILDING          |  |                      |                       |                       |                        |                       |                          |
|   |                          | Buildings Rehab consultant Services  |                      |                       | \$18,000              |                        | \$18,000              | \$36,000                 |
|   |                          | Fox Library Windows  |                      |                       | \$5,000               |                        |                       | \$5,000                  |
| PUBLIC WORKS PROPERTIES DIVISION              | VEHICLE REPLACEMEN       | Van  |                      |                       |                       | \$28,000               |                       | \$28,000                 |
| Total   |                          |  | \$75,000             | \$225,000             | \$248,000             | \$28,000               | \$514,000             | \$1,090,000              |
| PUBLIC WORKS WATER/SEWER DIVISION             | EQUIPMENT<br>REPLACEMENT | 8-ton truck, flat bed for Generator Mount  |                      |                       |                       |                        | ¢70 000               | 670 000                  |
| IDIVIOIUN                                     |                          | 8-ton truck, пат bed for Generator Mount Drainage Rehab-Regulatory Compliance (Ch-308) |                      | \$100,000             | \$100,000             | \$150,000              | \$78,000<br>\$150,000 | \$78,000<br>\$500,000    |
|   |                          | Small Equipment  | \$5,000              | \$5,000               | \$5,000               | \$150,000              | \$150,000             | \$25,000                 |
|   | INFRASTRUCTURE           | оттап Ечатритота   | φ5,000               | φυ,υυυ                | φυ,υυυ                | ψυ,υυυ                 | φ3,000                | φ25,000                  |
|   |                          | Hydrant replacement program  | \$100,000            | \$100,000             | \$100,000             | \$100,000              | \$100,000             | \$500,000                |

| Sum of AMOUNT                           |                  |   | FISCAL YEAR |                   |                 |             |             |                     |
|---|------------------|---|-------------|-------------------|-----------------|-------------|-------------|---------------------|
| DEPARTMENT                              | PROGRAM          | EXPENDITURE   | 2012        | 2013              | 2014            | 2015        | 2016        | Grand Total         |
| DIVISION                                | IMPROVEMENT      | Lift Station upgrade  | \$50,000    | \$100,000         | \$50,000        |             |             | \$200,000           |
|   |                  | Sewer System Rehabilitation                                       | \$1,500,000 | \$1,200,000       | \$1,400,000     | \$1,300,000 | \$850,000   | \$6,250,000         |
|   |                  | Water System Rehabilitation                                       | \$700,000   | \$950,000         | \$750,000       | \$850,000   | \$1,300,000 | \$4,550,000         |
|   | VEHICLE          |   |             |                   |                 |             |             |                     |
|   | REPLACEMENT      | Catch Basin Cleaner   |             |                   | \$295,000       |             |             | \$295,000           |
|   |                  | FlatBed 8-ton Truck - Generator Mount                             |             |                   |                 |             | \$78,000    | \$78,000            |
|   |                  | Pickup  |             | \$51,000          |                 |             |             | \$51,000            |
|   |                  | Utility Truck   | \$75,000    |                   |                 |             |             | \$75,000            |
| PUBLIC WORKS WATER/SEWER DIVISION Total |                  |   | \$2,430,000 | \$2,506,000       | \$2,700,000     | \$2,405,000 | \$2,561,000 | \$12,602,000        |
| RECREATION                              | DARKS & DLAVCROL | JND Florence Ave Tot Lot  | \$2,430,000 | \$435,750         | \$2,700,000     | \$2,405,000 | \$2,561,000 | \$435,750           |
| RECREATION                              | FARRS & FLATGRO  | Florence Field and Playground                                     |             | φ <b>4</b> 35,750 |                 | \$210,000   |             | \$210,000           |
|   |                  | 1-  |             | ¢200 750          |                 | \$210,000   |             |                     |
|   |                  | Hibbert Magnelia Field Registrall Court Percyation                |             | \$288,750         |                 |             | ¢75,000     | \$288,750           |
|   |                  | Magnolia Field Basketball Court Renovation                        |             |                   |                 |             | \$75,000    | \$75,000            |
|   |                  | North Union   |             |                   |                 |             | \$236,250   | \$236,250           |
|   |                  | Robbins Farm  |             |                   |                 |             | \$483,000   | \$483,000           |
|   |                  | Robbins Farm Giant Hill Slide                                     | \$15,000    |                   |                 |             |             | \$15,000            |
|   |                  | Spy Pond Tennis Courts  |             |                   |                 | \$446,250   |             | \$446,250           |
|   |                  | Thorndike Field Dog Park  | \$25,000    |                   |                 |             |             | \$25,000            |
|   |                  | Wellington Playground   |             |                   |                 |             | \$427,624   | \$427,624           |
| RECREATION Total                        | <u> </u>         |   | \$40,000    | \$724,500         |                 | \$656,250   | \$1,221,874 | \$2,642,624         |
| REDEVELOPMENT BOARD                     |                  | OJE BOS - Crosby Oil Tank Removal                                 |             |                   |                 |             | \$15,000    | \$15,000            |
|   |                  | CEM ARB - Central Boiler  |             | \$40,000          |                 |             |             | \$40,000            |
|   | INFRASTRUCTURE I | MPF ARB - 23 Maple Roof/Gutter Downspout/chimney                  |             |                   |                 | \$40,000    |             | \$40,000            |
|   |                  | ARB - 23 Maple Street Exterior Chimney/Porches/Trim               | \$55,000    |                   |                 |             |             | \$55,000            |
|   |                  | ARB - 23 Maple Street Exterior, repair paved walkways/landscape   |             |                   | \$3,000         |             |             | \$3,000             |
|   |                  | ARB - 23 Maple Street Interior baths, halls, kitchen, stairwells  |             | \$30,000          |                 |             |             | \$30,000            |
|   |                  | ARB - 23 Maple Street Mechanical/Electrica/Plumbing               |             |                   | \$10,000        |             |             | \$10,000            |
|   |                  | ARB - 23 Maple Street remove oil tank                             |             |                   |                 |             | \$15,000    | \$15,000            |
|   |                  | ARB - Central Exterior driveway/walkway, stairs                   |             | \$10,000          |                 |             |             | \$10,000            |
|   |                  | ARB - Central Exterior Trim/Brick/Stone/Chimney Repairs           |             |                   | \$20,000        |             | \$20,000    | \$40,000            |
|   |                  | ARB - Central Interior baths, halls, lobby                        |             |                   | \$15,000        |             |             | \$15,000            |
|   |                  | ARB - Central Library Interior baths, halls, lobby                | \$15,000    |                   |                 |             |             | \$15,000            |
|   |                  | ARB - Central Library Mechanical/Electrica/Plumbing/Elevator      |             | \$5,000           | \$25,000        |             |             | \$30,000            |
|   |                  | ARB - Central Mechanical/Electrica/Plumbing/Elevator              |             |                   |                 | \$55,000    |             | \$55,000            |
|   |                  | ARB - Central Oil Tank De-commissioning                           |             |                   |                 |             | \$15,000    | \$15,000            |
|   |                  | ARB - Jefferson Cutter Exterior                                   | \$15,000    |                   |                 |             |             | \$15,000            |
|   |                  | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows        | \$3,000     | \$9,000           |                 | \$10,000    |             | \$22,000            |
|   |                  | ARB - Jefferson Cutter Interior baths, halls, stairwells          | 42,222      | **,***            | \$15,000        | 7.0,000     |             | \$15,000            |
|   |                  | ARB - Jefferson Cutter Mechanical/Electrica/Plumbing              | \$10,000    |                   | ¥ 10,000        |             |             | \$10,000            |
|   |                  | ARB - Jefferson Cutter/Gutter Downspout/chimney                   | ψ.ιο,σσσ    |                   |                 |             | \$15,000    | \$15,000            |
|   |                  | BOS - Crosby Bldg Exterior driveway/walkway, stairs               |             |                   |                 |             | \$10,000    | \$10,000            |
|   |                  | BOS - Crosby School Downspouts, gutters, roof                     |             |                   |                 |             | \$195,000   | \$195,000           |
|   |                  | BOS - Parmenter Boiler  |             | ¢50,000           |                 |             | φ193,000    | \$50,000            |
|   |                  |   |             | \$50,000          |                 | ¢15.000     |             |                     |
|   |                  | BOS - Parmenter Oil Tank Removal                                  |             | #CF 000           |                 | \$15,000    |             | \$15,000            |
|   |                  | MGR - Gibbs downspouts, gutters, roof                             |             | \$65,000          |                 |             | 600.000     | \$65,000            |
| DEDEVELORMENT POARD Table               |                  | MGR - Gibbs oil tank removal                                      | #00.000     | #200 000          | <b>#</b> 00.000 | ¢400.000    | \$20,000    | \$20,000            |
| REDEVELOPMENT BOARD Total               | EQUIPMENT        |   | \$98,000    | \$209,000         | \$88,000        | \$120,000   | \$305,000   | \$820,000           |
|   |                  | AUG A 19 1 1 1  |             |                   | <b>#50.000</b>  |             |             | <b>#</b> F0 000     |
| SCHOOLS                                 | REPLACEMENT      | IAHS Auditorium chairs  |             |                   | \$50.000        |             |             | \$50.000            |
| SCHOOLS                                 | REPLACEMENT      | AHS Auditorium chairs Custodial/maint. Equip. replacement program |             |                   | \$50,000        | \$5,000     |             | \$50,000<br>\$5,000 |

