Using Zoning to Encourage Aging in Place Massachusetts Municipal Association





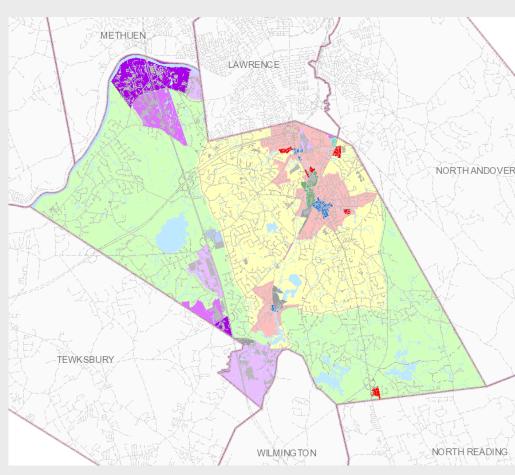
January 18, 2019

ANDOVER'S DNA



 Single person households increased at a greater rate in Andover than in the county and state, and many of these are older adults living alone.

- By 2035 an increase in older adults is expected to grow by nearly 100%.
- Generally speaking, renters tend to be younger than homeowners, but in Andover there are more renters over the age of 65 than in the region.
- About 80 percent of Andover households own and 20 percent rent their home
- With changing demographics comes the need to evaluate how to accommodate the future housing needs of Andover's citizens.



ANDOVER'S DNA



Andover Household characteristics 2000-2015

·	2000	2010	2015 Estimate	% Change from 2000- 2015					
Population	31,247	33,201	34,616	10.78%					
Households	11,305	11,851	12,174	7.69%					
Households with individuals under 18 years	4,692	4,667	4,845	3.26%					
Single Person Households	2,447	2,645	2,666	8.95%					
Average Household Size	2.74	2.68	2.72	-0.73%					
Average Family Size	3.24	3.18	3.2	-1.23%					
Source: US Decennial Census 2000, 2010, 2011-2015 ACS Estimates, S1101, DP-1									

AVAILABLE HOUSING UNITS

Andover Units in Structure, 2017													
		Andover		Merrimack Valley Region		Essex County		Massachusetts					
	Units in Structure	est.	%	est.	%	est.	%	est.	%				
	Total	12,797	100%	132,221	100%	309,644	100%	2,858,087	100%				
	1, detached	9,094	71%	66,967	51%	159,484	52%	1,489,395	50%				
	1, attached	508	4%	10,856	8%	19,450	6%	145,650	10%				
	2	368	3%	12,787	10%	31,376	10%	292,932	10%				
	3 or 4	466	4%	14,721	11%	35,219	11%	308,861	7%				
	5 to 9	463	4%	7,349	6%	16,295	5%	164,745	2%				
	10 to 19	550	4%	6,295	5%	12,514	4%	120,407	5%				
	20 to 49	490	4%	5,271	4%	15,442	5%	122,166	11%				
	50 or more	839	7%	7,157	5%	18,063	6%	190,134	4%				
	Mobile home	19	0.1%	735	1%	1,651	1%	22,711	1%				







Excerpts from Andover's Approved Master Plans:



1992 Master Plan - Goals

- Encourage different *housing opportunities for the elderly* to accommodate their changing lifestyles and health care needs through alternative residential programs such as life-care or congregate living.
- Evaluate different programs for providing elderly housing and amend the Zoning Bylaw to allow this type of development.

2004 Community Development Plan - Goals

- Identify existing zoning incentives to create affordable housing.
- Adopt additional incentives as needed to reduce housing costs, reduce barriers to housing market, and streamline permitting process.

2012 Master Plan - Goals

- Promote the use of alternative residential programs such as life-care, assisted or congregate living arrangements.
- > Consider including in the **Single Residence C District** additional services for seniors.

Town of Andover
Massachusetts
2012 Master Plan



A Framework for Decision Making

Vibrant Downtown, Quality Education, Open Space and Recreation, Housing, Small Town Character, Citizen Participation, Historical Heritage, Cultural Diversity, Transportation, Financial Stability, Town Services, Municipal Facilities, Healthy and Safe Environment, Human Services, Quality of Life, Management of Natural Resources, Economic Development, Land Use, Sustainability, Quality of Life, People

HISTORY OF RECENT SENIOR HOUSING **ZONING INITIATIVES**



1997 – Elderly Housing Zoning



2016 - In Town Independent Living Overlay District



2008 – Accessory Dwelling Units



2016 - Create SRA - I Zoning District



2013 – Senior Residential Overlay District



2017 – ID2 – Residential Dascomb Road



2015 – Andover Historic Mill Overlay District



2017 – ID2 Residential River Road









2013 - SENIOR RESIDENTIAL COMMUNITY OVERLAY DISTRICT ANDOVER





Examples of Senior Communities



Senior Residential Community Overlay District (SRCOD) - Andover

113 Acres

200 Independent units

200 beds in assisted living, congregate living, and skilled nursing

The Groves, Lincoln

37 Acres
168 independent units
130 apartments, 38 cottages

Carleton-Willard Village, Bedford

72 acres

148 independent units

100 Nursing/Alzheimer's beds

100 Assisted Living residences

Edgewood, N Andover

82 acres

243 independent units

40 Nursing/Alzheimer's beds

100 Assisted Living residences







RIVERSIDE WOODS









Community Benefits:

