

Cleaning and Greening Up Municipal Buildings and Fleets

Saturday, January 20, 2024 1:45 PM - 3:00 PM





Featured Speakers



Erina Keefe
Director of Sustainability
City of Beverly



Joanne Bissetta
Director, Green
Communities Division
Massachusetts Dept. of
Energy Resources



Hermayne Gordon
Director
Woburn Public Library



Julie Gagen
Sustainability
Coordinator
Town of Weston



COMMONWEALTH OF MASSACHUSETTS DEPARTMENT OF ENERGY RESOURCES

Elizabeth Mahony, Commissioner

Green Communities 2.0 (Climate Leader Communities)

January 2024



Green Communities Division - The energy hub for all Massachusetts cities and towns





Clean Energy in MA municipalities



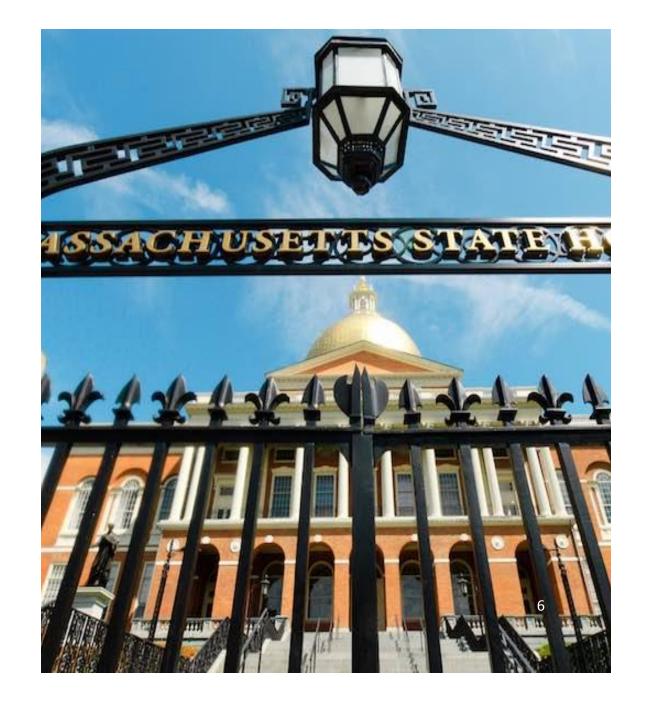
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- Authorizing legislation
- Evolution of policies to net zero goals
- Tools and Resources for MA municipalities
- Green Communities to Climate Leaders
- Looking to 2050



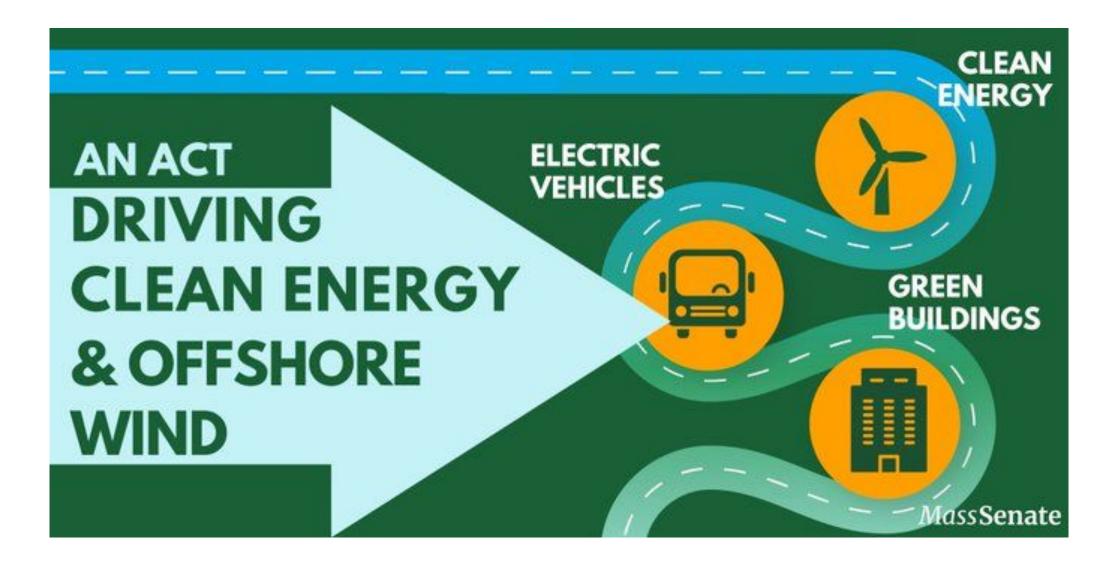
Climate Act Signed March 2021

The legislation signed into law updates the greenhouse gas emissions limits related to the 2008 Global Warming Solutions Act, commits Massachusetts to achieve Net Zero emissions in 2050, and authorizes the Secretary of Energy and Environmental Affairs (EEA) to establish an emissions limit of no less than 50% for 2030, and no less than 75% for 2040.