| Sum of AMOUNT                              |                            |  | FISCAL YEAR       |   |                    |               |   |  |
|--|----------------------------|--|-------------------|---|--------------------|---------------|---|--|
| DEPARTMENT                                 | PROGRAM                    | EXPENDITURE  | 2012              | 2013                                    | 2014               | 2015          | 2016  | Grand Total                                  |
| SCHOOLS                                    | REPLACEMENT                | Replace Fire Control Inst. Alarm Panels Ottoson                | \$45,000          |   |                    |               |   | \$45,000                                     |
|  | INFRASTRUCTURE             |  |                   |   |                    |               |   |  |
|  | IMPROVEMENT                | AHS auditorium Building B steps                                |                   | \$40,000                                |                    |               |   | \$40,000                                     |
|  |                            | Rooftop air conditioning unit                                  |                   |   | \$80,000           |               |   | \$80,000                                     |
|  | MAJOR REPAIRS              | Asbestos Abatement - Remove Tiles                              |                   |   | \$5,000            | \$5,000       | \$5,000   | \$15,000                                     |
|  |                            | High School - HVAC steam trap replacement                      | \$30,000          |   |                    | \$10,000      |   | \$40,000                                     |
|  | PHOTOCOPIER                |  |                   |   |                    |               |   |  |
|  | PROGRAM PUBLIC BUILDING    | Photocopier Lease Program                                      | \$80,000          | \$80,000                                |                    |               |   | \$160,000                                    |
|  | MAINTENANCE                | Brackett School - exterior paving                              |                   |   |                    |               | \$40,000  | \$40,000                                     |
|  | WAINTENANCE                | High School - exterior painting                                | \$20,000          |   |                    |               | φ40,000   | \$20,000                                     |
|  |                            | High School - Replace heating and ventilation units - INCREASE | \$20,000          | \$20,000                                | \$10,000           |               |   | \$50,000                                     |
|  |                            | High School -Replace ventilating rooftop units                 | \$6,000           | \$6,000                                 | \$6,000            |               |   | \$18,000                                     |
|  |                            | Stratton School Improvements                                   | \$200,000         | \$6,000                                 | \$6,000            |               |   | \$200,000                                    |
|  |                            | ·  | \$200,000         |   |                    |               |   | \$200,000                                    |
|  | STUDENT                    | Thompson School Improvements                                   |                   |   |                    |               |   |  |
|  | TRANSPORTATION             | Athletics Van - 8 passenger                                    |                   |   |                    | \$35,000      |   | \$35,000                                     |
|  |                            | Bus 09 - 8 Passenger 7-D surburban                             |                   |   |                    | ψου,σου       | \$40,000  | \$40,000                                     |
|  |                            | Bus - 53 Passenger   |                   |   | \$85,000           |               | ψ.0,000   | \$85,000                                     |
|  |                            | Bus 105 - 8 7-D suburban                                       |                   |   | \$39,000           |               |   | \$39,000                                     |
|  |                            | Van 110 - 8 passenger 7-D minivan                              |                   |   | φου,σου            | \$25,000      |   | \$25,000                                     |
| SCHOOLS Total                              |                            | van 110 o passonger 7 2 minivan                                | \$401,000         | \$146,000                               | \$295,000          | \$80,000      | \$85,000  | \$1,007,000                                  |
| TOWN MANAGER                               | EQUIPMENT REPLACE          | MAHS maintenance of steam traps                                | \$12,780          | <b>*</b>                                | <b>4</b> _00,000   | <del>+</del>  | <del>, , , , , , , , , , , , , , , , , , , </del> | \$12,780                                     |
|  |                            | Hardy School replacement head end - energy mgmt system         | \$19,825          |   |                    |               |   | \$19,825                                     |
|  |                            | Streetlights - conversion high pressure sodium to LED          | \$268,500         |   |                    |               |   | \$268,500                                    |
|  | PHOTOCOPIER                |  |                   |   |                    |               |   |  |
|  | PROGRAM                    | Photocopier  |                   | \$5,000                                 | \$5,000            | \$5,000       | \$3,000   | \$18,000                                     |
| TOWN MANAGER Total                         |                            |  | \$301,105         | \$5,000                                 | \$5,000            | \$5,000       | \$3,000   | \$319,105                                    |
|  | PHOTOCOPIER                |  |                   |   |                    |               |   |  |
| TREASURER                                  | PROGRAM                    | Photocopier  |                   | \$5,300                                 | \$1,400            |               |   | \$6,700                                      |
| TREASURER Total                            | I                          |  |                   | \$5,300                                 | \$1,400            |               |   | \$6,700                                      |
| VETERANS' MEMORIAL RINK<br>ENTERPRISE FUND | INFRASTRUCTURE IMPROVEMENT | Disk Denovations: Floatrical/Lighting                          |                   |   |                    |               | £110.000  | ¢110.000                                     |
| ENTERFRISE FOND                            | IIVIFROVEIVIENT            | Rink Renovations: Electrical/ Lighting                         |                   | \$280,000                               |                    |               | \$110,000   | \$110,000<br>\$280,000                       |
|  |                            | Rink Renovations: Roof/ceiling/dehumidification                |                   | \$280,000                               |                    | #20F 000      |   |  |
| VETERANS' MEMORIAL RINK                    |                            | Rink Renovations: Zamboni room/Locker rooms                    |                   |   |                    | \$265,000     |   | \$265,000                                    |
| ENTERPRISE FUND Total                      |                            |  |                   | \$280,000                               |                    | \$265,000     | \$110,000   | \$655,000                                    |
| Grand Total                                |                            |  | \$5,472,035       | \$8,638,750                             | \$6,297,400        | \$11,357,650  | \$11,426,124                                      | \$43,191,959                                 |
|  |                            | Sum of AMOUNT  | FISCAL YEAR       | *************************************** | ¥0,=01,100         | ***,00**,00** | <del>•••••••••••••••••••••••••••••••••••••</del>  | <b>,</b> , , , , , , , , , , , , , , , , , , |
|  |                            | FUNDING SOURCE   | 2012              | 2013                                    | 2014               | 2015          | 2016  | Grand Total                                  |
|  |                            | BOND   | \$1,329,530       | \$4,735,600                             | \$1,843,900        | \$7,447,350   | \$6,838,624                                       | \$22,195,004                                 |
|  |                            | CASH   | \$633,400         | \$678,150                               | \$630,500          | \$670,300     | \$789,500   | \$3,401,850                                  |
|  |                            | OTHER  | \$3,509,105       | \$3,225,000                             | \$3,823,000        | \$3,240,000   | \$3,798,000                                       | \$17,595,105                                 |
|  |                            | Grand Total  | \$5,472,035       | \$8,638,750                             | \$6,297,400        | \$11,357,650  | \$11,426,124                                      | \$43,191,959                                 |
|  |                            |  | ¥5, <u>-,</u> 566 | 40,000,.00                              | <b>40,20.</b> ,.00 | Ş,OO.,OO      | ¥ , . = 0, 1 = 4                                  | Ţ.c,.c.,500                                  |

### **ARTICLE 57**

### CAPITAL BUDGET

To see if the Town will vote to appropriate a sum of money to defray the expense of purchasing, leasing, or bonding of capital equipment, infrastructure, buildings or other projects of the Town or to acquire real property for municipal purposes; to appropriate a sum of money to fund previously incurred or future Town debt, to acquire land for said projects where necessary by purchase, eminent domain taking or otherwise, determine how the money shall be raised including the possibility of borrowing any or all of the same, or the transfer of funds from any previous appropriation, determine how such money shall be expended, or take any action related thereto.

(Inserted by the Board of Selectmen, and at the request of the Town Manager and the Capital Planning Committee)

VOTED: (1) That the sum of \$8,444,825 be and hereby is appropriated for various capital projects and equipment as shown below, and expended under the direction of the Town Manager, said sum to be raised by general tax:

| Item | Amount          | Project                              | Department                         |
|------|-----------------|--------------------------------------|------------------------------------|
| 1.   | \$<br>1,500     | Photocopier lease                    | COMMUNITY SAFETY - FIRE SERVICES   |
| 2.   | \$<br>15,000    | Bullet Proof Vest Program            | COMMUNITY SAFETY - POLICE SERVICES |
| 3.   | \$<br>4,500     | Photocopier                          | COMMUNITY SAFETY - POLICE SERVICES |
| 4.   | \$<br>100,000   | Vehicle Replacement Program          | COMMUNITY SAFETY - POLICE SERVICES |
| 5.   | \$<br>12,000    | Radio Upgrade & Replacement          | COMMUNITY SAFETY - POLICE SERVICES |
| 6.   | \$<br>3,000     | Photocopier                          | LEGAL/WORKERS' COMPENSATION        |
| 7.   | \$<br>900       | Photocopier                          | LIBRARY                            |
| 8.   | \$<br>4,000     | Photocopier/Equipment                | PLANNING                           |
| 9.   | \$<br>16,000    | Mall Lights                          | PUBLIC WORKS ADMINISTRATION        |
| 10.  | \$<br>1,500     | Photocopier                          | PUBLIC WORKS ADMINISTRATION        |
| 11.  | \$<br>350,000   | Roadway Reconstruction               | PUBLIC WORKS HIGHWAY DIVISION      |
| 12.  | \$<br>5,000     | Sidewalks and Curbstones             | PUBLIC WORKS HIGHWAY DIVISION      |
| 13.  | \$<br>25,000    | Thorndike Field Dog Park             | RECREATION                         |
| 14.  | \$<br>15,000    | Robbins Farm Giant Hill Slide        | RECREATION                         |
| 15.  | \$<br>80,000    | Photocopier Lease Program            | SCHOOLS                            |
| 16.  | \$<br>633,400   | Acquisitions Total                   |                                    |
| 17.  | \$<br>8,955,476 | Prior Debt Service                   |                                    |
| 18.  | \$<br>43,673    | New Debt Service                     |                                    |
| 19.  | \$<br>(731,649) | Less Loan Payments                   |                                    |
| 20.  | \$<br>(246,775) | Less W/S Debt Appropriation          |                                    |
| 21.  | \$<br>(110,000) | Less Application of Antennae Funds   |                                    |
| 22.  | \$<br>(50,000)  | Less Rink Enterprise Debt Allocation |                                    |
| 23.  | \$<br>(49,300)  | Less Ambulance Revolving Fund        |                                    |
|      | \$<br>8,444,825 |                                      | Grand Total                        |

(2) That the various capital projects and equipment purchases shown below shall be undertaken and financed by grants or other funds as shown below, such grants to be expended under the direction of the Town Manager.

| Item | Amount          | Project  | Department                                      |
|------|-----------------|--|---|
| 1.   | \$<br>10,000    | Van Replacement Program                                    | COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND |
| 2.   | \$<br>500,000   | Chapter 90 Roadway   | PUBLIC WORKS HIGHWAY DIVISION                   |
| 3.   | \$<br>125,000   | Install Sidewalk Ramps                                     | PUBLIC WORKS HIGHWAY DIVISION                   |
| 4.   | \$<br>1,500,000 | Sewer System Rehabilitation                                | PUBLIC WORKS WATER/SEWER DIVISION               |
| 5.   | \$<br>5,000     | Small equipment  | PUBLIC WORKS WATER/SEWER DIVISION               |
| 6.   | \$<br>700,000   | Water System Rehabilitation                                | PUBLIC WORKS WATER/SEWER DIVISION               |
| 7.   | \$<br>100,000   | Hydrant replacement program                                | PUBLIC WORKS WATER/SEWER DIVISION               |
| 8.   | \$<br>50,000    | Lift Station upgrade                                       | PUBLIC WORKS WATER/SEWER DIVISION               |
| 9.   | \$<br>75,000    | Utility Truck  | PUBLIC WORKS WATER/SEWER DIVISION               |
| 10.  | \$<br>268,500   | Streetlights - conversion high pressure sodium to LED      | TOWN MANAGER                                    |
| 11.  | \$<br>12,780    | AHS maintenance of steam traps                             | TOWN MANAGER                                    |
| 12.  | \$<br>19,825    | Hardy School replacement head end - energy mgmt system     | TOWN MANAGER                                    |
| 13.  | \$<br>45,000    | DPW - Water/Sewer Plans & Records                          | INFORMATION TECHNOLOGY                          |
| 14.  | \$<br>15,000    | ARB - Central Library Interior baths, halls, lobby         | REDEVELOPMENT BOARD                             |
| 15.  | \$<br>10,000    | ARB - Jefferson Cutter Mechanical/Electrica/Plumbing       | REDEVELOPMENT BOARD                             |
| 16.  | \$<br>3,000     | ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows | REDEVELOPMENT BOARD                             |
| 17.  | \$<br>15,000    | ARB - Jefferson Cutter Exterior                            | REDEVELOPMENT BOARD                             |
| 18.  | \$<br>55,000    | ARB - 23 Maple Street Exterior Chimney/Porches/Trim        | REDEVELOPMENT BOARD                             |
|      | \$<br>3,509,105 |  | Grand Total                                     |

