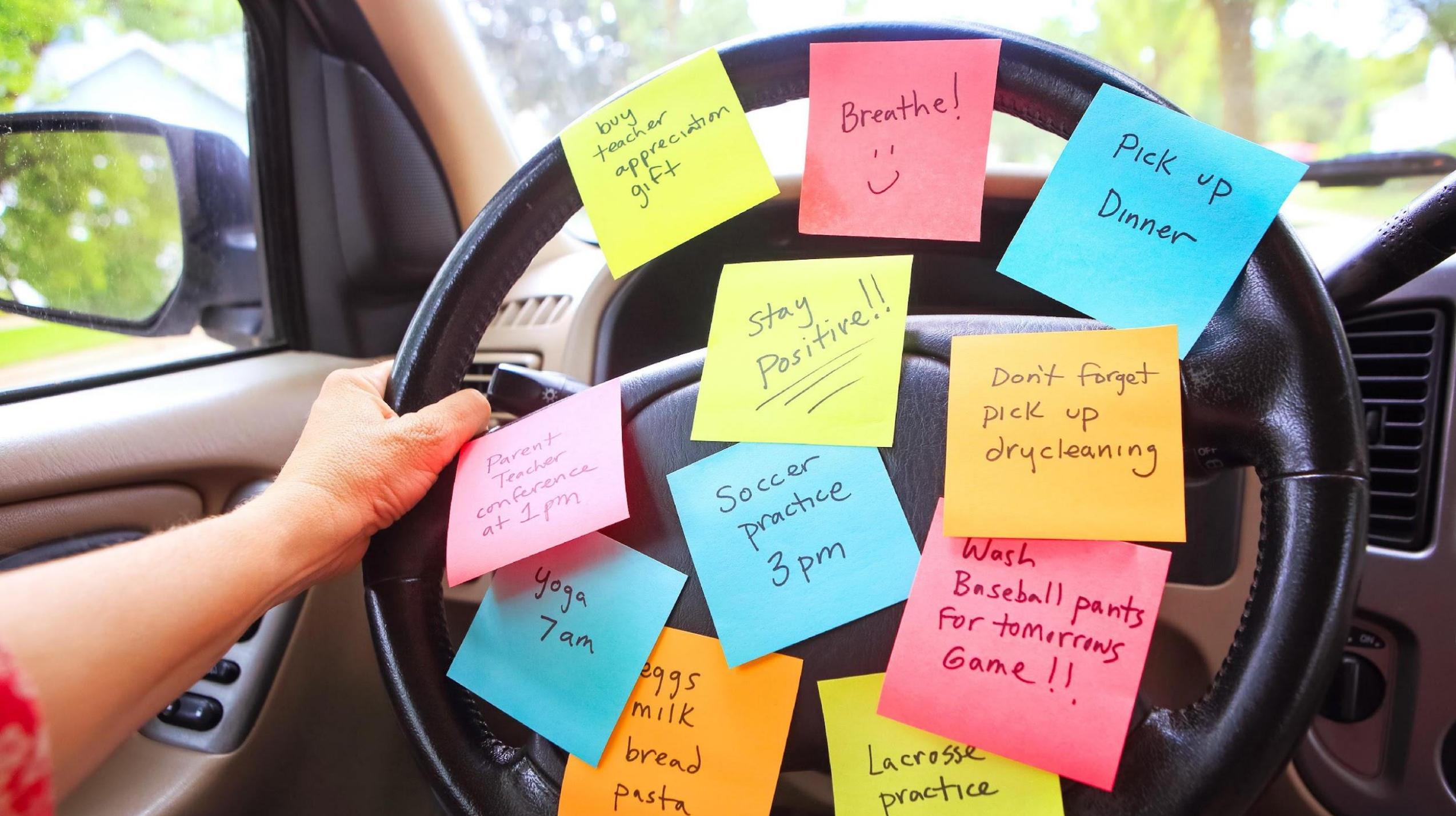


Let's check in
on municipal leaders
preparing to communicate...



SPRINGTIME OBSERVATIONS

- **Your audience is under siege.**
And public institutions are, too.



buy
teacher
appreciation
gift

Breathe!
☺

Pick up
Dinner

stay
Positive!!

Don't forget
pick up
drycleaning

Parent
Teacher
conference
at 1pm

Soccer
practice
3pm

Wash
Baseball pants
for tomorrows
Game!!