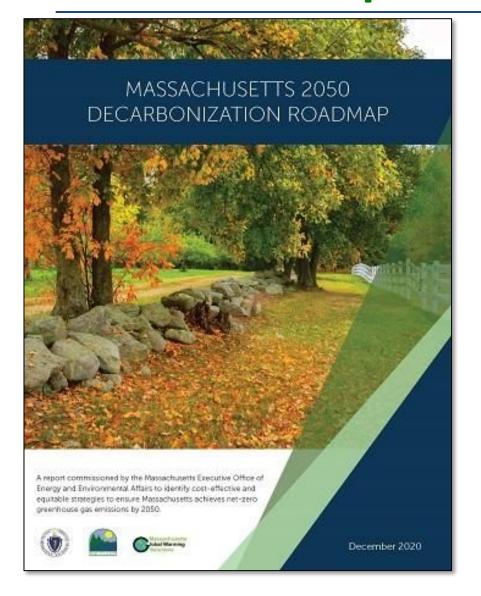


An Act Driving Clean Energy and Offshore Wind – August 2022





2050 Roadmap







Pathways to Net Zero

End Use Energy



Transitioning
buildings, vehicles,
and other end uses
away from consuming
fossil fuels

Energy Efficiency and Flexibility



Aggressively pursuing energy efficiency and flexibility to enable cost-effective decarbonization

Decarbonizing Energy Supply



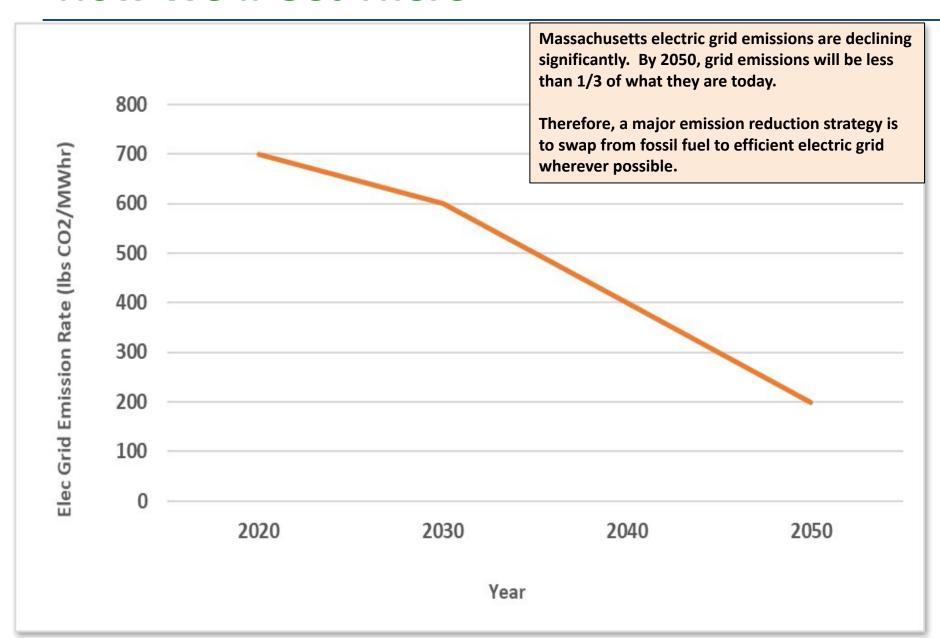
Producing zero and low-carbon energy supplies to power our energy system Carbon Sequestration



Balancing remaining emissions by facilitating carbon dioxide removal



How We'll Get There





Green Communities Programs & Resources for Municipalities

MassEnergyInsight energy tracking and analysis tool

Municipal Energy Technical Assistance

ESPC model documents and templates

Green Communities
Designation and Grant
Program

Opportunities offered by other state agencies

Website filled with tools & resources
www.mass.gov/orgs/green
-communities-division

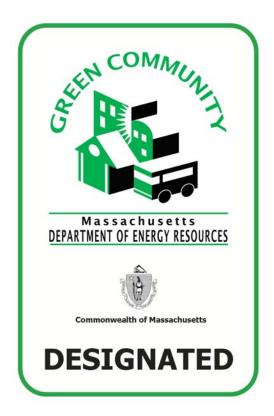


Green Communities Designation and Grant Program

Established by the Green Communities Act of 2008

Designation Criteria

- Adopt as-of-right siting for renewable/alternative energy generation, research and development, or manufacturing
- Adopt expedited permitting process
- 3. Create an energy use baseline and a plan to reduce municipal energy use by 20% in 5 years
- Purchase only fuel-efficient vehicles
- 5. Reduce life-cycle costs of new construction by adopting the stretch energy code

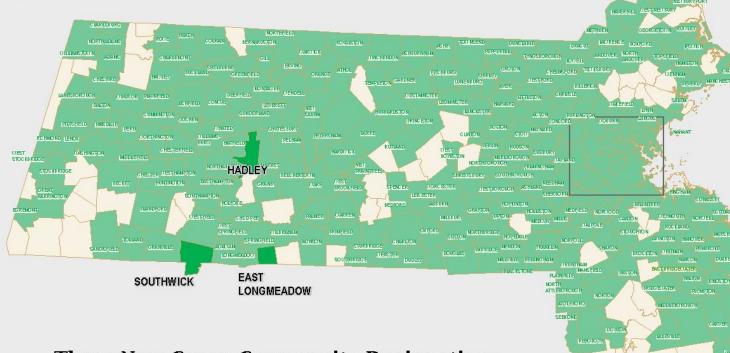


Eligible for Grants on Municipal Property

- Energy efficiency projects
- Renewable energy projects

GREEN COMMUNITY DESIGNATIONS REACH TWO HUNDRED NINETY-ONE





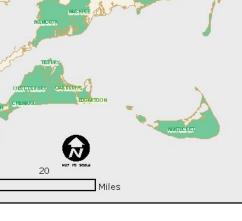
Three New Green Community Designations

EAST LONGMEADOW
HADLEY SOUTHWICK

New Green Community Designation - June 2023

Previously Designated Community





NEEDHAM



Green Community Grant Results



Nearly \$160M clean energy grant awards since 2010



Leveraging \$36M Mass Save efficiency incentives



Estimated \$26M annual cost savings



Estimated ghg reduction 66,000 metric tonnes



Climate Leaders – Next iteration of Green Communities



Builds on success for Green Communities program



Aligns resources for municipalities with EEA energy and climate goals



Enhances engagement and forward progress with municipalities



Encourages adoption of climate/clean energy policies and programs



Expands opportunities for community engagement



Program Evolution: From Green Community to Climate Leader

Green Communities Criteria	Climate Leaders Criteria
Adopt as-of-right siting for RE/AE generation, R&D, or manufacturing	Establish/maintain local committee to advise, coordinate, and/or lead clean energy and climate activities
Adopt expedited permitting process	Municipal decarbonization commitment
Create an Energy Reduction Plan to reduce energy use by 20% in 5 years	Create Municipal Decarbonization Roadmap with 2030 & 2050 goals
Purchase only fuel-efficient vehicles	ZEV-First vehicle policy
Minimize life cycle cost in new construction – a.k.a adopt the Stretch Code	Specialized Stretch Code Adoption