(3) That the sum of \$1,329,530 be and hereby is appropriated for extraordinary repairs to public facilities, acquisition of land and the purchase and installation of equipment and for costs incidental and related thereto as follows:

| ltem | ,  | Amount  | Project   | Project Department                      |              |
|------|----|---------|---|---|--------------|
| 1.   | \$ | 75,000  | Replace fire alarm system                                     | COMMUNITY SAFETY - FIRE SERVICES        | 7(9)         |
| 2.   | \$ | 24,000  | Thermal Imaging Cameras                                       | COMMUNITY SAFETY - FIRE SERVICES        | 7(9)         |
| 3.   | \$ | 18,000  | Amkus Tool cutters  | COMMUNITY SAFETY - FIRE SERVICES        | 7(9)         |
| 4.   | \$ | 232,000 | C.S. Building Renovations DWGS -5 Year plan                   | COMMUNITY SAFETY - POLICE SERVICES      | 7(3A), 7(21) |
| 5.   | \$ | 125,000 | Educational IT Program  | INFORMATION TECHNOLOGY                  | 7(28&29)     |
| 6.   | \$ | 20,600  | Library MLN Equipment   | INFORMATION TECHNOLOGY                  | 7(28&29)     |
| 7.   | \$ | 40,000  | School Dept-Admin Micro Program                               | INFORMATION TECHNOLOGY                  | 7(28&29)     |
| 8.   | \$ | 30,000  | Software Upgrades & Standardization                           | INFORMATION TECHNOLOGY                  | 7(28&29)     |
| 9.   | \$ | 60,000  | Town-Microcomputer Program                                    | INFORMATION TECHNOLOGY                  | 7(28&29)     |
| 10.  | \$ | 5,100   | Library -PC Vend Printing/Photocopier Project                 | INFORMATION TECHNOLOGY                  | 7(28&29)     |
| 11.  | \$ | 40,000  | School - Software Licensing                                   | INFORMATION TECHNOLOGY                  | 7(28&29)     |
| 12.  | \$ | 11,000  | Web-based GIS viewer  | INFORMATION TECHNOLOGY                  | 7(28&29)     |
| 13.  | \$ | 35,330  | Storm Window replacement                                      | LIBRARY                                 | 7(3A)        |
| 14.  | \$ | 9,000   | Parking Lot Paving  | LIBRARY                                 | 7(3A)        |
| 15.  | \$ | 13,500  | Outdoor Lamp Stand and Fixture                                | LIBRARY                                 | 7(3A)        |
| 16.  | \$ | 16,000  | Sander Body   | PUBLIC WORKS HIGHWAY DIVISION           | 7(9)         |
| 17.  | \$ | 51,000  | Road Patch Heater (Durapatch machine)                         | PUBLIC WORKS HIGHWAY DIVISION           | 7(9)         |
| 18.  | \$ | 65,000  | Install Sidewalk Ramps  | PUBLIC WORKS HIGHWAY DIVISION           | 7(5)         |
| 19.  | \$ | 63,000  | 1 Ton Dump Truck w/plow                                       | PUBLIC WORKS NATURAL RESOURCES DIVISION | 7(9)         |
| 20.  | \$ | 75,000  | Spy Pond Field Bleachers & Stairs                             | PUBLIC WORKS PROPERTIES DIVISION        | 7(25)        |
| 21.  | \$ | 45,000  | Replace Fire Control Inst. Alarm Panels Ottoson               | SCHOOLS                                 | 7(3A)        |
| 22.  | \$ | 200,000 | Stratton School Improvements                                  | SCHOOLS                                 | 7(3A)        |
| 23.  | \$ | 20,000  | High School - exterior painting                               | SCHOOLS                                 | 7(3A)        |
| 24.  | \$ | 6,000   | High School -Replace ventilating rooftop units                | SCHOOLS                                 | 7(3A)        |
| 25.  | \$ | 20,000  | High School -Replace heating and ventilation units - INCREASE | SCHOOLS                                 | 7(3A)        |
| 26.  | \$ | 30,000  | High School - HVAC steam trap replacement                     | SCHOOLS                                 | 7(3A)        |

\$ 1,329,530 Grand Total

And that the Treasurer, with the approval of the Board of Selectman, is hereby authorized to borrow not exceeding the sum of \$1,329,530 under and pursuant to the statutes cited above (requires a 2/3 vote), and any other enabling authority, and to issue bonds or notes of the Town therefor, said sum to be expended under the direction of the Town Manager.

- (4) That the Town Manager is authorized and directed to apply for and accept any further federal, state or other grants that may be available for any one or more of the foregoing projects and equipment.
- (5) Notwithstanding the foregoing, in the event that monies are not expended for the purposes delineated above then the Comptroller is authorized and directed not to transfer these excess funds to available funds, but said funds shall remain and be accounted for in the warrant article pending further vote of the Town Meeting, except as otherwise provided by law, and,
- (6) That any amounts appropriated under Section (3) above for a particular purpose under a specified section of Chapter 44 and not needed for such purpose may be expended by the Town Manager, with the approval of the Capital Planning Committee, for any other purpose listed in Section (3) above under the same section of Chapter 44.

| Community Safety Buildings   Community Safety Buildings   Community Safety Buildings   Community Safety Bidg (Park Circle)   Community Safety Bidg (Park Circle)   Community Safety Bidg (Park Circle)   Community Safety Bidg (Park Police)   Community Safety Bi   | <u>Building</u>   | Footprint Square Feet (source)  | <u>Year Built</u>                                | Year of Completing Last Major Renovation         | Estimated Year of<br>Completing Next<br>Major Renovation |  |
|--|---|---|--|--|--|--|
| Tower Fire Station (Park Circle)   | Community Safety Buildings  |   |  |  |  |  |
| Ceintal Fire Station (Headquarters)  | Tower Fire Station (Park Circle)  | 2,700   | 2007   |  |  |  |
| Community Safety Bidg. (95% Police)   20,780   1983   2020   | Highland Fire Station   | 6,503   | 1929   |  | 2013   |  |
| Dog Pound  |   | •   |  |  |  |  |
| Public School Buildings   Bishop Elem. School   51,367   1950   2002   Brackett Elem. School   57,670   2000   Dallin Elem. School   68,578   2005   Brackett Elem. School   68,578   2005   Brackett Elem. School   55,107   1926   2001   Pelroe Elem. School   48,500   2002   Elem. School   63,300   1962   1968   Elem. School   59,000   1956   Elem. School   59,000   1956   Elem. School   61,4380   1920   1998   Elem. School   61,4380   1940   1952   Elem. School   61,4380   1940    |   | •   | 1983   |  | 2020   |  |
| Bishop Elem. School   51,367   1950   2002   Frackett Elem. School   57,670   2000   2000   2001   2001   2001   2001   2001   2001   2001   2001   2001   2002   2001   2001   2002   2001   2001   2002   2002   2003   2003   2002   2003   2003   2002   2003   2003   2002   2003   2003   2002   2003     | Dog Pound   | 1,214 (a)   |  |  |  |  |
| Bishop Elem. School   51,367   1950   2002   Frackett Elem. School   57,670   2000   2000   2001   2001   2001   2001   2001   2001   2001   2001   2001   2002   2001   2001   2002   2001   2001   2002   2002   2003   2003   2002   2003   2003   2002   2003   2003   2002   2003   2003   2002   2003     | Public School Buildings   |   |  |  |  |  |
| Brackett Elem. School   57,670   2000   2001   2011   Elem. School   68,578   2005   2001   2011   2011   2015   2001   2015   2005   2002   2015     |   | 51,367  | 1950   | 2002   |  |  |
| Hardy Elem. School   | ·   |   | 2000   |  |  |  |
| Peirce Elem. School  | Dallin Elem. School   | 68,578  | 2005   |  |  |  |
| Stratton Elem. School  | Hardy Elem. School  | 55,107  | 1926   | 2001   |  |  |
| Thompson Elem. School  | Peirce Elem. School   | 48,500  | 2002   |  |  |  |