- ✓ 14 Single Family Homes
- ✓ 186 Condominiums
- ✓ 30 Affordable Units
- √ 7.2 acres open space
- ✓ Improvements to local infrastructure
 - Estimated \$1.2 million in year one tax revenue

RIVERSIDE WOODS









1997 – ELDERLY HOUSING ZONING



Purpose:

- To provide for the development and use of alternative housing and nursing care
- To create home health care, housing and other supportive services for the elderly population
- To encourage the preservation of open space
- To provide alternative housing for the elderly that cause relatively little demand on town services
- To provide housing which is affordable to the elderly population
- 1997 Planning Board sponsors zoning amendment at Town Meeting, passes 1010 in favor, 1 against







Bridges by EPOCH at Andover





Bridges at Andover - 254 Lowell Street 63 Units of Memory Care Assisted Living





BRIDGES BY EPOCH AT ANDOVER

70 UNITS OF CONGREGATE LIVING



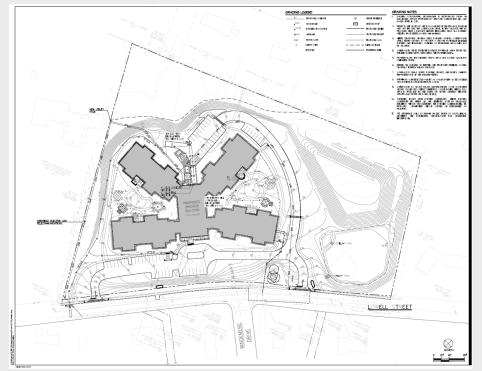












BRIDGES BY EPOCH AT ANDOVER



Community Benefits:

- √ 63 Units of Memory Care
- ✓ 6 Affordable Memory Care Units
- √ 9.3 acres open space
- √ \$75,000 Contribution to the Andover Affordable Housing Trust Fund
- ✓ Improvements to local infrastructure
- Estimated \$ 177,000 in year one tax revenue



CAPITAL SENIOR HOUSING





Capital Senior Housing – 139-143 Elm Street and 26 Pine Street 96 units of Assisted Living Special Permit for Elderly Housing

CAPITAL SENIOR HOUSING



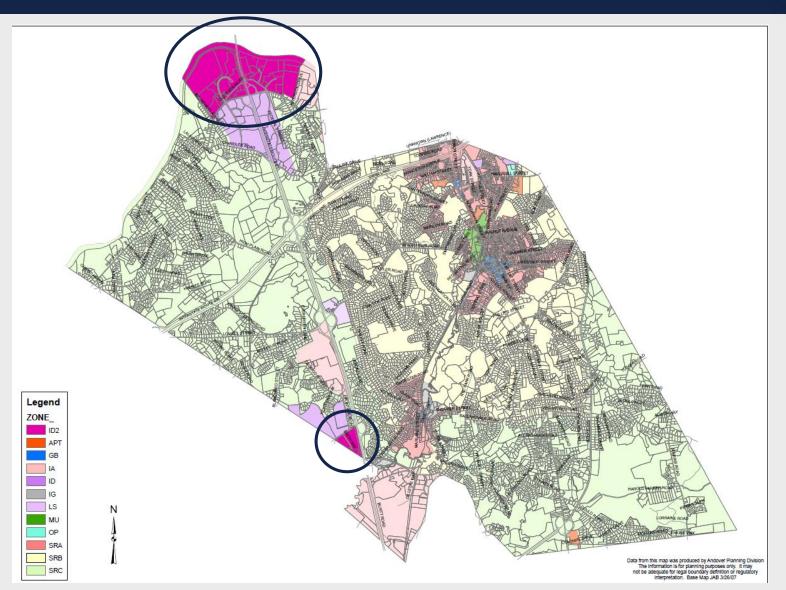
Community Benefits:

- 96 Units of Assisted Living
- √ 14 Affordable Units
- √ 6 Acres open space
- ✓ Improvements to local infrastructure
- ✓ Estimated \$233,000 in year one tax revenue





2013 - ID2 ZONING REZONING



PERMITTED USES:







































WHAT'S NOT ALLOWED















2017- ID3 ZONING AMENDMENT









2018 – PRIVATE REZONING ARTICLE ID3



Highlights:

- Collaboration with Downtown in event programming and transportation
- Housing developments shall propose a mix of residential uses
- The proposed development shall incorporate areas of recreational space and promote a family friendly environment
- Required 2 sf of business and commercial uses for every 1 sf of residential uses
- A minimum of 25% of all proposed residential units shall be 55 and older.
- All non-age restricted dwellings shall be studio or 1-bedroom units and shall not exceed 975 square feet.