Yoga
7am

eggs
milk
bread
pasta

Lacrosse
practice

Social
Media

network

mail

internet

notification



SPRINGTIME OBSERVATIONS

- **Your audience is under siege.**
And public institutions are, too.
- **Attention is a precious resource.**
We are in a post-attention economy.

Santa's Mailboxes

Inbox

640,2m

Drafts

Sent

Junk

Trash

PHOTO



Search and filter options including "Search" and "Filter" buttons, and a list of search results.

Message list area showing details for selected emails, including sender, subject, and time.

SPRINGTIME OBSERVATIONS

- **Your audience is under siege.**
And public institutions are, too.
- **Attention is a precious resource.**
We are in a post-attention economy.
- **Human interaction is a luxury good.**
We must adjust our communication style and methods to connect.

TURN & TALK

- Perspectives from Reading and Wakefield.
- Share your perspective in the chat.

THIS IS OUR 'WHY'

- **We can wish for a different circumstances,**
but this is the environment in Spring 2026.
- We're not selling extended warranties on cars.
We are protecting a public good.
- **Build goodwill before you need it.**
At least 90% good news.

OUR GOALS TODAY

- **Style** | Making Budget Communication Accessible
Reducing Jargon, Visualizing Benefits, Messaging Architecture
- **Method** | Modular Communication
Produce More Communication with Little Additional Effort
- **Deployment** | Introduction to AMP
Optimize for the Environment We're Living in
- **Discussion & Questions** | And Maybe Some Answers



MONEY TALK

A Style Guide for Communicating your Budget

STYLE GUIDE: Word Choice

Internally:

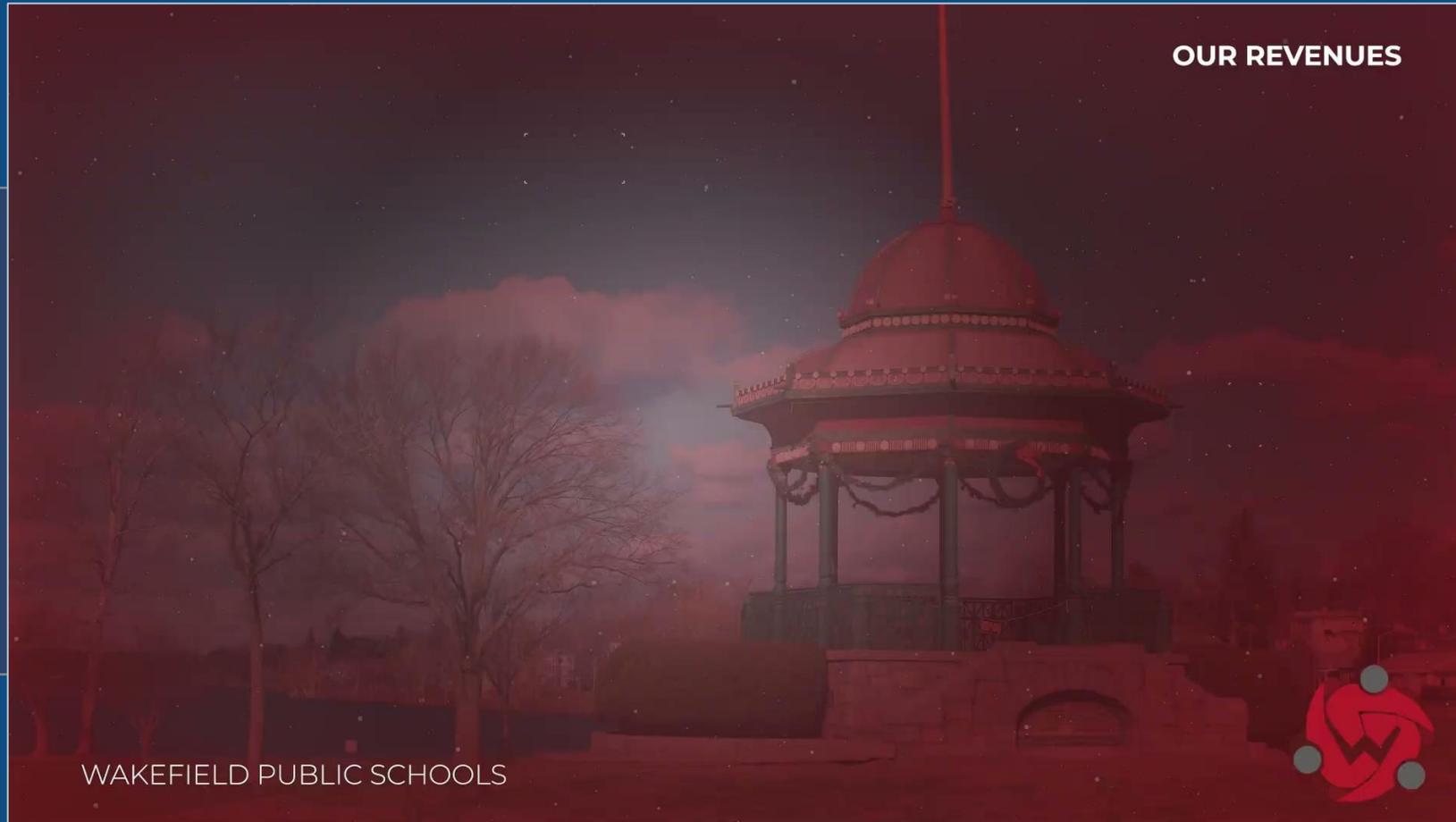
Jargon is a useful shortcut!