| Ottoson Middle School (4 buildings)         154,380         1920         1998           Arlington High School (4 buildings)         394,106         1914 to1980           Pierce Field "Snack Shack"         2007           Spy Pond Field House         870 (a)           Libraries         Robbins Library         46,003         1892         1992           Fox Library         6,683         1940         1952           Managed by Arlington Redevelopment Board           Former Central School Bldg.         18746 (a)         1894 (d)         1985           Former Consty School Bldg.         40167 (a)         1895         1991           Former Gibbs School Bldg.         53769 (a)         1928         1972           Jefferson Cutter House         3,444         1817 (W)         1989 (W)           Former Pallin Library Bldg.         27616 (a)         1926         1988           Former Dallin Library Bldg.         4164(a)         1937         1999           23 Maple St. (Group Home)         4,760         1862         2008           Dept. of Public Works           Bldg A (Director/Engineer/Inspection)         16608 (a)         1920         1987?           Bldg E (Small Salt Shed)         1332 (a)         1987?  |   | 63,300  |  | 1968   |  |  |
| Artington High School (4 buildings) Pierce Field "Snack Shack" Spy Pond Field House  Libraries Robbins Library Robbins School Bldg. Romer Central School Bldg. Romer Central School Bldg. Romer Grosby School Bldg. Romer Palmenter School Bldg. Romer Dallin Library Bldg. Romer Dallin Robert Romer Dallin Robert Rob | •   | •   |  |  |  |  |
| Pierce Field "Snack Shack"   2007   Spy Pond Field House   870 (a)   |   | •   |  | 1998   |  |  |
| Clibraries   Robbins Library   46,003   1892   1993   1993   1994   1995   1994   1995   19   |   | 394,106   |  |  |  |  |
| Libraries   Robbins Library   46,003   1892   1992   Fox Library   6,683   1940   1952   |   | 070 ( )   | 2007   |  |  |  |
| Robbins Library   46,003   1892   1992   Fox Library   6,683   1940   1952   | Spy Pond Field House  | 870 (a)   |  |  |  |  |
| Managed by Arlington Redevelopment Board   18746 (a) 1894 (d) 1985   1991   1985   1991   1985   1991   1985   1991   1985   1991   1985   1991   1985   1991   1985   1991   1985   1991   1985   1988   1972   1987   1999   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1989   1987   1   | Libraries   |   |  |  |  |  |
| Managed by Arlington Redevelopment Board         Former Central School Bldg.       18746 (a)       1894 (d)       1985         Former Crosby School Bldg.       40167 (a)       1895       1991         Former Gibbs School Bldg.       53769 (a)       1928       1972         Jefferson Cutter House       3,444       1817 (W)       1989 (W)         Former Parmenter School Bldg.       27616 (a)       1926       1988         Former Dallin Library Bldg.       4164(a)       1937       1999         23 Maple St. (Group Home)       4,760       1862       2008         Dept. of Public Works         BldgA (Director/Engineer/Inspection)       16608 (a)       1920       1987?         BldgB (Assembly Hall)       8568 (a)       1950       1987?         BldgD (Snow Fighting Garage)       6402 (a)       1987?         BldgE (Small Salt Shed)       2304 (a)       1987?         Transfer Station       1332 (a)       7??         Ryder Street Garage       5292 (a)       1950       ???         Cemetery Dept.         Cem. BldgA (Chapel & Office)       2016 (m)       1903       2015         Cem. Garage       825 (m)       c. 1952 <td colspan<="" td=""><td>Robbins Library</td><td>46,003</td><td>1892</td><td>1992</td><td></td></td>   | <td>Robbins Library</td> <td>46,003</td> <td>1892</td> <td>1992</td> <td></td>  | Robbins Library   | 46,003   | 1892   | 1992   |  |
| Former Central School Bldg. 18746 (a) 1894 (d) 1985 Former Crosby School Bldg. 40167 (a) 1895 1991 Former Gibbs School Bldg. 53769 (a) 1928 1972 Jefferson Cutter House 3,444 1817 (W) 1989 (W) Former Parmenter School Bldg. 27616 (a) 1926 1988 Former Dallin Library Bldg. 4164(a) 1937 1999 23 Maple St. (Group Home) 4,760 1862 2008  Dept. of Public Works BldgA (Director/Engineer/Inspection) 16608 (a) 1920 1987? BldgB (Assembly Hall) 8568 (a) 1950 1987? BldgC (Maintenance Garage) 40000 (a) BldgC (Small Salt Shed) 2304 (a) BldgG (Large Salt Shed) Transfer Station 1332 (a) Ryder Street Garage 5292 (a) 1950 ???  Cemetery Dept. Cem. BldgA (Chapel & Office) 2016 (m) 1903 2015 Cem. Garage 825 (m) c. 1952  Parks & Recreation Sports Center Rink 25,880 1969 Bath House at Arlington Reservoir 815 (a)  | Fox Library   | 6,683   | 1940   | 1952   |  |  |
| BldgD (Snow Fighting Garage)       6402 (a)         BldgE (Small Salt Shed)       2304 (a)         BldgG (Large Salt Shed)       1332 (a)         Transfer Station       1332 (a)         Ryder Street Garage       5292 (a)       1950         ???         Cemetery Dept.         Cem. BldgA (Chapel & Office)       2016 (m)       1903       2015         Cem. Garage       825 (m)       c. 1952         Parks & Recreation         Sports Center Rink       25,680       1969         Bath House at Arlington Reservoir       815 (a)   | Former Central School Bldg. Former Crosby School Bldg. Former Gibbs School Bldg. Jefferson Cutter House Former Parmenter School Bldg. Former Dallin Library Bldg. 23 Maple St. (Group Home)  Dept. of Public Works BldgA (Director/Engineer/Inspection) BldgB (Assembly Hall) | 40167 (a)<br>53769 (a)<br>3,444<br>27616 (a)<br>4164(a)<br>4,760<br>16608 (a)<br>8568 (a) | 1895<br>1928<br>1817 (W)<br>1926<br>1937<br>1862 | 1991<br>1972<br>1989 (W)<br>1988<br>1999<br>2008 |  |  |
| BldgE (Small Salt Shed)       2304 (a)         BldgG (Large Salt Shed)       1332 (a)         Transfer Station       1332 (a)         Ryder Street Garage       5292 (a)       1950         ???         Cemetery Dept.         Cem. BldgA (Chapel & Office)       2016 (m)       1903         Cem. Garage       825 (m)       c. 1952         Parks & Recreation         Sports Center Rink       25,680       1969         Bath House at Arlington Reservoir       815 (a)  | BldgC (Maintenance Garage)  | 40000 (a)   |  |  |  |  |
| BldgG (Large Salt Shed)       1332 (a)         Transfer Station       1332 (a)         Ryder Street Garage       5292 (a)       1950         ???         Cemetery Dept.         Cem. BldgA (Chapel & Office)       2016 (m)       1903       2015         Cem. Garage       825 (m)       c. 1952         Parks & Recreation         Sports Center Rink       25,680       1969         Bath House at Arlington Reservoir       815 (a)  |   |   |  |  |  |  |
| Transfer Station       1332 (a)         Ryder Street Garage       5292 (a)       1950       ???         Cemetery Dept.         Cem. BldgA (Chapel & Office)       2016 (m)       1903       2015         Cem. Garage       825 (m)       c. 1952         Parks & Recreation         Sports Center Rink       25,680       1969         Bath House at Arlington Reservoir       815 (a)   |   | 2304 (a)  |  |  |  |  |
| Ryder Street Garage       5292 (a)       1950       ???         Cemetery Dept.       2016 (m)       1903       2015         Cem. BldgA (Chapel & Office)       2016 (m)       1903       2015         Cem. Garage       825 (m)       c. 1952         Parks & Recreation         Sports Center Rink       25,680       1969         Bath House at Arlington Reservoir       815 (a)  |   | 4000 ( )  |  |  |  |  |
| Cemetery Dept.         Cem. BldgA (Chapel & Office)       2016 (m)       1903       2015         Cem. Garage       825 (m)       c. 1952         Parks & Recreation         Sports Center Rink       25,680       1969         Bath House at Arlington Reservoir       815 (a)   |   |   | 4050   | 222  |  |  |
| Cem. BldgA (Chapel & Office)       2016 (m)       1903       2015         Cem. Garage       825 (m)       c. 1952 <b>Parks &amp; Recreation</b> Sports Center Rink Bath House at Arlington Reservoir 815 (a)   | Ryder Street Garage   | 5292 (a)  | 1950   | ""   |  |  |
| Cem. Garage 825 (m) c. 1952  Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)   |   |   |  |  | <b>2</b> 5   |  |
| Parks & Recreation Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)  |   |   |  |  | 2015   |  |
| Sports Center Rink 25,680 1969 Bath House at Arlington Reservoir 815 (a)   | Cem. Garage   | 825 (m)   | c. 1952  |  |  |  |
|  | Sports Center Rink Bath House at Arlington Reservoir  |   | 1969   |  |  |  |