Climate Leaders Conceptual Design

Requirements for Certification

- Must be an existing Green Community in "good standing"
- Establish/maintain a local committee to advise, coordinate, and/or lead clean energy and climate activities
- Commit to municipal decarbonization by 2050 and formulate a roadmap for implementation
- ZEV-First vehicle policy
- Specialized Stretch Code Adoption

Requirements for Recertification (every 3 years)

- Demonstrate meeting the Certification requirements
- Update Decarbonization Roadmap
- Implement one Community Engagement Climate Leader best practice

Potential grant funding opportunities

- Implementing Climate Leader Best Practices
- Municipal building electrification/decarbonization
- Seed funds for a municipal clean energy/climate coordinator
- Support for on-site solar PV + storage for existing buildings and new construction
- Support for geothermal for existing buildings and new construction
- Other innovative projects



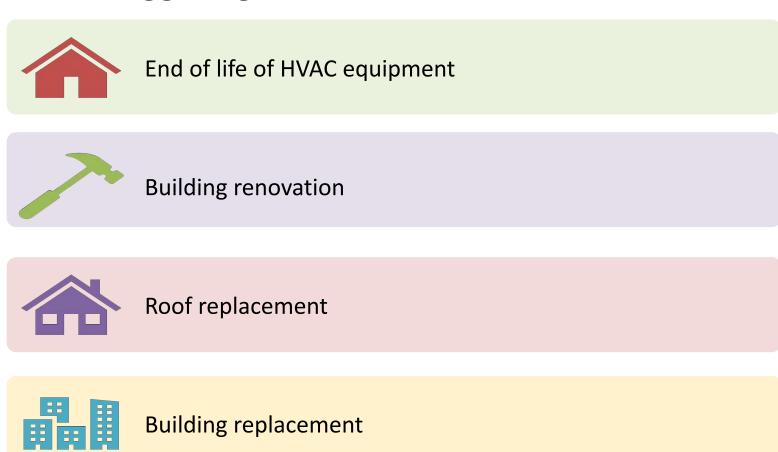
Proposed Climate Leaders—Best Practices Recommended Communities must implement one Community Engagement Activity for 1st recertification cycle

Clean energy and climate policy/planning	Community Engagement – Equity Consideration Required	Clean transportation & mobility	
Commercial Property Assessed Clean Energy (C-PACE)	Community Climate Action/Net Zero Plan	Incorporate EV charging stations in parking and/or zoning regulations	
Tree City USA Certification	Community Choice Aggregation with 100% Class 1 renewable option	Deploy and/or actively promote the use of publicly accessible EV charging stations within community.	
Building benchmarking/performance ordinance	Community Clean Energy Campaign (Solarize, HeatSmart, EV promotion, etc.)	Tier 3 Complete Streets certification PLUS implementation one policy/plan addressing bike/pedestrian safety and access	
Streamline permitting for renewables	Youth outreach/education	Fleet electrification plan	
Additional "Green Zoning" to promote smart growth, including walkability, reduce heat island effect, and reduction in water runoff	Targeted clean energy for historically marginalized and over-burdened populations. Can be in conjunction with MassSave Community First Partnership and/or Mass CEC's EmPower program	Deploy and/or actively promote EV/E-Bike or "regular" bike share *	
Land Policies promoting carbon sequestration	Climate/clean energy event	School bus electrification plan	
Electricity for municipal use purchased via competitive supply at least double the minimum RPS	Participating in MVP 2.0	Development and promotion of local mobility hub OR micro-mobility	



Decarbonization Roadmap: Zero Over Time

Roadmaps to use the "Zero Over Time" approach that uses triggering events, such as the:





Decarbonization Roadmap – new construction

Non-fossil fuel heating and cooling, coupled with onsite renewables

Implement energy storage wherever possible

Prioritize sites that provide access to public transportation and alternative modes of transportation



Focus on Eliminating on-site Fossil Fuels

Targets	2027	2030	2040	2050
Reduce emissions from onsite fossil fuels	-20%	-35%	-60%	-100%
Zero emission vehicles (ZEVs) in light-duty fleet adoption	5%	20%	75%	100%
Zero emission vehicles (ZEVs) in heavy-duty fleet adoption	0%	20%	50%	100%
Energy Use Intensity reduction (deep energy retrofits/retro commissioning)	-20%	-25%	-25%	-30%
Total Emissions Reduction Goals	>15%	>35%	>65%	>95%

Total Emissions Reduction Goals (% of 2022 emissions)



Zero Emission-First Vehicle Policy

- When a vehicle is identified for replacement, acquisitions of ZEVs must be prioritized
- Acquisitions must adhere to the following vehicle efficiency hierarchy:
 - Priority 1: BEVs (and FCEVs)
 - Priority 2: PHEVs
 - Priority 3: HEVs
 - Priority 4: Most fuel-efficient internal combustion or vehicles that run on alternative fuels in accordance with requirements of the Green Communities Fuel Efficient Policy