Externally:

Jargon is inaccessible.



EXAMPLE: Word Choice



What is a “Revolving Fund?”

Wakefield Public Schools

STYLE GUIDE: Imagery

A spiral-bound notebook with a black metal binding is open on a dark wood-grain surface. The left page is white with light blue horizontal lines. The words "WHAT'S IN IT FOR ME?" are written in large, bold, black, hand-drawn capital letters, slanted to the right. A large question mark is written below the text. The right page is blank and white.

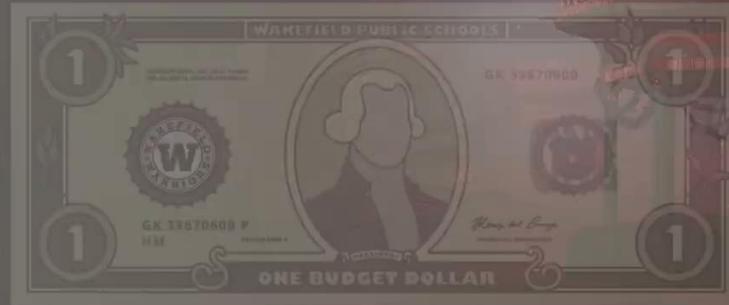
WHAT'S
IN IT
FOR ME
?

When choosing your words,
visualize benefits.

EXAMPLE: Imagery

OUR COST DRIVERS

MONEY OUT: EXPENSES



WAKEFIELD PUBLIC SCHOOLS



Personnel Costs

Wakefield Public Schools

STYLE GUIDE: Structure

Identify shared values.

Define the problem in accessible language.

Share the benefits of your solution.

Call to action.

EXAMPLE: Structure



Statement of Shared Values

Town of Reading

MODULAR COMMUNICATION

An Effective Method for Any Public Servant



MODULAR COMMUNICATION

- Say one thing. That's it.
- Seriously. Just one.
- This is your organizing idea. One. I mean it.



PILLARS OF SUPPORT

- 3-5 things that support your organizing idea.
- Some might call these “talking points.”
- Focus on benefits, not on deficits.



NOT PILLARS OF SUPPORT

- Defensive statements.
- Process explanations.

PILLARS OF SUPPORT

For each pillar of support:

- What are the **shared values** the pillar is built upon?
- Why does the pillar exist (define the **problem**).
- What are the **benefits of the solution** you're proposing?

YOUR BUDGET STORY

Organizing Idea

P
I
L
L
A
R

P
I
L
L
A
R

P
I
L
L
A
R

P
I
L
L
A
R

P
I
L
L
A
R

Our Shared Values (Foundation)

PILLAR EXAMPLE



FY 2027 Budget

Town of Reading

PILLAR EXAMPLE



FY2027 Budget

Wakefield Public Schools

MODULAR METHOD

Organizing Idea

Remove
sequential, linear,
and transitional
language.