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Other Town-owned Bldgs.

|                           |                  |            | Year of           |                          |
|---------------------------|------------------|------------|-------------------|--------------------------|
|                           | <u>Footprint</u> |            | Completing        | <b>Estimated Year of</b> |
|                           | Square Feet      |            | Last Major        | <b>Completing Next</b>   |
| <u>Building</u>           | (source)         | Year Built | <b>Renovation</b> | <b>Major Renovation</b>  |
| Arlington Town Hall       | 45,612           | 1913       | 2005?             |                          |
| & Annex                   | (see above)      | 1955       | 2004?             |                          |
| Jarvis House (Law Office) | 2809 (a)         | 1815       |                   |                          |
| Mt. Gilboa House          | 1,960            | 1924       |                   |                          |
| Whittemore Robbins House  | 1236 (a)         | 1799       | 1995              |                          |

Sources: (a) appraisal in 1979 and 1980; (d) Richard Duffy, (m) Mark Miano

**Note 1:** The earlier completion dates for renovation of the fire stations will be posible if the Town receives federal funds for these projects.

**Note 2:** This table is the latest draft of a work in progress. It includes all relevant information that the Capital Planning Committee has collected. We will continue to look for corrections and additional information.

| EXPENDITURE   | 2009   | 2010   | 2011  | 2012   | Grand Total  |
|---|--|--|---|--|--|
| Photocopier lease   | \$5,000  | \$5,000  | \$5,000   |  | \$15,00  |
| Photocopier lease   |  |  | \$5,000   |  |  |
| ·   | \$6,000  | \$6,000  |   |  | \$12,00  |
| Protective Gear Replacement   | \$45,000   |  |   | ***  | \$45,00  |
| Thermal Imaging Cameras   |  |  | ****  | \$24,000   | \$24,00  |
| Replace fire alarm system   |  |  | \$75,000  | \$75,000   | \$150,00   |
| Upgrade Radio System  | ****   | \$125,000  |   |  | \$125,00   |
| Replace nozzles, hoses, tools   | \$14,000   |  |   | 040.000  | \$14,00  |
| Amkus Tool cutters  |  |  |   | \$18,000   | \$18,00  |
| Building Repairs  | \$15,000   | \$15,000   | \$17,000  |  | \$47,00  |
| Fire Station - Highland   |  |  | \$3,700,000   |  | \$3,700,00   |
| Fire Station - Central  |  |  | \$1,250,000   |  | \$1,250,00   |
| Fire Station Plan - Central /Highland Stations  | \$370,000  |  |   |  | \$370,00   |
| Photocopier lease   |  |  | \$3,000   | \$1,500  | \$4,50   |
| Ambulance replacement   |  | \$170,000  |   |  | \$170,00   |
| Vehicle Replacement- Chief  |  |  | \$35,000  |  | \$35,00  |
| Quint- replace ladder 2 & engine 3  | \$925,000  |  |   |  | \$925,00   |
| (blank)   |  | \$0  |   |  | \$   |
| Laser Radar   | \$3,500  | \$3,500  | \$3,500   |  | \$10,50  |
| Parking Ticket Trak Machines  | \$13,800   | 45,500   | 40,000  |  | \$13,80  |
| Digital Recording equipment- Interview Room   | ψ10,000  |  | \$15,500  |  | \$15,50<br>\$15,50   |
| Bullet Proof Vest Program   | \$15,000   | \$15,000   | \$0   | \$15,000   | \$45,00  |
| Air conditioning - Server Room  | ψ10,000  | \$15,000   | <del>Q</del> 0  | ψ.ο,σσσ  | \$15,00  |
| Radio Upgrade & Replacement   |  | ψ10,000  |   | \$12,000   | \$12,00  |
| Photocopier   | \$4,500  | \$4,500  | \$4,500   | \$4,500  | \$18,00  |
| •   | 7 .,022  | 7.,000   | T 1,000   | 71,000   | *  |
| C.S. Building Renovations -5 Year plan  |  | \$1,350,000  | \$375,000   |  | \$1,725,00   |
| Wall mounted AC/Heat Units  |  |  | \$27,500  |  | \$27,50  |
| C.S. Building Renovations DWGS -5 Year plan   |  |  |   | \$232,000  | \$232,00   |
| Vehicle Replacement Program   | \$130,000  | \$75,000   | \$191,000   | \$100,000  | \$496,00   |
| Replace Carpeting   |  | \$7,500  |   |  | \$7,50   |
|   |  |  |   |  |  |
| Van Replacement Program   |  | \$20,000   |   | \$10,000   | \$30.00  |
|   | \$30,000   | \$20,000   |   | \$10,000   |  |
| Van Replacement Program Cost of Financing   | \$30,000   |  |   | \$10,000   | \$30,00<br>\$30,00   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs   | \$30,000   | \$20,000<br>\$75,000   | 95.000  | \$10,000   | \$30,00<br>\$75,00   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  | \$30,000   | \$75,000   | \$5,000   | \$10,000   | \$30,00<br>\$75,00<br>\$5,00   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  |  |  | \$5,000   | \$10,000   | \$30,00<br>\$75,00<br>\$5,00<br>\$25,00  |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  | \$30,000<br>\$30,000   | \$75,000<br>\$25,000   |   | \$10,000   | \$30,00<br>\$75,00<br>\$5,00<br>\$25,00<br>\$30,00   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  |  | \$75,000<br>\$25,000<br>\$2,200  | \$2,200   | \$10,000   | \$30,00<br>\$75,00<br>\$5,00<br>\$25,00<br>\$30,00   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House   |  | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200   | \$2,200<br>\$1,700  | \$10,000   | \$30,00<br>\$75,00<br>\$5,00<br>\$25,00<br>\$30,00<br>\$4,40<br>\$3,90   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  |  | \$75,000<br>\$25,000<br>\$2,200  | \$2,200   | \$10,000   | \$30,00<br>\$75,00<br>\$5,00<br>\$25,00<br>\$30,00<br>\$4,40<br>\$3,90   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House   |  | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200   | \$2,200<br>\$1,700  | \$10,000<br>\$125,000  | \$30,00<br>\$75,00<br>\$5,00<br>\$25,00<br>\$30,00<br>\$4,40<br>\$3,90<br>\$7,00   |
| Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health   | \$30,000   | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500  | \$2,200<br>\$1,700<br>\$3,500   |  | \$30,000<br>\$75,000<br>\$5,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$3,900<br>\$7,000   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  | \$30,000   | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500  | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000  |  | \$30,000<br>\$75,000<br>\$5,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$3,900<br>\$7,000<br>\$515,000<br>\$13,000  |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  Library MLN Equipment   | \$30,000<br>\$140,000  | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000   | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000  | \$125,000  | \$30,000<br>\$75,000<br>\$5,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$7,000<br>\$515,000<br>\$13,000<br>\$85,600   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  Library MLN Equipment  School Dept-Admin Micro Program  | \$30,000<br>\$140,000<br>\$21,400  | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000   | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300  | \$125,000<br>\$20,600  | \$30,000<br>\$75,000<br>\$5,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$3,900<br>\$7,000<br>\$113,000<br>\$85,600<br>\$1160,000  |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000  | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$23,300<br>\$40,000                                   | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000  | \$125,000<br>\$20,600<br>\$40,000  | \$30,000<br>\$75,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$3,900<br>\$7,000<br>\$15,000<br>\$15,000<br>\$160,000<br>\$120,000  |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  Library MLN Equipment  School Dept-Admin Micro Program  Software Upgrades & Standardization   | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000                                    | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000                                   | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$30,000  | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000  | \$30,000<br>\$75,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$3,900<br>\$7,000<br>\$15,000<br>\$15,000<br>\$160,000<br>\$120,000<br>\$240,000   |
| Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health  Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant  | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000                        | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000                                   | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$30,000  | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000  | \$30,000<br>\$75,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$3,900<br>\$7,000<br>\$15,000<br>\$15,000<br>\$160,000<br>\$120,000<br>\$140,000<br>\$10,000   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health  Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project   | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000            | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000<br>\$60,000                       | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$30,000<br>\$60,000  | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000  | \$30,000<br>\$75,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$3,900<br>\$7,000<br>\$15,000<br>\$160,000<br>\$120,000<br>\$240,000<br>\$22,75  |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  Library MLN Equipment  School Dept-Admin Micro Program  Software Upgrades & Standardization  Town-Microcomputer Program   | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000            | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000<br>\$60,000                       | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$30,000<br>\$60,000  | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000  | \$30,000<br>\$75,000<br>\$25,000<br>\$30,000<br>\$44,400<br>\$3,900<br>\$7,000<br>\$15,000<br>\$160,000<br>\$120,000<br>\$120,000<br>\$240,000<br>\$22,75<br>\$80,000  |
| Cost of Financing  Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health  Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records   | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000            | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000<br>\$60,000                       | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$30,000<br>\$60,000  | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000<br>\$5,100<br>\$40,000                         | \$30,000<br>\$75,000<br>\$25,000<br>\$30,000<br>\$44,400<br>\$3,900<br>\$7,000<br>\$15,000<br>\$15,600<br>\$160,000<br>\$120,000<br>\$120,000<br>\$22,75<br>\$80,000<br>\$45,000   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health  Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer  | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000            | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000<br>\$60,000                       | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$30,000<br>\$60,000  | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000<br>\$5,100<br>\$40,000<br>\$45,000             | \$30,000<br>\$75,000<br>\$25,000<br>\$30,000<br>\$44,400<br>\$3,900<br>\$7,000<br>\$15,000<br>\$15,000<br>\$10,000<br>\$120,000<br>\$120,000<br>\$22,75<br>\$80,000<br>\$45,000<br>\$11,000  |
| Cost of Financing  Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health  Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer Photocopier  | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000<br>\$9,250 | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$23,300<br>\$40,000<br>\$30,000<br>\$60,000           | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$60,000<br>\$4,200<br>\$40,000                                 | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000<br>\$5,100<br>\$40,000<br>\$45,000             | \$30,000<br>\$75,000<br>\$25,000<br>\$30,000<br>\$44,400<br>\$3,900<br>\$7,000<br>\$15,000<br>\$120,000<br>\$120,000<br>\$120,000<br>\$22,75<br>\$80,000<br>\$45,000<br>\$41,000<br>\$47,50  |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  Library MLN Equipment  School Dept-Admin Micro Program  Software Upgrades & Standardization  Town-Microcomputer Program  Security System Consultant  Library -PC Vend Printing/Photocopier Project  School - Software Licensing  DPW - Water/Sewer Plans & Records  Web-based GIS viewer  Photocopier  Vehicle - Building/Plumbing/Wire Inspectors  | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000<br>\$9,250 | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000<br>\$60,000<br>\$4,200            | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$60,000<br>\$4,200<br>\$4,200<br>\$40,000                      | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000<br>\$5,100<br>\$40,000<br>\$45,000<br>\$11,000 | \$30,000<br>\$75,000<br>\$5,000<br>\$25,000<br>\$30,000<br>\$4,400<br>\$13,000<br>\$13,000<br>\$160,000<br>\$120,000<br>\$120,000<br>\$10,000<br>\$22,75<br>\$80,000<br>\$45,000<br>\$41,000<br>\$45,000<br>\$47,500                                   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  Library MLN Equipment  School Dept-Admin Micro Program  Software Upgrades & Standardization  Town-Microcomputer Program  Security System Consultant  Library -PC Vend Printing/Photocopier Project  School - Software Licensing  DPW - Water/Sewer Plans & Records  Web-based GIS viewer  Photocopier  Vehicle - Building/Plumbing/Wire Inspectors  | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000<br>\$9,250 | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$23,300<br>\$40,000<br>\$30,000<br>\$60,000           | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$60,000<br>\$4,200<br>\$40,000                                 | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000<br>\$5,100<br>\$40,000<br>\$45,000             | \$30,00 \$75,00 \$5,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90 \$7,00 \$13,00 \$13,00 \$160,00 \$120,00 \$10,00 \$22,75 \$80,00 \$45,00 \$45,00 \$41,00 \$44,75 \$25,00   |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  Library MLN Equipment  School Dept-Admin Micro Program  Software Upgrades & Standardization  Town-Microcomputer Program  Security System Consultant  Library -PC Vend Printing/Photocopier Project  School - Software Licensing  DPW - Water/Sewer Plans & Records  Web-based GIS viewer  Photocopier  Vehicle - Building/Plumbing/Wire Inspectors  Photocopier  HVAC Replacement         | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000<br>\$9,250 | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000<br>\$60,000<br>\$4,200            | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$60,000<br>\$4,200<br>\$4,200<br>\$40,000<br>\$750<br>\$25,000 | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000<br>\$5,100<br>\$40,000<br>\$45,000<br>\$11,000 | \$30,00 \$75,00 \$5,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90 \$7,00 \$13,00 \$13,00 \$160,00 \$120,00 \$120,00 \$110,00 \$22,75 \$80,00 \$45,00 \$45,00 \$41,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 |
| Cost of Financing  Whittemore Robbins House Chimney Repairs Whittemore Robbins Cottage Roof Repairs Whittemore Robbins House Front Porch Refurbish office Photocopier Lease - Council on Aging Photocopier Lease - Robbins House Photocopier Lease - Board of Health  Educational IT Program GIS Implementation Library MLN Equipment School Dept-Admin Micro Program Software Upgrades & Standardization Town-Microcomputer Program Security System Consultant Library -PC Vend Printing/Photocopier Project School - Software Licensing DPW - Water/Sewer Plans & Records Web-based GIS viewer Photocopier Vehicle - Building/Plumbing/Wire Inspectors Photocopier HVAC Replacement School - Software Licensing | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000<br>\$9,250 | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$23,300<br>\$40,000<br>\$30,000<br>\$4,200<br>\$2,000 | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$60,000<br>\$4,200<br>\$4,200<br>\$40,000                      | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000<br>\$5,100<br>\$40,000<br>\$45,000<br>\$11,000 | \$30,000<br>\$75,000<br>\$5,000<br>\$30,000<br>\$4,400<br>\$3,900<br>\$7,000<br>\$13,000<br>\$160,000<br>\$120,000<br>\$120,000<br>\$240,000<br>\$240,000<br>\$45,000<br>\$47,50<br>\$9,000<br>\$25,000<br>\$50,000                                    |
| Cost of Financing  Whittemore Robbins House Chimney Repairs  Whittemore Robbins Cottage Roof Repairs  Whittemore Robbins House Front Porch  Refurbish office  Photocopier Lease - Council on Aging  Photocopier Lease - Robbins House  Photocopier Lease - Board of Health  Educational IT Program  GIS Implementation  Library MLN Equipment  School Dept-Admin Micro Program  Software Upgrades & Standardization  Town-Microcomputer Program  Security System Consultant  Library -PC Vend Printing/Photocopier Project  School - Software Licensing  DPW - Water/Sewer Plans & Records  Web-based GIS viewer  Photocopier  Vehicle - Building/Plumbing/Wire Inspectors  Photocopier  HVAC Replacement         | \$30,000<br>\$140,000<br>\$21,400<br>\$40,000<br>\$30,000<br>\$60,000<br>\$10,000<br>\$9,250 | \$75,000<br>\$25,000<br>\$2,200<br>\$2,200<br>\$3,500<br>\$125,000<br>\$40,000<br>\$30,000<br>\$60,000<br>\$4,200            | \$2,200<br>\$1,700<br>\$3,500<br>\$125,000<br>\$13,000<br>\$20,300<br>\$40,000<br>\$60,000<br>\$4,200<br>\$4,200<br>\$40,000<br>\$750<br>\$25,000 | \$125,000<br>\$20,600<br>\$40,000<br>\$30,000<br>\$60,000<br>\$5,100<br>\$40,000<br>\$45,000<br>\$11,000 | \$30,00 \$75,00 \$5,00 \$5,00 \$25,00 \$30,00 \$4,40 \$3,90 \$7,00 \$13,00 \$13,00 \$160,00 \$120,00 \$120,00 \$110,00 \$22,75 \$80,00 \$45,00 \$45,00 \$41,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 \$45,00 |