Adopt the Opt-In Specialized Code

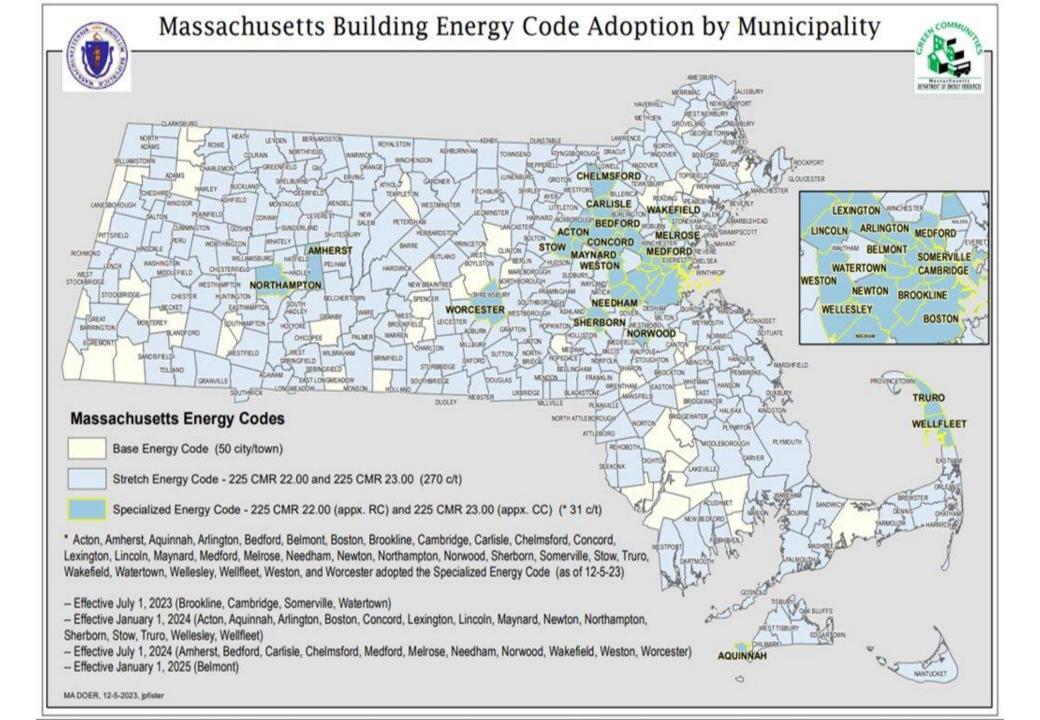
Specialized Code: Adoption process & Timeline

Specialized code adoption at the local level, similar to prior stretch code process:

- Warrant article
- Town Meeting bylaw or City Council ordinance vote
- Effective date: Jan 1, or July 1
- Recommend 6-12 months after adoption









DOER to Offer Technical Assistance



Online platform to establish ghg emission baseline and analytic tools to project emissions reduction



Technical Assistance to help with Roadmap development



Matching funds to MassSave's Deep Energy Retrofit studies on individual buildings



Access to Enhanced Grants

- Climate Leader Grants under consideration:
 - On-site solar + storage and/or EVSE on fully electrified buildings
 - ☐ On-site solar + storage and/or EVSE on new construction
 - Support for ground source heat pumps for existing and new construction
 - Seed funds for energy/sustainability manager
 - Activities on best practices list
 - Other innovative projects
- Part of Competitive Grant application



Timeline

Fall 2023	Winter 23-24	Spring 2024
Finalize guidance docs	Issue PON and Award TA	Continue working with communities
Issue EOI	MassEnergyInsight updates	Support Specialized Code votes
Issue RFQ and contract for TA	If interest, organize co-horts of communities to work together	Start accepting applications: deadline 6/30



Why Be a Climate Leader

Public recognition of leading by example

Access to resources to help achieve local sustainability goals

Access to grant funds to help community members reduce ghg emissions

Supports community engagement for clean energy and climate initiatives



Green Communities Contacts

Regional Coordinators act as direct liaisons with cities and towns

Northeastern MA:
Dillan Patel
Dillan.Patel@mass.gov
857-283-1264 - cell

Central MA: Kelly Brown Kelly.Brown@mass.gov 617-780-8144 - cell





Western MA: Chris Mason Christopher.Mason2@mass.gov 857-753-2159 - cell

Southeastern MA:
Lisa Sullivan
Lisa.M.Sullivan@mass.gov
617-312-4018 - cell

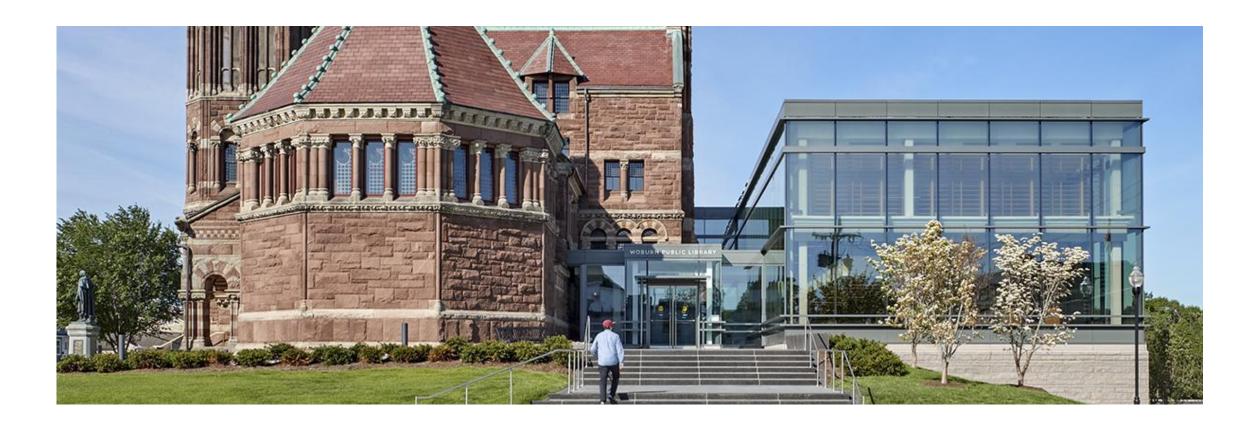
Joanne Bissetta, Director - <u>Joanne.Bissetta@mass.gov</u>

Mark Rabinsky, Deputy Director - <u>Mark.Rabinsky@mass.gov</u>



Questions?