P
I
L
L
A
R

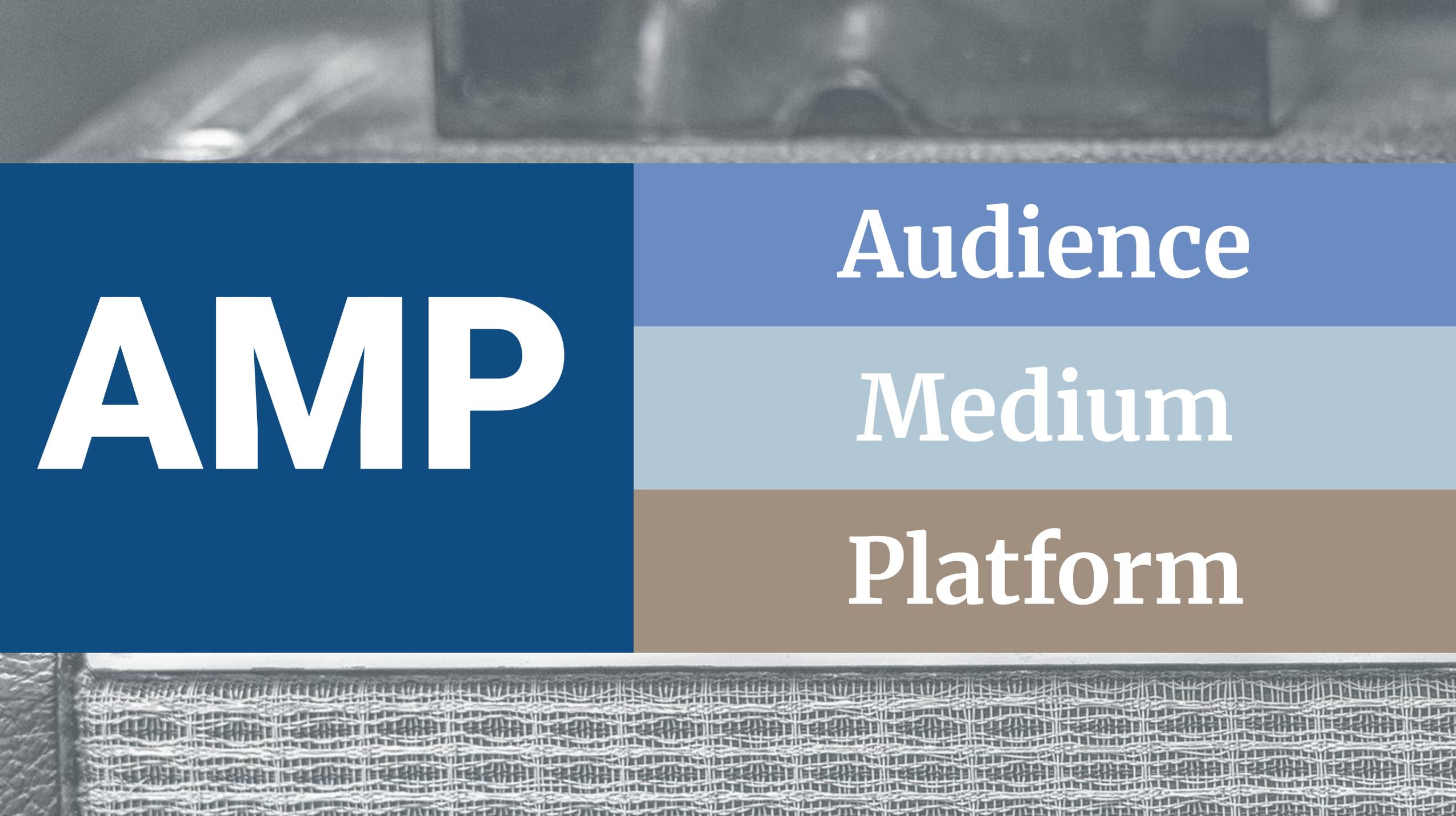
Each pillar
supports the
organizing idea.

Our Shared Values (Foundation)

MODULAR BENEFITS

Modular method builds stories that are more:

- **Durable** (*narrative and visuals don't spoil*)
- **Flexible** (*languages and platforms*)
- **Efficient** (*accounting is already done in modules*)
- **Sustainable** (*iterate quickly*)



AMP

Audience

Medium

Platform



SIMPLE AMPs

- Consider only what you have.
- Then tweak it for (A)(M)(P).
- Delegate and deploy!

START HERE

- Audience:** The Whole Community
- Medium:** Your Budget Presentation
- Platform(s):** A Public Meeting / Cable Access / Web

ONE SIMPLE AMP

Audience:	Seniors
Medium:	One Visual Example (ONE!)
Platforms:	Screens at Points of Service Flyers at Points of Service Cable Access Social Media

CHECKING FOR TRACTION

- How are you measuring your engagement?
- Before you try something new, get your baselines.
- Normalize repetition.

CLOSING THOUGHTS

- Benefits. Always benefits.
- Attention is a scarce resource.
- Human interaction is a luxury good.
- No has ever complained, “That was too easy to understand!”
- Normalize repetition.
- Create to make **less work**: architecture, modules, AMPs.

THANK YOU



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