|  | FISCAL YEAR          |               |             | <u>.</u>      |             |
|--|----------------------|---------------|-------------|---------------|-------------|
| EXPENDITURE  | 2009                 | 2010          | 2011        | 2012          | Grand Total |
| Slate Repairs  | \$6,000              |               |             |               | \$6,000     |
| Smoke/Fire detection replacement   |                      |               | \$20,530    |               | \$20,530    |
| Exhaust fans   |                      |               | \$4,927     |               | \$4,927     |
| Storm Window replacement   |                      |               |             | \$35,330      | \$35,330    |
| Energy Management System   | \$20,000             |               |             | 400,000       | \$20,000    |
|  | \$25,000             |               |             |               | \$25,000    |
| HVAC Equipment Replacement   |                      |               |             |               |             |
| Basement Steps Repair  | \$10,362             |               |             |               | \$10,362    |
| Outdoor Lamp Stand and Fixture   |                      |               |             | \$13,500      | \$13,500    |
| Parking Lot Paving   |                      |               |             | \$9,000       | \$9,000     |
| Photocopier  |                      | \$3,200       | \$3,200     | , , , , , , , | \$6,400     |
| Photocopier/Equipment  | \$4,000              | <b>40,200</b> | \$4,000     | \$4,000       | \$12,000    |
| пососорієт Едиртієть   | φ4,000               |               | ψ+,000      | ψ4,000        | Ψ12,000     |
| Mall Lights  | \$18,000             | \$18,000      | \$16,000    | \$16,000      | \$68,000    |
| Fraffic Light Update Program   | \$3,000              |               | \$4,000     |               | \$7,000     |
| Photocopier  | \$2,500              | \$2,500       | \$2,500     | \$1,500       | \$9,000     |
|  |                      | . , ,         |             | , ,           | , , , , , , |
| Replacement of Fences  | \$30,000             |               |             |               | \$30,000    |
| Stones/ Tombs -Clean,restore,repair  | \$10,000             | \$10,000      | \$10,000    | T             | \$30,000    |
| ton Dump Truck   |                      | \$61,000      |             |               | \$61,000    |
|  |                      |               |             |               |             |
| Dankung annoulkent accorder  | ******               |               |             |               | 00= 0=      |
| Roadway consultant services  | \$25,000             | A = A = -     |             | -             | \$25,000    |
| Copier plotter scanner   |                      | \$15,000      |             | -             | \$15,000    |
| Downing Square Improvements  | \$300,000            |               |             |               | \$300,000   |
| 3 - 1  | 7000,000             |               |             |               | 7000,000    |
| Sander Body  | \$14,000             | \$15,000      |             | \$16,000      | \$45,000    |
| Snow Plow -( 1 per yr.)  | \$10,000             |               |             |               | \$10,000    |
| /ehicle lift   | \$15,000             |               |             |               | \$15,000    |
| Snow Plow - (1 per yr.)  |                      |               | \$10,000    |               | \$10,000    |
| Road Patch Heater (Durapatch machine)  |                      |               | * ,         | \$51,000      | \$51,000    |
| toda i atomineater (Burapater macrime)   |                      |               |             | ψ51,000       | ψ51,000     |
| Chapter 90 Roadway   | \$500,000            | \$500,000     | \$500,000   | \$500,000     | \$2,000,000 |
| Roadway Reconstruction   | \$350,000            | \$350,000     | \$350,000   | \$350,000     | \$1,400,000 |
| Sidewalks and Curbstones   | \$100,000            | \$125,000     | \$125,000   | \$5,000       | \$355,000   |
| Brattle Street Culvert   | \$250,000            | ψ120,000      | Ψ120,000    | φο,σσσ        | \$250,000   |
|  | Ψ230,000             |               |             | £400,000      |             |
| nstall Sidewalk Ramps  |                      |               |             | \$190,000     | \$190,000   |
| 1 ton Dump Truck   |                      | \$61,000      |             |               | \$61,000    |
| 33,000 gvw dump truck  | \$80,000             |               |             |               | \$80,000    |
| 4WD Truck w/Sander   | \$120,000            |               | \$106,000   |               | \$226,000   |
| Jtility Truck  |                      | \$68,000      |             |               | \$68,000    |
|  |                      |               |             |               |             |
| Small Equipment  | \$6,000              | \$0           | \$6,000     | \$0           | \$12,000    |
|  | \$6,000              |               | \$6,000     | φ0            |             |
| Stump Grinder  |                      | \$45,000      |             |               | \$45,000    |
| ton Dump Truck   | \$49,000             |               |             |               | \$49,000    |
| Pickup   |                      |               | \$45,000    |               | \$45,000    |
| Ton Dump Truck w/plow  |                      |               |             | \$63,000      | \$63,000    |
| Cov Dond Field Bloochers & Ctairs  |                      |               |             | 675.000       | ¢75.000     |
| Spy Pond Field Bleachers & Stairs  |                      |               |             | \$75,000      | \$75,000    |
| ox Library - New Boiler  | \$40,000             |               |             |               | \$40,000    |
| Fox Library - New Windows  | \$5,000              |               |             |               | \$5,000     |
| Robbins House - Paint/ Ext Carpentry   | \$30,000             |               |             |               | \$30,000    |
| Fown Hall - Annex membrane & slate roof  | \$55,000<br>\$55,000 |               |             |               | \$55,000    |
|  |                      |               |             |               |             |
| 'D" Building roof  | \$230,000            |               |             |               | \$230,000   |
| Town Hall building heating distribution  | \$5,500              |               |             |               | \$5,500     |
| Buildings Rehab consultant Services  |                      | \$0           | \$18,000    | \$0           | \$18,000    |
| Building Exhaust System  | \$105,000            |               |             |               | \$105,000   |
| Grove Street Masonry repairs   |                      | \$100,000     |             |               | \$100,000   |
| ton Dump Truck   |                      |               | \$62,000    |               | \$62,000    |
| •  |                      |               |             |               |             |
| Email Equipment  |                      |               | <b>A</b>    |               |             |
| Small Equipment  | \$5,000              | \$5,000       | \$5,000     | \$5,000       | \$20,000    |
| Trash pump 6"  | \$15,000             |               |             |               | \$15,000    |
| Sewer System Rehabilitation  | \$950,000            | \$850,000     | \$850,000   | \$1,500,000   | \$4,150,000 |
| Water System Rehabilitation  |                      |               |             |               |             |
| COURT DESIGNATION OF THE PROPERTY OF THE PROPE | \$1,300,000          | \$1,300,000   | \$1,300,000 | \$700,000     | \$4,600,000 |
| Hydrant replacement program  | \$50,000             | \$50,000      | \$50,000    | \$100,000     | \$250,000   |

|   | FISCAL YEAR |             |              |             |              |
|---|-------------|-------------|--------------|-------------|--------------|
| EXPENDITURE   | 2009        | 2010        | 2011         | 2012        | Grand Total  |
| Lift Station upgrade  | \$100,000   | \$50,000    | \$50,000     | \$50,000    | \$250,000    |
| Utility Truck   |             |             |              | \$75,000    | \$75,000     |
| 33,000 GVW Truck  |             | \$75,000    |              |             | \$75,000     |
| Feasibility Study   |             |             | \$10,000     |             | \$10,000     |
| Wellington Park playground and tennis court                   |             |             | \$525,728    |             | \$525,728    |
| Safety Improvements   |             | \$25,000    |              |             | \$25,000     |
| Thorndike Field Dog Park                                      |             |             |              | \$25,000    | \$25,000     |
| Robbins Farm Giant Hill Slide                                 |             |             |              | \$15,000    | \$15,000     |
| Feasibility Study   | \$10,000    |             |              |             | \$10,000     |
| Summer Street Playground                                      | \$365,000   |             |              |             | \$365,000    |
| Thorndike Field parking expansion                             | \$95,000    |             |              |             | \$95,000     |
| Central Boiler Replacement                                    |             |             | \$40,000     |             | \$40,000     |
| Central Interior - Lobbies/ Baths/ Stairs/ Hall               |             | \$20,000    |              |             | \$20,000     |
| Jefferson Cutter Windows                                      |             | \$6,000     |              |             | \$6,000      |
| 23 Maple Kitchen renovation                                   |             | \$20,000    | \$30,000     |             | \$50,000     |
| 23 Maple Exterior renovations                                 |             | \$35,000    |              |             | \$35,000     |
| Gibbs Mechanical/ Electrical/ Elevator                        |             |             | \$15,000     |             | \$15,000     |
| Gibbs Retaining Wall/ Fence Repl/ Ext site improvements       |             | \$15,000    |              |             | \$15,000     |
| Gibbs Gymnasium Floor Replacement                             |             | \$50,000    |              |             | \$50,000     |
| Central Roof/Gutter Downspout/chimney                         | \$80,000    |             |              |             | \$80,000     |
| Gibbs Gutter/Roof/Downspout/Fascia repairs                    | \$233,000   |             |              |             | \$233,000    |
| Gibbs Boiler replacement                                      |             | \$125,000   |              |             | \$125,000    |
| Parmenter Boiler replacement                                  |             |             | \$48,000     |             | \$48,000     |
| Town Hall Library Garden Wall Repairs                         | \$176,300   |             |              |             | \$176,300    |
| ARB - Central Library Interior baths, halls, lobby            |             |             |              | \$15,000    | \$15,000     |
| ARB - Jefferson Cutter Mechanical/Electrica/Plumbing          |             |             |              | \$10,000    | \$10,000     |
| ARB - Jefferson Cutter Exterior Chimney/Trim/Walls/Windows    |             |             |              | \$3,000     | \$3,000      |
| ARB - Jefferson Cutter Exterior                               |             |             |              | \$15,000    | \$15,000     |
| ARB - 23 Maple Street Exterior Chimney/Porches/Trim           |             |             |              | \$55,000    | \$55,000     |
| Replace Fire Control Inst. Alarm Panels HS                    |             | \$20,000    | \$25,000     |             | \$45,000     |
| Replace Fire Control Inst. Alarm Panels Ottoson               |             |             |              | \$45,000    | \$45,000     |
| HV system - High School                                       | \$30,000    |             |              |             | \$30,000     |
| Asbestos Abatement - Remove Tiles                             | \$0         | \$0         | \$5,000      |             | \$5,000      |
| AHS domestic Hot Water Boiler                                 | \$70,000    |             |              |             | \$70,000     |
| High School - HVAC steam trap replacement                     |             |             |              | \$30,000    | \$30,000     |
| Photocopier Lease Program                                     | \$84,000    | \$84,000    | \$110,000    | \$80,000    | \$358,000    |
| Stratton/High School Infrastructure Improvements              | \$150,000   |             |              |             | \$150,000    |
| Lowe Auditorium Rugs  | ,,          |             | \$9,000      |             | \$9,000      |
| Thompson Infrastructure                                       | \$120,000   |             |              |             | \$120,000    |
| Thompson School Improvements                                  | ,           | \$120,000   | \$120,000    |             | \$240,000    |
| Stratton School Improvements                                  |             | \$150,000   | \$2,055,000  | \$200,000   | \$2,405,000  |
| High School - exterior doors                                  |             | \$40,000    | •            |             | \$40,000     |
| High School - exterior painting                               |             |             | \$20,000     | \$20,000    | \$40,000     |
| Special Ed Space Improv. HS & Other                           |             | \$150,000   |              |             | \$150,000    |
| High School -Replace ventilating rooftop units                |             |             | \$6,000      | \$6,000     | \$12,000     |
| High School -Replace heating and ventilation units            |             |             | \$6,000      |             | \$6,000      |
| All Schools - gym floors                                      |             |             | \$15,000     |             | \$15,000     |
| High School -Replace heating and ventilation units - INCREASE |             |             |              | \$20,000    | \$20,000     |
| Bus - 35 Passenger  |             |             | \$85,000     |             | \$85,000     |
| Custodial pickup w/plow                                       |             |             | \$30,000     |             | \$30,000     |
| Streetlights - conversion high pressure sodium to LED         |             |             |              | \$268,500   | \$268,500    |
| AHS maintenance of steam traps                                |             |             |              | \$12,780    | \$12,780     |
| Hardy School replacement head end - energy mgmt system        |             |             |              | \$19,825    | \$19,825     |
| Photocopier   | \$5,000     | \$5,000     | \$3,000      |             | \$13,000     |
| Photocopier   | \$6,000     | \$6,000     | \$3,500      |             | \$15,500     |
|   |             |             |              |             |              |
| Rink Renovations: Ice slab/refrigeration/dasher boards        | 40.045      | \$1,000,000 | 040.004.5==  | 05 :=       | \$1,000,000  |
|   | \$8,248,034 | \$7,810,540 | \$12,831,675 | \$5,472,035 | \$34,362,284 |