WOBURN PUBLIC LIBRARY SUSTAINABLE LIBRARY DESIGN

A TWENTY-FIRST CENTURY ADDITION TO A NINETEENTH CENTURY HISTORIC LIBRARY

WOBURN PUBLIC LIBRARY BRIEF HISTORY

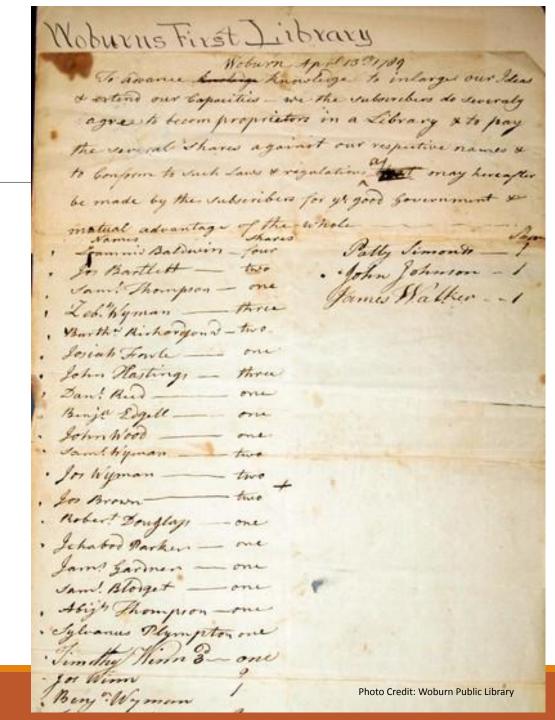
The library was established on April 13, 1789, just 17 days before George Washington's inauguration.

It was originally a social subscription library.

In 1854, Jonathan Bowers Winn offered \$300 to found a free public library if it was matched by the Town and the library was founded.

In 1875, Charles Bowers Winn (son of J.B.) died and left a bequest of \$140,000 to the library.

 At a 2.28% annual inflation rate, this is equivalent to \$4,030,630 today.



The Historic H. H. Richardson Building

In 1877, Henry Hobson Richardson*, renowned 19th century architect, was chosen to design the original building.

Charles Bowers Winn had expressly stated that the building should be "an architectural ornament to the town."

Richardson had recently finished Trinity Church in Copley Square.



^{*}Richardson was the initiator of the Richardson Romanesque style.

The H. H. Richardson Building

Opened to the public on May 1, 1879, on the grounds where the Winn family home once stood, with the agreement that the Town would care for this gift for perpetuity.

The Woburn Public Library was declared a National Historic Landmark on December 23, 1987.









THE NEED FOR ADDITIONAL SPACE

The first need for additional space arose in 1900, when the library sought space for a children's area.

Over the course of 114 years, the Boards of Trustees and Library Directors petitioned for an addition.

Eventual success became achievable in the 1980s with a \$1.9 million bequest to the library from John E. Frizzell's estate and the advent of the Massachusetts Public Library Construction Program (MPLCP).

In August of 2014, the Massachusetts Board of Library Commissioners (MBLC) awarded a provisional grant of \$9.9 million to the City of Woburn for the much-needed restoration and expansion of this National Historic Landmark. It was a long time coming!



FINALLY ON THE ROAD TO CONSTRUCTION

Remaining funding for the project was secured from several sources: the Board of Trustees, the Woburn Public Library Foundation, the Massachusetts Cultural Council's Cultural Facilities Fund and the City Council secured a bond of \$31.5 million in September of 2015.

CBT Architects was retained as the architectural firm; Design Technique, Inc. was retained as the owner's project manager; and Consigli Construction Company was chosen as the general contractor for this Construction Manager at Risk project.

The generosity of many Woburn community members also made the Richardson restoration and the CBT addition possible.

SUSTAINABLE DESIGN PLAN

The City of Woburn is a designated Massachusetts Green Community.

The goal of this project was a sustainable/green design in response to the City's objective to improve energy efficiency in public buildings.

The challenge to the design team was to achieve Leadership in Energy and Environmental Design (LEED)* certification.

A LEED engineering firm was engaged to evaluate which LEED checklist points were achievable to assist in the certification process.

The project attained LEED Gold certification for the addition.

* www.usgbc.org/leed/

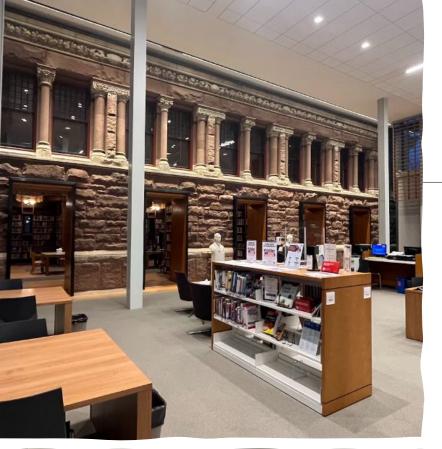




SUSTAINABLE ATTRIBUTES HISTORIC BUILDING

The historic Richardson building was found to have inherent sustainable attributes:

- Its siting and building orientation located in the heart of downtown close to transportation and amenities
- The generous daylighting of its stone walls and glass windows
- The thermal mass from its building envelope (30-inch-thick exterior walls) help to achieve energy savings by mitigating thermal swings in all seasons
- The approach to the existing structure included preserving 88% of the building's materials, minimizing the impact of embodied carbon.