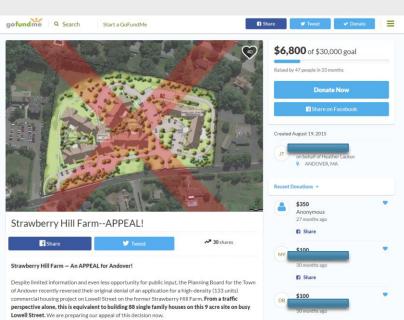
COMMUNITY RESPONSE



the author of the letter) and I. along with 300 other neighbors tought this. The developer exploited a loophole and the Planning Board had to make a subjective call on whether this would "impact the character of the neighborhood." Even professionals in the assisted living market said there was no need for this facility, which is being put into a zoned residential neighborhood. As someone involved with several businesses in Massachusetts, I found the behavior of the Planning Board, not only unprofessional but also against interests of the citizens of the Town of Andover. Ultimately, our case was undone when the developer paid off some of the abutters, even though many of us were helping to bankroll the lawsuit. The terms were not disclosed, even though we, who were not paid off, asked. This also happened to the Strawberry Hill neighborhood. When the developer on Elm Street offered the Andover Village Improvement Society (AVIS) unusable land as a goodwill gesture, I soon resigned my seat from the AVIS board. Conservation should not come at this cost. In the meantime. it's time to get some oversight on the Planning Board and its town management representatives.

Like · Reply · 26w · Edited





Voters reject Lupoli's Dascomb Road project

By Kelsey Bode kbode@eagletribune.com Jan 30, 2018



CARL RUSSO/staff photoTown Meeting voters filled the Collins Center Monday night. With more than 1,200 people in attendance, town officials were forced to use the cafeteria as an overflow room for more voters.

THIS



About This Group Description Community group run by residents around the Elm Street commercial construction site that the planning board and planning department deemed 'appropriate' for a residential neighborhood. The community was overwhelmingly opposed to this project, which is being funded by private equity with no ties to the town. Reach us at elmstnetiobhorhood@gmail.com

SUPPORT APPROPRIATE DEVELOPMENT. PUT ANDOVER FAMILIES FIRST.



Andover Neighborhood Association started this petition to Get Andover Back on Track



2018 – Town Meeting Considers Elected Planning Board 🕒





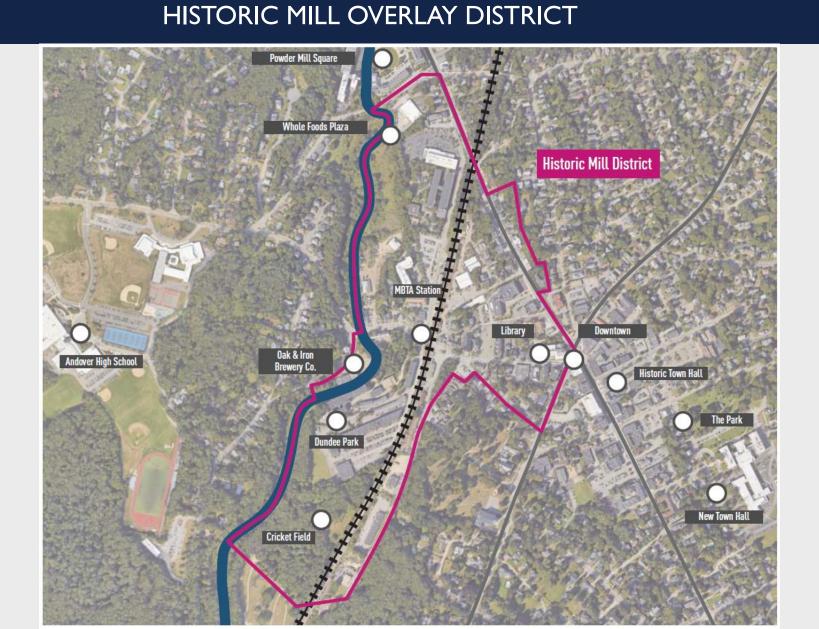


Andover Town Meeting Rejects Elected Planning Board

Selectmen had opposed the measure, saying it would interject politics into the planning process.

FUTURE MULTI-GENERATIONAL HOUSING OPTIONS





COMMUNITY CONVERSATION











FUTURE DEVELOPMENT OPPORTUNITY AT FORMER TOWN YARD













Paul Materazzo

Director of Planning & Economic Development

(978) 623.8650

pmaterazzo@andoverma.gov