| Sum of DebtServicePmt        |   | YearInUse |           |           |           |           |             |
|------------------------------|---|-----------|-----------|-----------|-----------|-----------|-------------|
| Ex DEPARTMENT                | EXPENDITURE                                   | 2012      | 2013      | 2014      | 2015      | 2016      | Grand Total |
| 0 COMMUNITY SAFETY - FIRE SE | Fire Station Plan - Central Station           |           |           | \$5,139   | \$26,278  | \$25,764  | \$57,180    |
|                              | Automatic Difibrillators                      |           | \$257     | \$2,114   | \$2,062   | \$2,011   | \$6,444     |
|                              | Protective Gear Replacement                   |           | \$514     | \$4,870   | \$10,052  | \$14,463  | \$29,899    |
|                              | Fire Station - Central                        |           |           |           | \$83,506  | \$427,013 | \$510,519   |
|                              | Thermal Imaging Cameras                       | \$385     | \$5,571   | \$5,417   | \$5,262   | \$5,108   | \$21,744    |
|                              | Self Contained Breathing Apparatus            | 1         |           | \$1,124   | \$13,372  | \$24,175  | \$38,672    |
|                              | Replace fire alarm system                     | \$1,204   | \$6,159   | \$6,038   | \$5,918   | \$5,798   | \$25,117    |
|                              | Replace 1 Engine                              |           |           |           |           | \$8,431   | \$8,431     |
|                              | Amkus Tool cutters                            | \$289     | \$3,150   | \$3,067   | \$2,984   | \$2,902   | \$12,392    |
|                              | Breathing apparatus, SCBA                     |           |           |           |           | \$1,124   | \$1,124     |
| COMMUNITY SAFETY - FIRE SE   | RVICES Total                                  | \$1,879   | \$15,650  | \$27,769  | \$149,436 | \$516,789 | \$711,523   |
| COMMUNITY SAFETY - POLICE    | Digital fingerprint imaging machine           |           |           | \$401     | \$2,053   | \$2,013   | \$4,467     |
|                              | Animal Control Van                            |           | \$482     | \$5,249   | \$5,112   | \$4,974   | \$15,817    |
|                              | C.S. Building Renovations -5 Year plan        |           | \$35,330  | \$180,659 | \$181,077 | \$229,349 | \$626,414   |
|                              | Speed Trailer Replacement                     |           |           |           |           | \$241     | \$241       |
|                              | C.S. Building Renovations DWGS -5 Year plan   | \$3,726   | \$19,051  | \$18,679  | \$18,306  | \$17,934  | \$77,696    |
| COMMUNITY SAFETY - POLICE    | SERVICES Total                                | \$3,726   | \$54,863  | \$204,989 | \$206,548 | \$254,510 | \$724,635   |
| HEALTH & HUMAN SERVICES      | Whittemore Robbins House kitchen              |           |           |           |           | \$2,409   | \$2,409     |
| HEALTH & HUMAN SERVICES TO   | otal  |           |           |           |           | \$2,409   | \$2,409     |
| INFORMATION TECHNOLOGY       | Educational IT Program                        | \$2,007   | \$47,689  | \$92,032  | \$135,037 | \$135,037 | \$411,802   |
|                              | Library MLN Equipment                         | \$331     | \$7,835   | \$14,587  | \$20,973  | \$20,579  | \$64,305    |
|                              | School Dept-Admin Micro Program               | \$642     | \$15,260  | \$29,450  | \$43,212  | \$43,212  | \$131,777   |
|                              | Software Upgrades & Standardization           | \$482     | \$11,445  | \$22,088  | \$28,409  | \$28,537  | \$90,961    |
|                              | Town-Microcomputer Program                    | \$964     | \$22,891  | \$44,175  | \$56,818  | \$57,075  | \$181,922   |
|                              | Replacement of Receivable Package             |           |           |           |           | \$3,212   | \$3,212     |
|                              | Library -PC Vend Printing/Photocopier Project | \$82      | \$974     | \$1,843   | \$2,689   | \$3,511   | \$9,099     |
|                              | Library RFID system                           |           |           |           | \$3,613   | \$29,727  | \$33,340    |
|                              | School - Software Licensing                   | \$642     | \$15,260  | \$29,450  | \$43,212  | \$43,212  | \$131,777   |
|                              | Web-based GIS viewer                          | \$177     | \$1,925   | \$1,874   | \$1,824   | \$1,773   | \$7,573     |
| INFORMATION TECHNOLOGY T     | otal  | \$5,327   | \$123,279 | \$235,499 | \$335,786 | \$365,874 | \$1,065,766 |
| LIBRARY                      | Repointing of 1892 Building                   |           |           | \$2,409   | \$12,318  | \$12,077  | \$26,803    |
|                              | Replacement of roof covering - membrane       | _         | \$613     | \$3,137   | \$3,076   | \$3,014   | \$9,840     |
|                              | Vehicle - Building/Plumbing/Wire Inspectors   |           | \$401     | \$4,374   | \$4,260   | \$4,145   | \$13,180    |
|                              | Parking Lot Paving                            | \$145     | \$1,189   | \$1,160   | \$1,131   | \$1,102   | \$4,727     |
|                              | Storm Window replacement                      | \$567     | \$2,901   | \$2,844   | \$2,788   | \$2,731   | \$11,832    |
|                              | Windows- 1892 Building                        |           | \$726     | \$3,712   | \$3,639   | \$3,567   | \$11,643    |
|                              | Roof Drainage                                 |           | \$51      | \$263     | \$258     | \$252     | \$824       |

| m of DebtServicePmt      |  | YearInUse |          |          |          |           |            |
|--------------------------|--|-----------|----------|----------|----------|-----------|------------|
| DEPARTMENT               | EXPENDITURE  | 2012      | 2013     | 2014     | 2015     | 2016      | Grand Tota |
| LIBRARY                  | Roof Repairs - 1990 Addition                           |           | \$104    | \$534    | \$523    | \$513     | \$1,67     |
|                          | Repointing - 1990 Addition                             |           |          |          | \$361    | \$1,848   | \$2,20     |
|                          | Hot Water Heater                                       |           |          | \$96     | \$1,050  | \$1,022   | \$2,16     |
|                          | Replace roofs 1892 & 1931 buildings                    |           | \$4,818  | \$52,492 | \$51,116 | \$49,740  | \$158,16   |
|                          | Outdoor Lamp Stand and Fixture                         | \$217     | \$2,362  | \$2,300  | \$2,238  | \$2,176   | \$9,29     |
| LIBRARY Total            |  | \$929     | \$13,167 | \$73,322 | \$82,757 | \$82,187  | \$252,36   |
| PLANNING                 | Retaining Wall adj to Town Hall & Library              |           | \$803    | \$5,742  | \$9,771  | \$9,557   | \$25,87    |
| PLANNING Total           |  |           | \$803    | \$5,742  | \$9,771  | \$9,557   | \$25,87    |
| PUBLIC WORKS ADMINISTRAT | IC Utility vehicle, 4 X 4                              |           | \$482    | \$5,249  | \$5,112  | \$4,974   | \$15,8°    |
| PUBLIC WORKS ADMINISTRAT | ION Total  |           | \$482    | \$5,249  | \$5,112  | \$4,974   | \$15,8°    |
| PUBLIC WORKS CEMETERY D  | V Garage Renovation/ Rehab Chapel/HVAC                 |           |          |          |          | \$4,015   | \$4,0      |
| PUBLIC WORKS CEMETERY D  | VISION Total   |           |          |          |          | \$4,015   | \$4,0      |
| PUBLIC WORKS HIGHWAY DIV | IS 33,000 gvw dump truck                               |           | \$1,365  | \$11,230 | \$10,957 | \$10,684  | \$34,23    |
|                          | 4WD Truck w/Sander                                     |           |          |          | \$1,750  | \$14,401  | \$16,1     |
|                          | Sander Body  | \$257     | \$3,073  | \$5,974  | \$8,797  | \$11,542  | \$29,64    |
|                          | Street sweeper   |           |          |          | \$2,730  | \$29,746  | \$32,4     |
|                          | Truck w/welder unit, 350 amp                           |           |          | \$1,445  | \$15,748 | \$15,335  | \$32,5     |
|                          | Compressor Truck                                       |           |          | \$321    | \$2,642  | \$2,578   | \$5,5      |
|                          | 2 Pickups 4WD w/ plow                                  |           |          |          | \$1,831  | \$19,947  | \$21,7     |
|                          | Loader   |           |          |          |          | \$2,569   | \$2,5      |
|                          | Pickups 4WD w/ plow                                    |           | \$931    | \$10,149 | \$9,882  | \$9,616   | \$30,5     |
|                          | Road Patch Heater (Durapatch machine)                  | \$819     | \$6,738  | \$6,574  | \$6,410  | \$6,247   | \$26,7     |
|                          | Install Sidewalk Ramps                                 | \$1,044   | \$6,381  | \$11,615 | \$16,744 | \$21,768  | \$57,5     |
|                          | 4WD truck w/sander 44,000 GVW                          |           |          |          |          | \$2,120   | \$2,1      |
|                          | Backhoe/Loader 1.5 CY                                  |           |          |          |          | \$1,815   | \$1,8      |
|                          | Replace Retaining Wall - Westminster Ave               |           |          |          |          | \$1,590   | \$1,5      |
| PUBLIC WORKS HIGHWAY DIV | ISION Total  | \$2,120   | \$18,489 | \$47,308 | \$77,492 | \$149,958 | \$295,3    |
| PUBLIC WORKS NATURAL RES | SC Pickup  |           |          | \$755    | \$8,224  | \$8,008   | \$16,9     |
|                          | 1 Ton Utility Truck                                    |           |          |          | \$1,092  | \$10,076  | \$11,1     |
|                          | 1 Ton Dump Truck w/plow                                | \$1,012   | \$8,323  | \$9,165  | \$16,506 | \$16,095  | \$51,1     |
|                          | Landscaping Multi-Purpose Tractor, 4wd                 |           | \$803    | \$8,749  | \$8,519  | \$8,290   | \$26,3     |
|                          | Mini-Loader (Skid-Steer) w/Sidewalk Plow & Snow Blower |           |          |          |          | \$1,124   | \$1,1      |
| PUBLIC WORKS NATURAL RES | SOURCES DIVISION Total                                 | \$1,012   | \$9,126  | \$18,668 | \$34,342 | \$43,594  | \$106,74   |
| PUBLIC WORKS PROPERTIES  | DI High School Parking lot culvert                     |           | \$3,613  | \$22,090 | \$36,592 | \$35,869  | \$98,1     |
|                          | Spy Pond Field Bleachers & Stairs                      | \$1,204   | \$6,159  | \$6,038  | \$5,918  | \$5,798   | \$25,1     |
|                          | DPW Yard Bldg C Replace Spanish Tile Roof              |           |          |          |          | \$6,359   | \$6,3      |
|                          | Town Hall Renovation Program                           |           |          |          |          | \$1,606   |            |