SUSTAINABLE ATTRIBUTES OF THE NEW ADDITION

The new addition connects to the historic structure by means of a glass curtain wall highlighting the intricate sandstone carvings on Richardson's exterior with the following attributes:

- Highly transparent façade maximizes daylight and clearly distinguishes old from new
- Fritted glass, brise-soleil shades at the curtain exterior wall, and wood screening on the interior were incorporated to control solar gain. These features were analyzed with energy and daylight modeling to offset the cooling loads of the mechanical system.

Energy modeling recommended separate mechanical systems to serve the old and new which resulted in a 28% energy cost savings.



SUSTAINABLE FEATURES

- The oil burning furnace in the existing building was replaced with one fueled by natural gas.
- The library purchased renewable energy credits (RECs) for 70% of electricity use over two years.
- All plumbing fixtures allow for 27% less potable water use than plumbing code baseline.
- Attention was paid to local sourcing and environmental friendliness.
- 20% of building materials were procured within a 500-mile radius.
- 20% of materials used were manufactured with recycled content.



SUSTAINABLE FEATURES

- In both restoration and expansion, 100% LED lighting was installed.
- 100% adhesives, sealants, paints, coatings, flooring, and wood products used were compliant with LEED standards.
- The library administration and trustees also committed to a green cleaning policy to care for the materials and surfaces within the library.
 - Recently the glass in both the historic building and the addition were cleaned for the first time since construction. We were able to find a company that uses a water-only system, so no detergents or chemicals were used. In addition, cleaning was done from the ground, so no equipment needed to be brought to reach the highest walls.

SUSTAINABLITY BEYOND THE WALLS

All landscaped plantings are drought tolerant for water conservation.

The parking lot has drainage systems underneath to reduce stormwater runoff.

The parking lot also includes designated parking for fuel efficient vehicles.



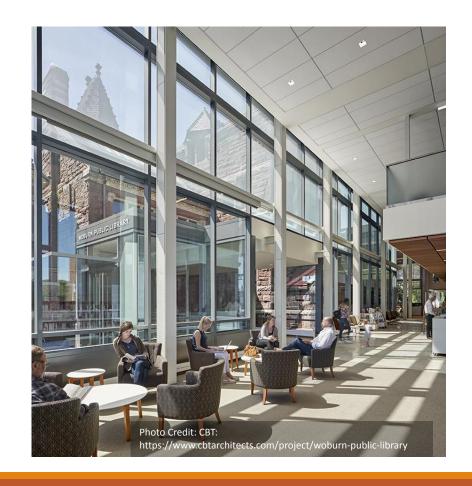
SUMMARY OF SUSTAINABILITY ACHIEVED

Energy Performance:

• The project address the seemingly competing goals of a highly transparent façade with a high performing envelope, fritted glass, brise soleil shades and wood screening.

Site Sustainability:

- Access to public transportation and community services
- Project achieved "Exemplary Performance" with site preservation
- 70% is preserved as open space
- Parking for fuel efficient vehicles is possible
- Stormwater runoff is reduced



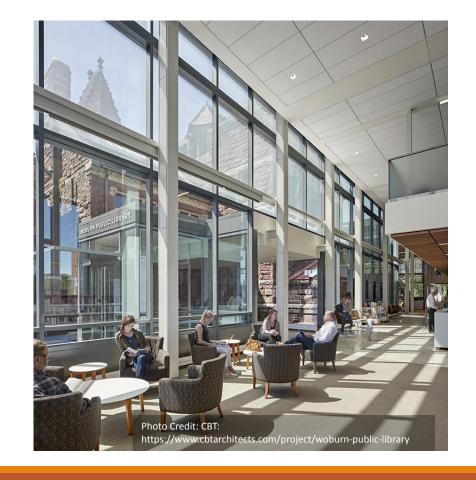
SUMMARY OF SUSTAINABILITY ACHIEVED

Water and Energy Efficiency:

- 27% less potable water use than code baseline
- Drought tolerant plantings
- Optimized energy performance with 28% energy savings

Sustainable Materials:

- 88% of existing structural elements were reused as the historic building was nearly preserved in its entirety
- 20% building materials were manufactured with recycled content
- 100% LED lighting
- 100% compliant adhesives, sealants, paints, coatings, flooring and wood products





By the Numbers

January-December 2023

Square Feet 44,500 SF Hours Open 65 Weekly **Population Served**

41,056

Operating Budget

2024: \$1,786,265 2023: \$1,641,074 2022: \$1,608,872

Staff

28 (FTE staff: 15) (Librarians on staff: 8)

Service Trends

Jan-December	2022	2023	<u>%</u>		2022	2023	%
Library Visits	124,732	158,829	27%	Cardholders	16,187	18,173	12%
Questions Answered	73,056	80,421	10%	New Cardholders	1,720	1,986	15%
Programs Offered	797	1,189	49%	Materials Circulated	307,030	358,398	17%
Program Attendees	13,220	22,672	71%	Holdings	88,241	90,328	2%
Program Room Reservations	57	165	189%	Facebook Followers (Launched June 2022)	657	990	51%
Study Room Reservations	3,404	3,965	16%	Instagram Followers	2,103	2,405	14%
Public Computer Usage	10,197	27,403	169%	Twitter Followers	1,882	1,877	0%
Public Print Jobs	12,276	13,680	11%	Website Visits	77,229	169,597	120%
Wireless Internet Users	15,954	28,941	81%	Archives Requests	1,094	260	-76%
3D Print Requests	143	154	8%	Notary Services	217	364	68%
Database Searches	4,333°	4,225*	-2%*	Volunteer Hours	555	962	73%

COMMUNITY IMPACT

The positive impact on the community has been tremendous.

The building has become a third space for many residents both locally and from surrounding communities.

People LOVE being in the space and LOVE the service they receive – we have amazing staff!