| m of DebtServicePmt                    |   | YearInUse |           |           |           |           |             |
|--|---|-----------|-----------|-----------|-----------|-----------|-------------|
| DEPARTMENT                             | EXPENDITURE   | 2012      | 2013      | 2014      | 2015      | 2016      | Grand Total |
| PUBLIC WORKS PROPERTIES DIVISION Total |   | \$1,204   | \$9,772   | \$28,128  | \$42,510  | \$49,632  | \$131,2     |
| RECREATION                             | Hibbert   |           | \$4,637   | \$28,524  | \$27,906  | \$27,287  | \$88,3      |
|  | Robbins Farm  |           |           |           |           | \$7,756   | \$7,7       |
|  | Wellington Playground                                   |           |           |           |           | \$6,867   | \$6,8       |
|  | Spy Pond Tennis Courts                                  |           |           |           | \$7,166   | \$44,083  | \$51,2      |
|  | Florence Field and Playground                           |           |           |           | \$3,372   | \$20,745  | \$24,1      |
|  | North Union   |           |           |           |           | \$3,794   | \$3,7       |
|  | Florence Ave Tot Lot                                    |           | \$6,998   | \$43,045  | \$42,112  | \$41,179  | \$133,3     |
|  | Magnolia Field Basketball Court Renovation              |           |           |           |           | \$1,204   | \$1,2       |
| RECREATION Total                       |   |           | \$11,635  | \$71,569  | \$80,557  | \$152,916 | \$316,6     |
| REDEVELOPMENT BOARD                    | Gibbs Oil Tank Removal                                  |           | \$321     | \$1,642   | \$1,610   | \$1,578   | \$5,        |
|  | Gibbs Mechanical/ Electrical/ Elevator                  | \$241     | \$1,232   | \$1,689   | \$3,647   | \$3,575   | \$10,3      |
|  | Parmenter Interior Renovations/ Repairs                 |           |           | \$241     | \$1,232   | \$1,208   | \$2,6       |
|  | Parmenter Site Improvements                             |           |           | \$161     | \$821     | \$805     | \$1,7       |
|  | Parmenter Mechanical Electrical                         |           |           | \$241     | \$1,232   | \$1,208   | \$2,6       |
|  | Parmenter Exterior Trim/Brick/Stone Repairs             |           |           | \$161     | \$821     | \$805     | \$1,        |
|  | Gibbs Exterior Trim/Brick/Stone/Chimney Repairs         |           | \$401     | \$2,053   | \$2,013   | \$1,973   | \$6,        |
|  | Gibbs Roof Replacement/ Repairs                         |           | \$562     | \$3,356   | \$5,281   | \$5,177   | \$14,3      |
|  | Crosby Oil Tank Removal                                 | \$241     | \$1,232   | \$1,208   | \$1,184   | \$1,160   | \$5,0       |
|  | Gibbs Interior Renovations                              |           | \$321     | \$1,642   | \$1,610   | \$1,578   | \$5,        |
|  | Gibbs Retaining Wall/ Fence Repl/ Ext site improvements |           | \$482     | \$2,464   | \$2,415   | \$2,367   | \$7,        |
|  | Dallin Library Exterior/Roof repairs                    |           | \$321     | \$1,642   | \$1,610   | \$1,578   | \$5,        |
|  | BOS - Parmenter Oil Tank Removal                        |           |           |           | \$241     | \$1,232   | \$1,        |
|  | BOS - Crosby Bldg Exterior driveway/walkway, stairs     |           |           |           |           | \$161     | \$          |
|  | MGR - Gibbs oil tank removal                            |           |           |           |           | \$321     | \$3         |
|  | BOS - Crosby Oil Tank Removal                           |           |           |           |           | \$241     | \$2         |
|  | BOS - Parmenter Boiler                                  |           | \$803     | \$4,106   | \$4,026   | \$3,945   | \$12,8      |
|  | BOS - Crosby School Downspouts, gutters, roof           |           |           |           |           | \$3,131   | \$3,        |
| REDEVELOPMENT BOARD Total              |   | \$482     | \$5,675   | \$20,605  | \$27,743  | \$32,042  | \$86,       |
| SCHOOLS                                | Brackett School - exterior paving                       |           |           |           |           | \$642     | \$0         |
|  | Stratton School Improvements                            | \$25,052  | \$128,104 | \$125,599 | \$123,093 | \$120,588 | \$522,4     |
|  | Thompson School Improvements                            |           | \$25,959  | \$132,743 | \$130,147 | \$127,551 | \$416,      |
|  | Replace Fire Control Inst. Alarm Panels HS              |           |           | \$321     | \$2,642   | \$2,578   | \$5,        |
|  | High School - exterior painting                         | \$321     | \$2,642   | \$2,578   | \$2,514   | \$2,450   | \$10,5      |
|  | High School -Replace ventilating rooftop units          | \$96      | \$889     | \$1,662   | \$2,320   | \$2,262   | \$7,        |
|  | High School - HVAC steam trap replacement               | \$482     | \$3,964   | \$3,867   | \$3,931   | \$4,996   | \$17,       |
|  | Bus - 53 Passenger                                      |           |           | \$1,365   | \$19,730  | \$19,184  |             |

| Su  | Sum of DebtServicePmt                         |   | YearInUse |           |             |             |             |             |
|-----|---|---|-----------|-----------|-------------|-------------|-------------|-------------|
| Ex  | DEPARTMENT                                    | EXPENDITURE   | 2012      | 2013      | 2014        | 2015        | 2016        | Grand Total |
| 0   | SCHOOLS                                       | Athletics Van - 8 passenger                                   |           |           |             | \$562       | \$8,124     | \$8,686     |
|     |   | High School -Replace heating and ventilation units - INCREASE | \$321     | \$2,964   | \$5,381     | \$6,413     | \$6,253     | \$21,332    |
|     |   | Bus 105 - 8 7-D suburban                                      |           |           | \$626       | \$9,053     | \$8,802     | \$18,481    |
|     |   | AHS auditorium Building B steps                               |           | \$642     | \$3,951     | \$3,866     | \$3,780     | \$12,240    |
|     |   | AHS Auditorium chairs   |           |           | \$803       | \$4,939     | \$4,832     | \$10,574    |
|     |   | Bus 09 - 8 Passenger 7-D surburban                            |           |           |             |             | \$642       | \$642       |
|     |   | Van 110 - 8 passenger 7-D minivan                             |           |           |             | \$401       | \$4,374     | \$4,776     |
|     |   | Rooftop air conditioning unit                                 |           |           | \$1,285     | \$7,903     | \$7,731     | \$16,919    |
|     |   | Replace Fire Control Inst. Alarm Panels Ottoson               | \$723     | \$5,945   | \$5,801     | \$5,656     | \$5,512     | \$23,637    |
|     | SCHOOLS Total                                 | CHOOLS Total  |           | \$171,109 | \$285,983   | \$323,172   | \$330,303   | \$1,137,561 |
|     | VETERANS' MEMORIAL RIN                        | K EN Rink Renovations: Zamboni room/Locker rooms              |           |           |             | \$4,256     | \$26,178    | \$30,434    |
|     |   | Rink Renovations: Electrical/ Lighting                        |           |           |             |             | \$1,766     | \$1,766     |
|     |   | Rink Renovations: Roof/ceiling/dehumidification               |           | \$4,496   | \$27,660    | \$27,060    | \$26,461    | \$85,677    |
|     | VETERANS' MEMORIAL RINK ENTERPRISE FUND Total |   |           | \$4,496   | \$27,660    | \$31,316    | \$54,405    | \$117,877   |
| 0 - | 0 Total                                       |   | \$43,673  | \$438,546 | \$1,052,492 | \$1,406,540 | \$2,053,164 | \$4,994,415 |
| Gr  | Grand Total                                   |   | \$43,673  | \$438,546 | \$1,052,492 | \$1,406,540 | \$2,053,164 | \$4,994,415 |

### **SPECIAL TOWN MEETING**

Monday, May 9, 2011

Note: The official Vote is contained in the Finance Committee Report, this Exhibit VII is for Informational Purposes Only

The Finance Committee recommends passages of the following votes:

#### **ARTICLE 4**

#### CAPITAL BUDGET/STRATTON SCHOOL

To see if the Town will vote to appropriate a sum of money for Phase 2 renovations to the Stratton School, determine how the money shall be raised and expended, including the possibility of borrowing all or some of same; or take any action related thereto.

(Inserted at the request of the Superintendent of Schools)

**VOTED:** That no action be taken under this article.

COMMENT: This article was submitted to allow the redistribution of funds between

fiscal years to meet Massachusetts School Building Authority

requirements. However appropriate steps were able to be been taken under the Capital Budget in the Annual Town Meeting and action under

this article is no longer needed.

#### ARTICLE 5

### CAPITAL BUDGET/THOMPSON SCHOOL

To see if the Town will vote to appropriate a sum of money to remodel, renovate, construct an addition to, and/or construct a wholly new building for the Thompson School, to determine how the money shall be raised and appropriated, including the possibility of borrowing same; or take any action related thereto.

(Inserted at the request of the Superintendent of Schools)

**VOTED:** 

That the sum of \$20,000,000 be and hereby is appropriated by the Town of Arlington to reconstruct, furnish, and originally equip the Thompson Elementary School located at 60 North Union Street ("Project"), which rebuilt school facility shall have an anticipated useful life as an educational facility for the instruction of school children for at least 50 years, said sum to be expended under the direction of the Thompson School Building Committee and, to meet said appropriation, the Treasurer, with the authorization of the Board of Selectmen, is authorized to borrow said sum under Chapter 44 of the General Laws or any other enabling authority; that the Town of Arlington acknowledges that the Massachusetts School Building Authority's ("MSBA") grant program is a non-entitlement, discretionary

program based on need, as determined by the MSBA, and that any project costs the Town of Arlington incurs in excess of any grant approved by, and received from, the MSBA shall be the sole responsibility of the Town of Arlington, provided further that any grant that the Town of Arlington may receive from the MSBA for the Project shall not exceed the lesser of (1) eligible, approved project costs at the district's MSBA approved reimbursement rate, as determined by the MSBA; or (2) the total maximum grant amount determined by the MSBA; and that the amount of borrowing authorized pursuant to this vote shall be reduced by any grant amount set forth in the Project Funding Agreement that may be executed between the Town of Arlington and the MSBA.