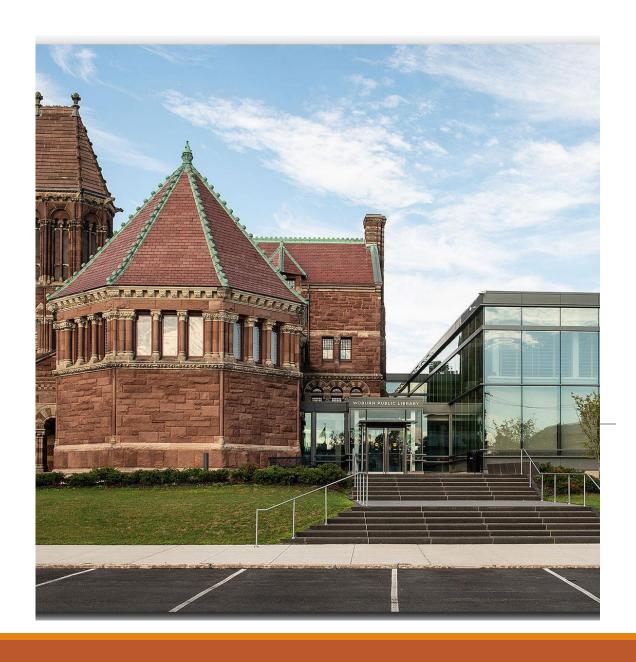
Services are up in all categories and are growing.

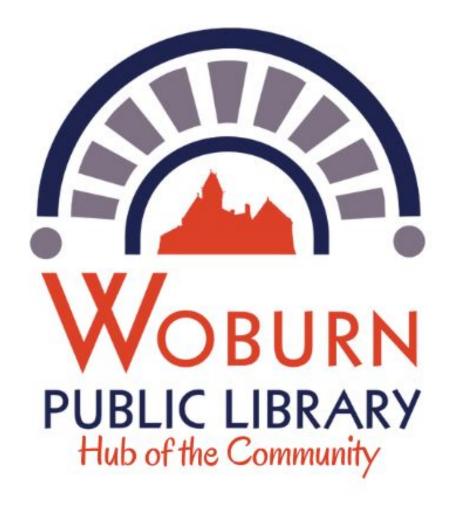
REFERENCES

"Demystifying Sustainability in Library Buildings." *Libraries & Sustainability*, ALA Editions, Chicago, IL, 2022.

U.S. Green Building Council LEED Rating System: https://www.usgbc.org/leed

Woburn Public Library Guide to Spaces and Green Initiatives: https://woburnpubliclibrary.org/wp-content/uploads/2020/08/Library-Spaces-and-Green-Initiatives.pdf





THANK YOU

Stakeholder Engagement, Sustainability Programs, and Community-led Decision Making

JULIE GAGEN

SUSTAINABILITY COORDINATOR, Town of Weston

Overview

- Setting the stage
- Background: how this process started
- Learnings from Arlington, Beverly, Concord, Boston
- Conclusions + Next Steps
 - Planning Tools
 - School Policy
 - Decision making
 - Apply for grants + funding



Photo credit: Brian Foulds, Concord

Background: Setting Stage

- The State of Massachusetts has committed to selling all-electric consumer vehicles by 2035
 - ► This commitment provides market certainty
 - We use that certainty to plan actions and steps needed to adapt to a changing market
 - To prepare for this, infrastructure needs to be installed, investments made, new systems started
 - This is complicated
- This presentation summarizes the findings of Weston staff following a one-year Technical Assistance Program (TAP) Grant with MAPC



Massachusetts State House, Boston Photo credit: Violet Smirnova

Background: Fleet, Climate Action

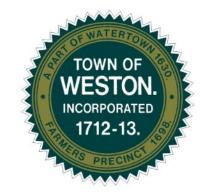
- The Town of Weston owns/operates its bus fleet
 - 2,000 students
 - ▶ 33 buses; replace 3 every year, with full fleet turnover every 11 years
 - Current budget: \$300k-\$350k per year
- Community interest in ESBs
 - Community is interested in electric buses
 - Weston is #1 in Electric Vehicle Adoption in Massachusetts
 - Air quality / diesel emissions concerns among parents
- Climate Action & Resilience Plan 2021
 - ▶ 30% of all GHG emissions in Weston are a result of transportation
 - Goal: Full fleet electrification by 2035



Background: Stakeholders, TAP Grant

- MAPC Technical Assistance Grant, 2022
 - Internal/external stakeholder coordinated education and engagement program to support bus fleet electrification in the Town of Weston
 - Understanding Stakeholders: Internal, External
 - Internal: DPW, School Administration, School Department staff that manage day to day fleet operations
 - <u>External, Schools</u>: School Committee, with Superintendent
 + Admin, decides school related budget
 - <u>External, Town</u>: Sustainability Committee, under Select Board, is responsible for implementing the Climate Action Plan





MAPC TAP Program, 2023

- In February 2023, stakeholders were brought together to begin this process
- Internal/External Stakeholders included:
 - Internal, Schools: Transportation Coordinator, School Business Manager, School Asst. Superintendent of Finance & Operations
 - Internal, Town: DPW, Asst. DPW Director, Town Procurement Officer, DPW Maintenance staff, Sustainability Coordinator
 - <u>External, Schools</u>: School Committee member
 - <u>External, Sustainability</u>: Sustainability Committee member
- Interviewed 4 Communities: Concord, Beverly, Arlington, Boston



Photo credit: Brian Foulds, Concord

Stakeholder Feedback/Concerns

- Stakeholder Concerns
 - Reliability: Heavy skepticism on the performance of heavy-duty EVs, reliability, technological readiness, etc.
 - Public process is slow, requires detailed planning and clear cost estimating
 - Systems change is complicated
 - Cost: ESBs are 3x the cost of a diesel bus, plus infrastructure
 - Funding: non-priority communities have very limited options
- Engaging all affected departments and committees was essential to creating a reasonable, actionable plan



Photo credit: Brian Foulds, Concord

"

Coming together is a beginning. Keeping together is progress. Working together is success.

- Henry ford

Learning from communities farther ahead in this process:

Interviews with Concord, Beverly, Arlington, and Boston



Municipality: Concord

<u>Electric School Bus Model:</u> School District Ownership, Maintenance and Operation

Electric Buses in Fleet/Total # School Buses: 3 ESB & 39 DSB = 42 Buses

Project Start Date: Nov. 2016 (First mass-produced ESB in the US)

<u>Key Challenge:</u> Every challenge you can imagine and more. Vehicle colors/labels, Wheelchair braking system, community expectation setting, mechanical issues, depot infrastructure and many other early adopter issues now resolved. Operating for 6 years, with 2.5 years issues free.

<u>Success or Win:</u> We took a risk in 2016 on a new school manufacture with new technology and in 2020 and 2022 we added to our ESB fleet. Each funded under different programs with all operating today. The community love them but is unwilling to buy without help reducing the upfront purchase price. The goal is an 80% ESB fleet with V2G changing in partnership with Concord Light.



Photo credit: Brian Foulds, Concord

Municipality: Beverly

<u>Electric School Bus Model</u>: Charging-as-a-Service / Lease (buses 1&2); Lease to buy (buses 3-5)

Electric Buses in Fleet/Total # School Buses: 5 Electric; 48 total (22 full size)

<u>Project Start Date</u>: October 2020

<u>Key Challenge</u>: Affordability; operational issues

<u>Success or Win</u>: First Vehicle-to-Grid school bus!

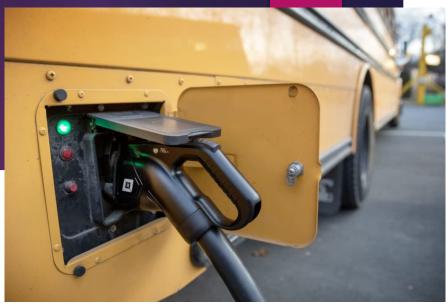




Photo credit: WBUR Coverage of Beverly Schools Announcement of ESBs – 1/23/23 https://www.wbur.org/news/2023/01/23/massachuset ts-electric-school-buses

Municipality: Arlington



Electric School Bus Model: Thomas Saf-T-Liner C2 Jouley

Electric Buses in Fleet/Total # School Buses: 2 electric /13 total buses, 4 student transport vehicles

Project Start Date: October 2021

<u>Key Challenge</u>: Charging infrastructure – equipment delays, supply chain issues, utility coordination, siting of chargers; grant and rebate layering

<u>Success or Win</u>: Nearly \$1M in grants and rebates secured, busses officially up and running as of Sept 2023



Arlington Sustainability Manager Talia Fox, MA State Representative Sean Garballey, Arlington Public Schools (APS) Superintendent Dr. Elizabeth Homan, and MA State Representative Dave Rogers at the electric bus ribbon cutting event.

https://www.arlingtonma.gov/Home/Components/News/News/13606/16

Municipality: Boston





<u>Electric School Bus Model</u>: City owned, operations and maintenance contracted out

Electric Buses in Fleet/Total # School Buses: 20 Electric / 750 total (620 buses on the road daily)

<u>Project Start Date</u>: May 2022 kickoff (Buses active since February 2023)

<u>Key Challenge</u>: PRICE and school bus interoperability with software (eg, scheduled charging, pre-conditioning, and telematics)

Success or Win: Solid reliability and cold weather performance



Photo credit: WBUR Coverage of BPS Announcement of ESB Pilot 20 buses – 2/6/23 https://www.wbur.org/news/2023/02/06/boston-electric-school-bus-pilot-program

"

Cooperation is the thorough conviction that nobody can get there unless everybody gets there.

- Virginia Burden, Author

Weston's Conclusions, Next Steps, Resources

Weston: Conclusions

- Weston needs a School/Community-wide approach
- Prioritize short- and long-term planning

Short-term:

- School Committee establishes a sub-committee jointly with Sustainability committee, School Dept, Facilities Staff, and relevant staff
- Establish a zero-emission vehicle policy
- Provide recommendations for a pilot program

Long-term:

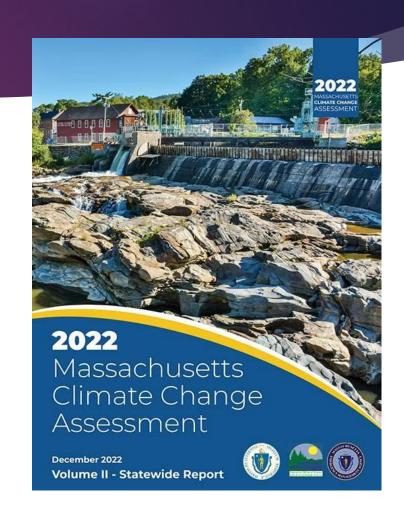
 Fleet electrification plan developed by committee, based on findings from pilot program



Photo credit: Brian Foulds, Concord

Advice for Communities

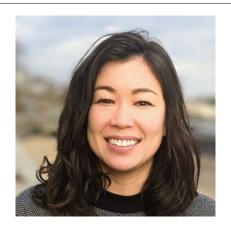
- Educate leaders / decision-makers on risks / impacts of climate change
- Become informed about the systemic change communities will face over the next 10-25 years
 - Massachusetts Climate Change Assessment, Dec. 2022
 - MA Clean Cities Coalition
 - MA Municipal Vulnerability Program
 - DOER Green Communities Program
- Start discussions now to allow lead time for budget planning and prioritization
 - Fleet Electrification
 - Building Electrification, Renewable Energy Generation
 - Infrastructure planning
 - Hazard Mitigation Planning



Discussion



Questions?



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